

FINANCIAL TIMES

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Unkind cut for wage slaves in search of a dream, Page 4

World news

Business summary

Senate report blow to Reagan

The White House ignored its own guidelines for conducting covert operations as well as ignoring legal reporting requirements to Congress, according to a draft report on the Iran arms scandal prepared by the Senate Intelligence Committee. The highly-critical report, leaked to the New York Times, is an embarrassing blow to President Reagan as he prepares his State of the Union address. It points a picture of an Administration floundering under the weight of divided counsels, Page 4

Israelis kill four

Israeli troops killed four armed guerrillas who infiltrated Israel's self-declared security zone in southern Lebanon. PLO positions near Sidon were shelled by Israeli gunboats, Page 4

Opposition splits

Spain's right-wing opposition Popular Coalition broke up when the Liberal Party pulled out to form a separate parliamentary group. The Popular Alliance, the senior coalition partner, becomes the main opposition to the ruling Socialists, Page 4

Dutch company quits

SHV Holdings, the Dutch wholesale chain, said it was "conceding to terror" and withdrawing from South Africa after an anti-apartheid group set fire to three of its stores in the Netherlands, Page 3

Italian doctors strike

More than 100,000 hospital doctors began a series of strikes expected to bring chaos to Italy's medical services. Teachers also began sporadic work stoppages but unions representing more than a million metalworkers struck a deal with employers, Page 3

Six shot in Punjab

Sikh extremists shot dead six people in the Punjab, including Jindinder Pal Pandey, a former minister, and his bodyguard. The other victims were two teachers, a government doctor and a goldsmith, Page 3

Contadora mission

The foreign ministers of eight Latin American countries, accompanied by UN Secretary General Javier Perez de Cuellar, arrived in Costa Rica at the start of a mission aimed at reviving the Contadora peace initiative for the region, Page 3

Border blockade

About 3,000 West German pig farmers blocked several crossings on the Dutch border with tractors and farm machinery in protest at cheap Dutch imports, Page 3

Pravda blames delays

Pravda editor-in-chief Victor Afanasyev criticised Soviet emigration policy, saying that delays in processing requests for exit visas were creating political martyrs whose status was then exploited by Western propaganda, Page 2

Dijas can travel

Yugoslavia has given a passport to dissident Milovan Djilas, 70, Tito's former No. 2, who has been trying to travel abroad for 15 years. His son lives in London, Page 2

Pompeii threatened

The historic ruins of Pompeii are threatened by a plan for a four-lane road which would pour through what remains of the necropolis and encase in concrete the still unexplored archaeological remains, Page 2

Knesset fist fight

A woman MP was injured in a fist fight in the Israeli Knesset over a meeting between leftist MPs and a Soviet delegation. Gula Cohen, of the nationalist Tehiya Party, broke her wrist when she was knocked to the floor, Page 2

Wall St passes 2100 barrier

WALL STREET: Dow Jones industrial average rose above 2100 for the first time, closing up 25.87, at 2108.50. A strong surge in technology stocks helped the index continue its uninterrupted string of New Year gains, matching the record sequence of 12 consecutive rises set in 1970. The 100 point advance from 2000 to 2100 was the fastest in Wall Street history, taking just 11 days from January 8 to yesterday's close, Page 38

PERMENA: Share price sank to a new low as trading in the embattled Swedish antibiotics and animal health care group re-started on Stockholm's unofficial market following the company's expulsion from the stock exchange last week, Page 17

WEST GERMAN Government

is to sell its 25.55 per cent stake in the energy and chemicals concern Veba in March. It expects to raise DM 30n (£10.5n), Page 17

LONDON: Nervousness over the sharp fall in the dollar and the early downturn on Wall Street brought the two-week upswing in share prices to a halt. The FT-SE 100 index closed 10.6 down at 1,778.4 while the FT Ordinary index shed 6.0 to 1,397.8. Gilt closed with losses of nearly half a point, Page 38

TOKYO edged to a record high

on rate hopes. The Nikkei market average firmed 39.05 to 19,188.08, Page 38

GOLD PRICE

GOLD rose \$5.75 to \$422 on the London bullion market. It also rose in Zurich to \$422.75 (\$415.55). In New York the Comex February settlement was \$423.30, Page 38

DOLLAR closed in New York at DM 1.8175; SF 1.5322; FF 6.0775 and ¥151.50. It fell in London to DM 1.8120 (DM 1.8440); it also fell to ¥151.30 (¥153.40); to FF 6.06 (FF 6.17); to SF 1.5180 (SF 1.5440). On Bank of England figures the dollar's index fell to 103.7 from 105.1, Page 31

STERLING closed in New York at \$1.5303. It rose in London to \$1.5340 (\$1.5100); but fell to DM 2.78 (DM 2.7950); to FF 9.2950 (FF 9.3625); to SF 2.3275 (SF 2.34); and to ¥232.00 (¥232.50). The pound's exchange rate index remained unchanged at 69.00, Page 31

AETNA Life & Casualty, large US insurance company, and a group of US and UK financial institutions have raised more than \$100m to back a joint reinsurance company specialising in directors & officers (D&O) liability insurance, Page 17

WESTINGHOUSE Electric, diversified US industrial group, has reported an 11 per cent increase in net profits to \$670.8m on virtually flat sales for the year ended December 31, Page 17

PKRANKEN, Swedish state-controlled bank, is to develop newly acquired English Trust as a main component of its international investment and commercial banking business, Page 18

MICROSOFT, US software house which put Basic programming language on to computers, boosted second-quarter net income by 80 per cent to \$18.7m, from \$10.5m, Page 17

FISCHER, the Austrian ski and sports equipment company, is to set up a ski manufacturing plant at Mo-kachervu, in the south-western Ukraine. Fischer will plan the factory and provide the specialised machinery and know-how, Page 4

Iraqis flee Basra as Iran keeps up costly offensive

BY ROGER MATTHEWS IN MUSCAT

IRANIAN military advances over the past 12 days will render Iraq's second largest city, Basra, virtually uninhabitable to civilians, some Western and Arab diplomats in the region fear. This serious reverse for Iraq in the Gulf War will be suffered even if Iran does not attempt to storm the remaining defensive lines east of Basra, they say. Iran has moved artillery to within seven miles (11 km) of the city which, before the start of the war in September 1980, had a population of over one million. Reports from Basra say shells have been landing at the rate of more than one a minute, causing extensive damage and forcing many thousands to flee their homes. Baghdad said yesterday evening that its forces still controlled the southern front and had repelled three attempts by the Iraqis to pierce Basra's defences. There was no confirmation of an Iranian claim to have crossed the "Jasin River" - a reference to the canal connecting the Shatt al Arab to man-made Fish Lake to the north. Iranian forces are seeking to overwhelm the three huge defensive lines protecting Basra, while other units are broadening the front by seizing low-lying islands in the Shatt al Arab waterway which separates the two countries south of the city. The cost to Iran of maintaining the offensive will add substantially to the already heavy casualties it has suffered. But if its forces were able to reach the outskirts of the

city Iraq's military commanders would face a critical decision on whether to fight for Basra street by street. Iraq suffered heavily in October and November 1980 during house-to-house fighting in the neighbouring Iranian port of Khorramshahr, where its superior fire-power and armour proved of little value against highly mobile and committed defenders. However, if Iran does press on with its offensive it too will be forced to gamble by drawing heavily on its limited stocks of equipment and ammunition. During the past three years Iranian attacks have usually been halted within a fortnight, despite territorial gains. The longer Iran continues its present offensive the greater the



need to demonstrate a substantial political success to its population. Should Iran fail in this objective, it is probable that it would face both

increased anti-war feeling at home and an extended delay before it could even consider launching another attack. The sound of the heavy guns can be clearly heard in Kuwait, which of all Iraq's Arab supporters is showing the greatest nervousness about the progress of the fighting. Kuwait has become the focus of aggressive Iranian propaganda during the past month as it prepares to host a summit meeting next week of the 48-nation Islamic Conference Organisation. Four tankers carrying its oil and petroleum products have been attacked by the Iraqis in the past two weeks. Continued on Page 16

China's future may hang on fate of officials

By Robert Thomson in Peking

THE CHINESE leadership crisis has been far worse than so far thought and the future political direction of the country could depend on what happens to two very senior officials closely linked to Hu Yaobang, who resigned in disgrace as Communist Party chief last Friday. Speculation has been rife about the circumstances leading to the fall of Mr Hu, a close friend and confidant for more than 40 years of Deng Xiaoping, the Chinese leader. Chinese officials have now told the Financial Times privately that the real problem concerned Vice Premier Wan Li and the head of the Communist Party secretariat, Hu Qili, who runs the day-to-day affairs of the party.

Both are renowned supporters of political and economic reform and both came under severe criticism from Deng for being too liberal and failing to clamp down hard on the recent wave of student demonstrations before they got out of hand. When it was clear that both might lose their posts, Hu Yaobang intervened on their behalf, defending both their soft tactics with the students and their generally more liberal policies.

This resulted in a showdown Hu Yaobang and Deng which, inevitably, Hu lost. The question now is what happens to Hu Qili, who has substantial power as day-to-day organiser of party affairs, and Wan Li, in the coming weeks and months? If either or both lose their posts it will be clear that conservative power continues to grow in the ruling politburo, and economic reform, originally strongly supported by Deng, will lose momentum rapidly in the same way as is now happening to political reform.

If they survive, the leadership upheavals will be over for the time being, but both will be in a curiously numbered position as officials operating at the highest levels of power knowing that Deng wanted them ousted. Deng is known to have had reservations about Hu Qili, who most observers had expected would eventually replace Hu Yaobang as party secretary-general.

Hu Yaobang's fall from political grace has a background of growing conservative strength, which, diplomats believe, Deng tapped in order to remove him. The present campaign against "bourgeois liberalism" and the renewed emphasis on ideology are seen as a reaction to the liberal political debate of recent months.

In dividing up the Chinese leadership, well-informed diplomats suggest. Continued on Page 16

Dollar fall continues despite international efforts to halt slide

BY OUR FOREIGN AND ECONOMICS STAFF

THE DOLLAR, confounding expectations that this week would see a recovery after its recent precipitous fall, opened sharply lower yesterday despite another wave of Bank of Japan purchases and apparent efforts by international officials to talk the currency higher.

However, after a hectic morning in which European traders raced to adjust their positions to the decline in the Far East, activity calmed in the absence of US banks, which were closed for a public holiday.

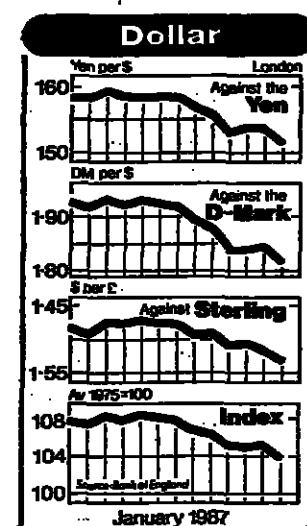
The dollar had plunged in Tokyo to a post-war low of ¥150.45 in record trading volume of more than \$10bn despite the Bank of Japan's intervention. However, it recovered some ground to close in London at ¥151.30, still well below the pre-weekend close of ¥153.40.

It remained weak against the D-Mark, closing in London at DM 1.8120 from Friday's closing of DM 1.8440. It had touched a low of DM 1.8025, a level not seen since mid-October 1980.

Sentiment remains firmly weighted against the dollar. However, yesterday saw some caution against pushing the dollar even lower from its historically weak levels, particularly amid confusion about how the key Group of Five players will react to events on foreign exchanges.

Speculation centres on the possibility of interest-rate cuts in West Germany and Japan once the German election on Sunday is out of the way.

The Japanese authorities were in some disarray yesterday, fearing that the fresh strengthening of the yen would undermine the econ-



my's modest-growth prospect this year.

Some officials were bitter at the lack of US efforts to halt the dollar's fall, while others warned that speculators would be hurt when the New York market opened today.

There were calls for early high-level international meetings to discuss exchange rate problems.

Mr Kiichi Miyazawa, Japan's Finance Minister, said that the West German authorities had proposed consultations with Japan aimed at stabilising foreign exchange markets.

However, he said there were limitations on what the two countries could achieve and warned that before any bilateral discussions were held with West German officials, the two sides should be reasonably

Guinness shares buyer won car fleet contracts

BY CLIVE WOLMAN IN LONDON

THE CONTRACTS for the management and maintenance of the Guinness and Distillers car fleets, numbering about 300 vehicles, were awarded to Mr Gerald Ronson's Heron Corporation during and after the Guinness takeover battle for Distillers last year, it emerged yesterday.

Mr Ronson was a large-scale purchaser of Guinness shares during the final stages of the takeover battle when, the company has admitted, some of its officers mounted a massive share manipulation exercise in possible breach of the UK Companies Act. The purpose of the operation, which is believed to be the focus of an investigation by Britain's Department of Trade and Industry (DTI), was to boost the Guinness share price artificially and enhance the value of its offer to Distillers shareholders.

Last week, the board of Guinness, after dismissing the company's chief executive Mr Ernest Saunders, said that it was investigating a sum of £25m paid by the previous management in fees. It suspects that the money was used to reward those who supported Guinness through their share purchases during the takeover bid.

The company is also investigating the transfer in November of the Dewar's whisky trademark in the US to Schenley Industries, owned by Mr Meshulam Riklis, which was a heavy purchaser of Guinness shares during the takeover bid.

Guinness has not yet determined whether the trademark, which can be recalled in limited circumstances, would have commanded a significant price had it been sold on an arm's length basis.

Under the Companies Act, a company is obliged to disclose to its shareholders any material contract and any agreement which is related to the purchase of its own shares. The second contract, which

Olivetti and Canon form venture for office equipment production

BY ALAN FRIEDMAN IN MILAN AND DAVID THOMAS IN LONDON

OLIVETTI, the Italian information technology group, and Canon, the Japanese copier manufacturer, have formed a joint venture company, based near Turin, to develop and make copiers, laser printers, facsimile transmitters and other office equipment.

The new company is Canon's first joint manufacturing venture in Europe and the first Japanese joint venture in Italy in the electronics sector.

It is also an unusually equal partnership for a joint venture between a Japanese and a non-Japanese company. The venture, to be called Olivetti-Canon Italy, will start up next month and will be based at Olivetti's reprographics factory in Agliè, near Turin, which employs 350 people.

It will begin by producing copiers in Italy, using both companies' technology and selling through distribution channels in Europe already developed by Olivetti, Canon and Triumph-Adler, the West German office equipment maker acquired last year by Olivetti.

Canon has been expanding its copier research and production activities to the venture, while Canon will invest about £100m (\$1.61bn) over the next three years and will transfer technology to it, particularly that connected with laser printing and other electronic publishing systems.

The new company, equally owned by Olivetti and Canon, will have an initial capital of £10m and hopes to reach annual sales of about \$300m within two years from copiers. This will involve more than doubling the annual output of the plant, now run at 20,000 units a year. Manufacture of laser printers and facsimile equipment is scheduled to start next year. Canon does not at present make facsimile equipment in Europe, although it makes some laser printers in France.

Mr Takeshi Mitani, President of Canon Europe for marketing, said in Milan yesterday that the Japanese company saw the deal with Olivetti as "very important for our expansion in the European market."

Contents

Europe 2

Companies 17, 18

America 4

Companies 17, 18

Overseas 3

Companies 18, 22

World Trade 4

Britain 6-9

Companies 24-26

Agriculture 30

Appointments 3

Arts - Reviews 13

World Guide 13

Business Law 9

Commodities 30

Crossword 27

Currencies 31

Editorial comment 14

Eurobonds 24

Euro-options 34

Financial Futures 30

Gold 30

Interest, Capital Markets 23

Letters 15

Lex 11

Management 11

Market Movers 35

Money Matters 31

Raw materials 30

Stock markets - Bourses 35, 38

- Wall Street 35-38

- London 32-34, 38

Technology 22-28

Unit Trusts 22-28

Weather 16

Ireland: foreign investors find grass greener

2

Lesotho: more at ease with neighbouring giant

3

Gatt: doubts over deadline for new round

4

Technology: electronic sculptors shape up

10

Management: Scots fishing tackle nets award

11

Editorial comment: Brazil; merger hot air

14

Industry: paying for high performance

14

German politics: Kohl and Rau profiled

15

Lex: UK state borrowing; Oxford Instruments/UEI

16

Unlisted Securities Market: Survey

Section III

A sharp intake . . . 134 direct flights a week. More destinations and frequency to France than any other airline. That includes London to Paris - up to nine flights in all - each way per day. And there are now direct flights to Paris from Aberdeen and Edinburgh, Dublin, Birmingham and Manchester. Quick but nevertheless comfortable. Basically (or rather luxuriously), because we've now upgraded Economy Class on our London-Paris route. Not only giving you more legroom but also adding in-flight catering with complimentary wine or drinks. Just one call books your flight, hotel, hire car. Air France. Breathe the words.

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OVERSEAS NEWS

Nigeria misses \$30m interest payment on uninsured trade debts

BY PETER MONTAGNON, WORLD TRADE EDITOR

NIGERIA has missed an interest payment totalling over \$30m (\$20m) which falls due more than two weeks ago on uninsured trade credits worth \$1.5bn.

If it remains unmet, the missed payment, for which the Lagos Government has given no explanation, could jeopardise the intricate debt rescue package negotiated for Nigeria last year by the International Monetary Fund, World Bank and leading commercial banks.

Though the debt affected lies outside the immediate scope of the \$3.5bn commercial bank rescheduling package now in market syndication, one condition of this package is that separate arrangements to reschedule uninsured trade credits should be in place by the end of May. This may be difficult with Nigeria falling behind on interest payments, the latest of which fell due on

January 5. Creditors were reluctantly obliged to resign themselves to the default in the expectation that the debt would eventually be rescheduled and that interest payments would continue to flow.

The debt affected is owed by Nigeria to a wide range of trade suppliers including leading corporations in Japan, India, Europe and the US as well as Britain, but most are reluctant to reveal their identity publicly for fear of retaliation by the authorities in Lagos. This has weakened their bargaining power.

However, in the light of the missed interest payment the Lagos Government has given no explanation, could jeopardise the intricate debt rescue package negotiated for Nigeria last year by the International Monetary Fund, World Bank and leading commercial banks.

These notes were issued following an offer made in 1984 by Nigeria to refinance arrears on its uninsured trade debt, but their value represents only a small proportion of trade creditors' claims which amount to more than \$8bn in all.

Israel making 'progress' towards links with Jordan

BY ANDREW WHITLEY IN JERUSALEM

ISRAEL HAS reported "progress" towards establishing relations with Jordan, which it is still technically at war, despite Prime Minister Yitzhak Shamir's refusal to withdraw from the occupied territories.

The Israeli leader yesterday said he had modified his long-standing opposition to any pullback from what his Likud Party considers to be part of the historic land of Israel.

In an interview with the Melbourne Age, Mr Shamir was unusually positive about recent developments in Israel with its eastern neighbour.

"We know that King Hussein is interested in having peace with Israel... we have many interests in common," he said. "Although we can't have a peace treaty, you can see an improvement."

The Prime Minister confirmed last month's report in the Financial Times that, with American assistance, regular contacts have recently been maintained with Jordan over a dispute involving the waters of the Yarmouk river. The Yarmouk divides Jordan and Syria before running into the Jordan River in Israel's territory.

Co-operation between the two countries was said to cover a gamut of relatively uncontroversial common issues, such as problems relating to the Dead Sea and the ecology of the Gulf



Shamir: unusually positive

of Aqaba, where the twin Israeli and Jordanian ports of Eilat and Aqaba rub shoulders across a small bay.

But the central issue, the Israeli Prime Minister made clear, was the current drive to diminish the influence in the occupied territories of the Palestinian Liberation Organisation, described as a common danger to both Israel and Jordan.

Asked what any future peace negotiations with Jordan would deal with, if not the return of the occupied territories, Mr Shamir replied cryptically that they would aim at achieving a "stable status" for the West Bank and Gaza Strip regions.

Turks deny US jets destined for Gulf war

TURKEY yesterday denied a West German press report that the US had sent extra warplanes here for possible intervention in the Iran-Iraq war. Reuter reports from Ankara.

A senior government official said some F-111 bombers were currently in Turkey for a routine bombing exercise at a range near Konya, central Anatolia.

Referring to a report in the West German weekly Der Spiegel that three squadrons of aircraft were here to prepare for possible intervention in the Gulf, he said: "It's not true."

The official said the F-111s were flying from the giant Incirlik base in southern Turkey where two squadrons of the 481st Tactical Fighter Wing are permanently based. These changed last year to F-16 Fighting Falcons from F-4 Phantoms, meaning an increase to 48 from 36 aircraft since a squadron of Falcons comprises 24.

Arson forces Dutch group to quit S Africa

By Jon Jones in Johannesburg

THE DUTCH cash and carry company, Steenkolen Handel Vereniging (SHV), is to depart from South Africa in the wake of a series of arson attacks which raised three of the group's stores in Holland. Last week insurance companies refused to provide further insurance cover for the group as losses at the three stores amounted to about \$400m.

SHV warned the Dutch Government last week that it would pull out of South Africa unless the Government provided insurance or protection from attacks stores by Revolutionary Anti-Racism Action (RARAA), the Dutch anti-apartheid group. Mr Hans Van Den Broek, the Dutch Foreign Minister, was reported in South Africa as declaring a divestment decision because of terrorist action.

Makro, the group's South African arm, has an annual turnover of about Rands 500m (\$75m) and is two-thirds owned by a Swiss holding company which, in turn, is 60 per cent owned by SHV and 40 per cent by the Metro Wholesale group of West Germany. The remaining one-third is split between a group of Dutch and German companies and a South African industrial, tourism and shipping company.

In Johannesburg yesterday Mr Roger McKee, Makro's finance director, said that divestment arguments were still uncertain. He did not know whether the Swiss holding company would sell its direct interest in Makro or whether SHV would simply dispose of its interests in the Swiss holding company.

Afghan talks in Islamabad

SENIOR US and Soviet envoys met separately yesterday with Pakistani officials to discuss the Afghan conflict, but no details of the talks were revealed. AP reports from Islamabad.

Mr Michael Armacost, US Undersecretary of State, discussed with Mr Sahabzada Yaqub Khan, Pakistan's Foreign Minister, the Soviet-backed Afghan Government's unilateral ceasefire.

Mr Anatoly Kovalev, Soviet First Deputy Foreign Minister, met with Pakistani Foreign Office representatives. US embassy officials have said there were no plans for Mr Armacost and Mr Kovalev to meet.

Muslim guerrillas, fighting the Afghan Communist Government and Soviet forces, have rejected the ceasefire the Government put into effect on Thursday. The guerrillas have said they will fight until the Government is toppled and Soviet troops forced out of Afghanistan.

Punjab politician killed

Germanen, believed to be Sikh terrorists, assassinated a leading Hindu politician and his bodyguard yesterday when their car pulled into a petrol station. Punjab police reported, AP writes from Chandigarh.

Police said Joginder Pal Pandey, about 50, the Punjab general secretary of Prime Minister Rajiv Gandhi's governing Congress Party, was killed in Ludhiana city, about 60 miles north-west of Chandigarh. The gunmen opened fire with automatic weapons from a white foreign-made car which had been following Pandey.

Sri Lanka bus blasted

A powerful bomb killed six people and seriously wounded 51 when it exploded on a crowded bus in central Sri Lanka last night, police said yesterday. Reuter reports from Colombo. They said the bomb tore off the vehicle's roof and set it ablaze. The blast was heard one and a half miles away.

Anthony Robinson reports on the anniversary of a coup which deposed Chief Jonathan

Lesotho more at ease with giant neighbour

FOR LESOTHO and the other small independent states of southern Africa living with South Africa, the regional super power, is rather like sailing on a raft with an elephant. To pretend otherwise can be very unsettling, as Chief Leabua Jonathan, who ruled Lesotho since the former British protectorate of Basutoland gained independence in 1965, found to his cost a year ago today.

Cubans, whose Foreign Minister, Mr Raul Malmierca, was embarrassingly caught in Maseru at the time of the coup, hoping to arrange the establishment of an embassy, never made it to first post.

This mountainous kingdom, of 1.5m people, which is sur-

rounded by South Africa but has never been ruled by it, is a pleasant enough place to avoid the rigours of a Moscow winter. But it no longer serves as a serious outpost of Communist diplomacy. The Soviet ambassador spends much of his time explaining to western diplomats, who mainly administer the various foreign aid programmes, what the Soviet bloc embassies do not do. They do not, for example, aid and abet the African National Congress. This is not surprising because one of the first acts of the new government was to strip an estimated 200 ANC activists out of the country to Lusaka. It still offers refuge to "refugees" from South Africa who are processed by the UN High Commission for Refugees but

is much stricter about not allowing them to carry on any political activity.

Pretoria for its part seems happy with the arrangement. It appears to be sensitive to Basotho demands that South Africa treats it with respect and not just an exalted form of homeland "bantustan." For Pretoria events in Lesotho are part of a broader picture. Over the last three years it has "persuaded" all its other neighbours like Swaziland, Botswana, Zimbabwe and Mozambique to expell or neutralise the ANC presence.

Civilian ministers on Lesotho's military council now accuse Chief Jonathan and the more radical members of his former government of having endangered Lesotho's independence and fragile economic well-being by a "reckless" disregard of Lesotho's economic and other links with South Africa. They were brutally underlined when South Africa precipitated last year's coup by simply sealing off the road and rail links with the republic. It could have achieved the same result by simply cutting off the electricity, which is 100 per cent supplied by South Africa or repatriating the 130,000 Basotho miners and other emigrant workers. Their repatriated earnings of around \$600m annually provide the lifeblood of what is essentially a remittance economy.

It did not have to do either because the blockade was enough to mobilise the more conservative military men who were in any case worried about indications that the Jonathan government's armed youth wing and radical army officers were planning a purge. The coup was preceded by a shoot-out at the



Lesotho troops celebrating last year's military coup

army barracks in Maseru in which up to 20 soldiers are understood to have been killed. Three other senior officers died in detention after the coup in circumstances which are still subject to an enquiry.

A similar fate recently befell two of the disgraced radical members of the former government, Mr Desmond Skishe, the former minister of information, and Mr Vincent Makhele, the former foreign minister. They and their wives were taken from a private home after the funeral of the former Lesotho Prime Minister two months ago and shot on a lonely mountain pass after making political speeches at the funeral which angered both military and civilian officials present. The abductions and murders, carried out by men in uniform according to eye-witnesses, sent shudders through the country which up to then appeared to be set on the path of "national reconciliation" promised by General Lekhanya.

Meanwhile, the restoration of good relations with Pretoria and close co-operation in security and other matters, has removed the last obstacles to the long-mooted highlands water scheme. Thousands of jobs will be created by the construction of access roads, dams, tunnels and a hydro-power station. The \$2bn project will end Lesotho's dependence on South Africa for power and supply the farms and industries of the southern Transvaal with a maximum of 70 cubic metres per second of water when the third and final stage is completed in 2020.

For most Basotho living in the mountain villages of stone and mud huts with thatched roofs and cattle kraals accessible only by Basotho pony tracks what counts is their jobs on South African mines.

The link is as old as the mines themselves. When nearly 40 Basotho miners lost their lives in the Kinross mine disaster last year the whole country stopped for a day of mourning.

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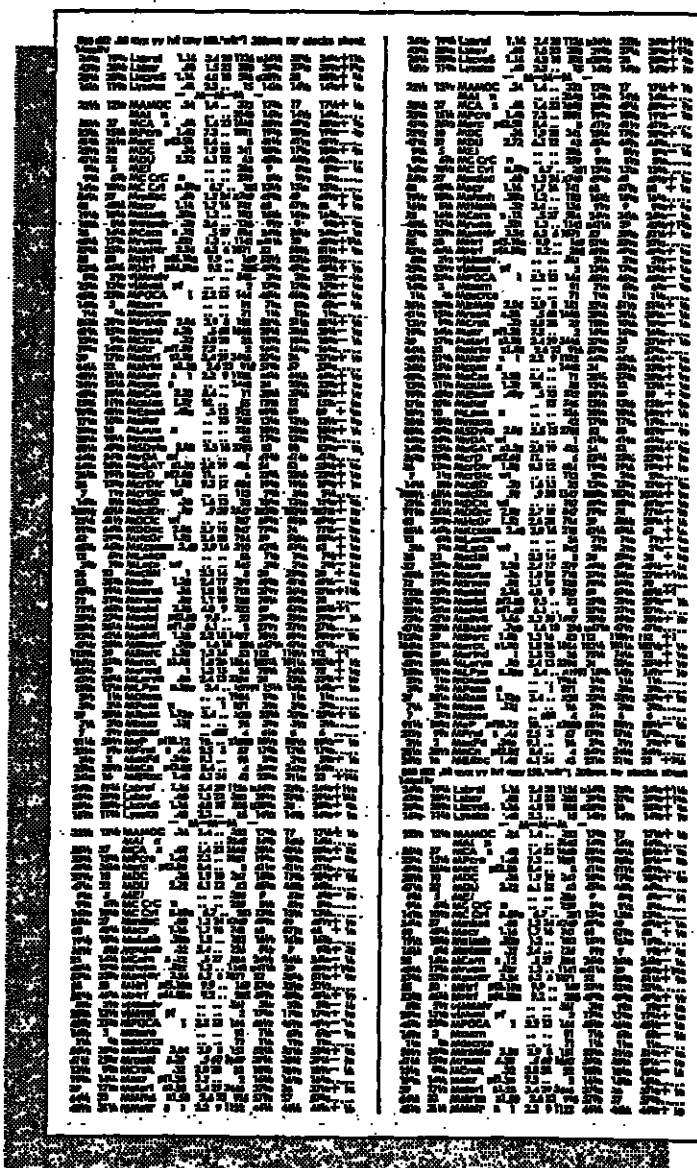
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AMERICAN NEWS

White House
'flouted' covert
operation rules

BY STEWART FLEMING, US EDITOR IN WASHINGTON

THE White House ignored its own guidelines for conducting covert operations, ignored legal reporting requirements to Congress and initially gave misleading accounts of important aspects of its arms dealing with Iran, according to a draft report on the scandal prepared by the Senate Intelligence Committee.

The report, a copy of which was published yesterday by the New York Times, is highly critical of the Reagan Administration's handling of a covert operation which has seriously eroded President Reagan's credibility in the eyes of the American people and severely weakened his Administration.

Earlier this month the White House pressed for the release of the report, leaked to the Times, for among its conclusions is the statement that the committee, in its closed-door investigation of the scandal last year, found "no specific evidence" that the President knew that profits from the sale of arms to Iran were diverted to the Contra rebels seeking to overthrow the Sandinista Govern-

ment in Nicaragua. Several witnesses who appeared before the committee, including Vice Admiral John Poindexter and Lt Col Oliver North, identified as key figures in the operation, refused to answer questions before the committee. The report says Mr Reagan may have been briefed orally on a memorandum prepared by Lt Col North which suggested diverting \$12m to the rebels.

The report says the committee, which is handing its evidence to the special Senate committee set up to investigate the Iran deals, has been unable to determine all the flow of all the money in the programme.

Publication of the report, with the picture it presents of an Administration ignoring warnings that the Iran programme was based on flawed intelligence and on secret middlemen, has caused a major crisis of confidence in the Reagan administration. It has also caused a major crisis of confidence in the Reagan administration.

Mexico unveils its first
anti-pollution measures

BY DAVID GARDNER IN MEXICO CITY

A RAY of light has shone through the dense smog of Mexico City with the Government's announcement of an ambitious anti-pollution programme, the country's first serious attempt to conserve its increasingly ravaged ecology.

Measures in the plan range from the obligatory installation of catalytic converters on new cars and toxic emission controls on Mexico City's 3m old cars, to promises gradually to bring under control the hundreds of tonnes of toxic particles and effluence released daily by factories in the metropolis, which, with 18m people, houses almost half the nation's industry.

State protection is to be provided for endangered species like the glorious Monarch butterflies now carpeting the woods of Michoacan on the Pacific coast; the royal eagle, Mexico's national emblem, the rare jaguars still stalking the shrinking tropical rain forest of the south-east; and it is hoped, the choked denizens of Mexico City.

The Government has picked a good month as any to try to convince city residents it is seriously attempting to limit the extent to which they and their children will continue to be poisoned. The cold of January has provoked a phenomenon known as a "thermal inversion".

The cold currents seal the toxic gases into the enclosed highland valleys which hold Mexico City, turning it into a giant gas chamber, until enough heat is generated to force the gases upwards.

Ecologists have greeted the programme with reserved optimism.

USX deal
paves way
for end of
long strike

By James Buchanan in New York

THE longest steel dispute in US history is approaching settlement after an overwhelming vote by union officials at the weekend to accept a stiff new four-year contract at USX, the country's largest steelmaker.

Officials of the United Steelworkers' Union, expect the \$3,000 rank-and-file union members to accept the agreement, which involves a cut in hourly wages in return for restrictions in the use of non-union labour and a commitment to keep two steel mills open.

The final agreement to end the bitter six-month strike, which has cost USX about \$100m a month, was shaped by Mr Sylvester Garrett, a lawyer with more than 30 years' experience of mediation in the industry.

The agreement will increase the competitive pressure in the troubled industry, where two big operators, LTV and Wheeling-Pittsburgh, already cut costs through the protection of bankruptcy proceedings.

USX, which wrested savings of about \$2.45 an hour in labour costs in the first year of the agreement, is expected to move aggressively to rebuild its 17 per cent market share in negotiations this month for steel deliveries to Detroit car manufacturers. It can also now proceed with a large-scale restructuring.

Ecuador leader
expected to stay

By Savita Kandell in Quito

PRESIDENT Leon Febres Cordero of Ecuador is expected to ride out the crisis caused by his kidnapping last Friday despite calls for his resignation.

The military high command was reported to be meeting yesterday to discuss it.

Although Congress will resume session today, and the threat of a political trial remains, most party leaders are stressing the importance of maintaining political stability rather than causing further upheaval.

Anatole Kaletsky on the pay phenomenon that enables Reagan to ride the dollar's fall
Unkind cut for wage slaves pursuing a dream

HOW CAN the Reagan Administration remain so utterly insouciant about the falling dollar? Why do foreign investors continue to put their money into a currency whose value has been melting away at the rate of 1.5 per cent a month since early 1985? And why do the pundits who have warned for years about the dollar's imminent "crash landing" remain so shy of claiming victory for their ideas?

All of these mysteries have a common explanation—the dollar's fall has so far failed to trigger the generally expected wage-price spiral which should by now have sent the US bond market into a tailspin, caused panic in the business community and ruined the Reagan Administration's anti-inflationary reputation.

That none of this has happened is largely due to a little understood phenomenon: A funny thing has happened to American workers on their way to the late 1980s. They have forgotten about the ever-rising living standards and wages which were supposed to be the very stuff of the American dream.

The average US worker's weekly earnings in 1986 were \$205 (\$202), which is 8.5 per cent lower in real terms than the \$220 recorded in 1970. In fact, American wage and salary earners have enjoyed no real improvement in living standards for nearly 20 years now—a milestone which can be found in almost no other country outside Africa and Latin America. Most of the fall in US earnings occurred from 1978 to 1982. During which period rapid inflation overtook the rate of pay increases each year. But, in the last few years, an even more surprising story has been unfolding.

While inflation has been slowing, the real wages of pay settlements. As a result, there are now millions of US workers for whom an annual pay cut—in actual money wages, not just in "real terms"—is a fact of life.

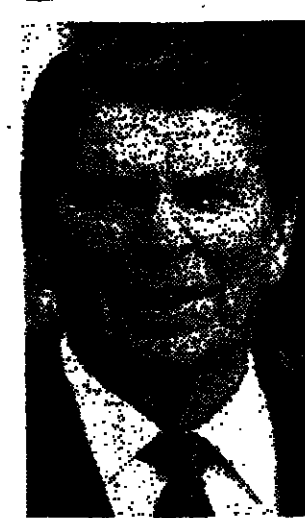
Indeed, the number of US workers who suffered pay cuts and freezes increased significantly last year, according to the best estimates available. The Bureau of Labor Statistics calculates that 8 per cent of the workers whose pay was settled in major collective

agreements during the first nine months of 1986 suffered pay cuts. A further 23 per cent had no change in their wages at all. These figures compare with 5 per cent and 18 per cent respectively during 1985.

In the manufacturing sector, however, the vice has been screwed down much tighter: 24 per cent of workers had to accept pay cuts last year against a mere 1 per cent in 1985. A further 42 per cent managed only to hold their wages constant, leaving a mere third of the manufacturing workers to enjoy any pay increase at all.

What is responsible for this relentless belt-tightening, considering that corporate profits are at their highest level for more than a decade, that unemployment is stable and that the falling dollar is relieving the competitive pressure from abroad?

The manufacturing industries exposed to foreign competition are only one of three types of industries where pay concessions have been most prevalent, according to Professor Dan Mitchell of the University of California. The other two are businesses which have been recently deregulated and those where non-union competitors have recently grown rapidly to



President Ronald Reagan

challenge the positions of unionised companies.

The first group includes the many traditional industries like steel, copper and timber where the majority of workers have suffered pay cuts of 20 per cent or more in the past year. Although the worst may now be over for the automobile and engineering industries, parts of these, too, remain exposed, as

evidenced by pay cuts of 10 to 20 per cent at Carrier Air Conditioning and Tinklen Ball Bearings, and freezes on basic pay at Caterpillar Tractor and Bendis last year.

The second group includes all the domestic airlines, which have either cut wages outright or introduced two-tier pay scales under which new recruits earn far less than established employees. It also covers the trucking companies and Greyhound Bus Lines, which has recently been sold to a non-union operator after the unions resisted a management demand for pay cuts of at least 15 per cent.

The third group is the most varied and the one which has given free market economists most encouragement in their belief that the weakening of unions will put the US economy permanently on a path of faster non-inflationary growth. In the economy's most competitive sectors like Safeway and Kroger, have imposed cuts and freezes on their unionised workers, arguing that they could not compete with the expansion of non-union stores. Workers at Disneyland, too, were told their pay rates were "50 per cent above the competition."

In many cases, non-unionised competition has also been the

force which has actually provoked the change in traditional trading industries and devastated businesses. For example, Weyerhaeuser, the forest products company, persuaded 7,000 of its workers to end a six-week strike last summer and take a 20 per cent pay cut largely by pointing out that several smaller logging companies had hired non-union replacements after the industry's longstanding system of centralised collective bargaining began to break up in 1983. Many of the pay cuts in the transport industries have been influenced by the non-union competitors, like Mr Frank Lorenzo's rapidly growing Texas Air empire.

The competition between unionised and non-unionised companies is probably the best explanation for the continuing downward pressure on pay settlements in much of the US economy. It is also a reason for taking some of the more extreme claims about disinflation in the US economy with a pinch of salt.

Little is known in detail about the pay deals granted to the 80 per cent of workers who are not covered by collective bargaining. But it may be dangerous to take too much anti-inflationary comfort from BLS statistics on major collective bargains, which cover only 8 per cent of the US private sector's employees and are heavily weighted towards precisely those industries which are under the fiercest pressure from foreign and non-union competition.

In what may be a worrying sign of the inflationary clouds on the horizon, the aggregate figures on US earnings show that non-union workers have been enjoying consistently higher pay rises than their unionised rivals in every year since 1983. In the past two years the gap have averaged 1.7 per cent annually, with non-union employees receiving average pay rises of 3.5 per cent in the past 12 months. Pay rises of 5 per cent or more are still the norm in many of the profitable service industries, such as finance, as well as in the unionised utilities and state and local governments. It is anybody's guess how long the austerity in the unionised economy can continue to compensate for the inflationary pressures in the non-unionised sectors.

Japanese find another way

JAPAN'S export-orientated manufacturing companies have taken many steps to reduce costs in the wake of the year's rise, but even so, they are likely to remain so, Ian Rodger reports from Tokyo.

Wage rates in industry are set in annual negotiations between the employers' organisations and the four leading trade unions in the spring and the results of the negotiations are respected.

In a recent survey of 400 leading companies, more than three quarters said they would not impose wage cuts.

Companies are, however, able to take many other steps, including employee transfers, layoffs, early retirements, cuts in overtime and reductions in the twice-yearly bonuses. All of these things, and some more

novel ones, have been happening.

Matsushita, the electrical giant, has for example, asked its middle and senior managers to spend a portion of their year-end bonuses—¥150,000 (\$540)—on buying Matsushita (National, Panasonic, JVC) products.

Nissan Motor turns its head office buildings into a bar every night, and has ordered its managers to use it instead of carousing in nearby expensive Ginza bars.

But for many workers in export-orientated industries, the demands being made on them are more difficult. Hardest hit are companies in the coal, shipbuilding, steel and automotive sectors, most of which are running at a loss as a result of the high yen.

Large scale layoffs and redundancies are now commonplace in these sectors. Ishikawajima-Harima Heavy Industries cut its 17,000 work-

force by 7,000 last year through a combination of early retirement and job relocation incentives. Nippon Steel, the world's largest steel producer, last month put more than 3,000 workers on short-time working and it is contemplating cutting its 60,000 workforce by one third by 1990.

Suntomei Metal Industries has just announced a three-year programme to cut its workforce by 6,000.

While they may not cut blue collar workers' wages, companies have not hesitated to attack white collar salaries. Nissan Motor's 2,200 middle managers took a 5 per cent pay cut last April, its 48 top managers a 10 per cent cut. Bonuses, which are an important part of Japanese workers' pay, have been cut as well. Large scale layoffs and redundancies are now commonplace in these sectors. Ishikawajima-Harima Heavy Industries cut its 17,000 work-

WORLD TRADE NEWS

Peugeot studies plan
for car component
venture in Brazil

BY PAUL BETTS IN PARIS

AUTOMOBILES Peugeot, the French private car company, is exploring possible joint venture opportunities to manufacture car components in Brazil with local partners.

In addition, the group is considering using its production facilities in the UK to export car kits to New Zealand.

The joint venture move reflects the French car group's concern to protect its sales in Argentina at a time when trade barriers between Argentina and Brazil are being removed. A joint venture would enable Peugeot to enter the Brazilian market as well as protect its presence in Argentina.

The Peugeot move also follows the recently-announced merger of the Brazilian and Argentine operations of Volkswagen of West Germany and Ford of the US. The French state-owned Renault car group, is also considering a similar move in Brazil to protect its market leadership in Argentina. Renault's share of the Argentine market is about 30 per cent, while Peugeot has about 16 per cent. Peugeot mainly sells upper range models in Argentina such as the 505 and 504 which are locally assembled

with French content representing about 15 per cent of the value of the car.

Peugeot UK kit sales to Iran. In the best of years, Peugeot has sold up to 85,000 kits a year to Iran from the UK. But the New Zealand kit exports would also help compensate for the sharp decline in Peugeot UK kit sales to Iran.

The UK subsidiary reported a £8.3m pre-tax loss for the first half of last year because of its problems with the Iranian contract.

Mr Boillot hopes Peugeot's UK penetration will increase from 4.6 per cent last year to 5.1 per cent this year and subsequently rise to 6 per cent next.

Ericsson probes Colombia
bribery allegations

BY SARA WEBB, STOCKHOLM CORRESPONDENT

ERICSSON, the Swedish telecommunications and electronics group, has temporarily frozen its contract to supply telecommunications equipment to the Colombian PTT while it investigates allegations of bribery in the Colombian press that the company paid bribes to PTT officials to secure earlier contracts.

Last September, Ericsson signed a contract worth \$3.7m (£2.2m) to supply lines and cables for existing AXE transit systems. The supplementary equipment was intended to increase the capacity of four AXE transit systems supplied earlier by Ericsson.

However, the order has been stopped temporarily while both Ericsson and the Colombian authorities carry out independent

investigations into the allegations.

El Tiempo, the leading Colombian newspaper, claimed that in 1979-1980, Ericsson paid bribes worth about \$1.8m to PTT officials to secure several contracts.

Ericsson has denied the allegations and says it is against the company's policy to pay bribes anywhere in the world. It also said it made its breakthrough in selling its AXE systems to Colombia in 1977-1978, before the bribes were alleged to have been paid.

Ericsson started its own investigation into the allegations in October and sent out a team to question staff in Colombia, but says that so far, it has not uncovered any evidence of bribes.

Bush to fly
to Ottawa
for urgent
trade talks

By Bernard Simon in Toronto

THE CANADIAN Government will voice deep concern at US trade policies when Vice-President George Bush of the US and Treasury Secretary James Baker pay a hastily arranged visit to Ottawa tomorrow.

The visit, arranged at the request of Mr Brian Mulroney, Canada's Prime Minister, appears to be a gesture by the Reagan Administration to demonstrate support for the Mulroney Government's pro-US policies.

Opposition to these policies, notably the talks at present under way on a bilateral free trade agreement, has recently been fuelled by a series of trade disputes.

Mr Mulroney said he wants to ensure that the eight-month-old free trade talks, which are among the most controversial domestic political issues in Canada, are "high up" on the Administration's and Congress's agenda.

He indicated that Ottawa will also express disappointment at Washington's reluctance to commit substantial funding to curb acid rain pollution.

The Mulroney Government has made closer relations with the US a cornerstone of its foreign policy. The Prime Minister said: "Canadians quite properly expect my Government to deliver more than that of my predecessor in this area."

A series of trade disputes with the US has contributed to a steady decline in the ruling Conservative Party's popularity. Opinion polls published last week showed them lagging behind both opposition parties.

The Government has been strongly criticised for its handling of a softwood lumber dispute with the US, which culminated in the imposition of a 15 per cent tax on Canadian exports.

Tensions are at present rising over US policies on the pricing of Canadian natural gas sales.

Mr Mulroney said he remains "reasonably optimistic" that the two sides will conclude a free trade pact. Talks between the two negotiating teams have been intensified in the past month in an effort to reach agreement before the "fast-track" negotiating mandate granted by Congress to the Reagan Administration expires next October.

Three main worries are confronting negotiators, Peter Montagnon reports

Doubts over deadline for fresh Gatt round

TALKS on the new Uruguay round of trade liberalisation measures have resumed at the General Agreement on Tariffs and Trade in Geneva this week in an effort to restart the negotiating process which broke down after a series of procedural differences in December.

Gatt has set a new deadline of the end of the month for procedural problems to be overcome so that formal negotiations on the new round can begin in earnest next month.

But as negotiators reassemble after a protracted Christmas break, it is clear that the prospects of meeting the new deadline are fragile and uncertain.

When Trade Ministers agreed on the new round in Punta del Este, Uruguay, last September, they told their negotiators to complete arrangements for the talks, including detailed negotiating plans and the composition of individual negotiating committees, by December 19.

This was a relatively simple deadline, written into the declaration and it was not met, dashing the initial wave of euphoria which followed the Uruguay round.

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On the surface, the main obstacle to completion of this preliminary phase is a relatively minor one. It concerns the role of the Group of Negotiations on Goods (GNG) which is to be established under the terms of the Uruguay declaration to carry out the programme on negotiations for the new round.

The EEC wants this group to have a far-reaching role in co-ordinating the round, but the US believes its influence should be more modest so that negotiations on individual aspects of the round can proceed with the minimum of bureaucracy and at their own pace.

This is hardly a substantive issue. Yet, in the intricate world of multilateral trade negotiations, it masks a number of deeper fears and concerns.

In short, the world's main trading powers still seem reluctant to plunge into the formal negotiating process without being certain that they have not given too much away before they have even started.

In the background is the looming prospect of agricultural reform which seems sensitive to one of the most sensitive issues in the early stages of the talks.

Three main worries confront negotiators as they look towards the latest deadline:

The first is that their efforts could be scuppered by a separate failure by the US and EEC



Mr Clayton Yeutter

to resolve their dispute over US grain sales to Spain following its accession to the EEC.

Mr Clayton Yeutter, US Trade Representative, has said this dispute has no bearing on the Gatt round and should not affect it.

But, with both sides now threatening retaliation if the dispute is not solved, it is hard to see how any substantive negotiations could begin in Geneva on agricultural reform.

Then there is a continuing worry that the US and the EEC may fail to find an acceptable formula for determining the timetable of the Gatt talks on agriculture.

The US wants agriculture to be put on a fast track in the Gatt talks but the EEC, which is worried that the talks might

concentrate on winding down export subsidies is keen to see the talks proceed at a slower pace.

Third, there is a fear that failure to agree on either of these points might cause some countries to unwind the consensus on other issues they came close to reaching last month.

One specific worry on this score is that the US might seek to re-open the discussions on surveillance of the standards and rules of protectionism to which the contracting parties are committed following the Punta del Este meeting.

Gatt officials believe that matter should not get quite so bad, not least because neither the US nor the EEC would want to be seen publicly as standing in the way of the new round.

The new deadline should help concentrate minds, they say, and it should prove possible for the outstanding problems to be settled by the end of the month.

If they are, the initial disappointment that the December 19 deadline was not met should be quickly forgotten, but even the optimists are not prepared to predict with certainty that this will be the case.

This preliminary phase is more complicated than in previous rounds because it involves the establishment of detailed negotiating plans in which all parties have a lot at stake, as well as simple procedural matters as has been the case in the past.

Failure to meet the end-

January deadline would be a damaging psychological setback. It would accentuate the fears of some Gatt participants that the US, which was the main instigator of the new round, is now having second thoughts. It could also encourage protectionist pressures within the US Congress.

Mr Michael Samuels, US Ambassador to the Gatt, categorically denies that the US has become a reluctant player. The US does want a new multilateral round, and it does want to strengthen the Gatt, he says. "If these negotiations don't produce a result, the consequences are very serious for the world trading system."

Though he does not expect any concrete results to emerge from the talks this year, the essential point is to demonstrate to the world at large that serious negotiations are proceeding.

Another seasoned negotiator puts it this way. Reaction to the problems surrounding the end-month deadline will involve a compromise that will be seen as neither a conspicuous success nor a conspicuous failure.

Success in these international negotiations, however, should be measured in very modest doses. The main point at this stage is to ensure that the show does actually stay on the road even if it is only moving forward at a snail's pace.

Moscow offers tax break
to foreign partners

BY PATRICK COCKBURN IN MOSCOW

JOINT VENTURES between foreign companies and Soviet enterprises will pay 30 per cent tax after two years of operation on a tax-exempt basis, a senior Soviet trade official said.

The Soviet Union last year decided to begin moves towards the establishment of such joint ventures, in a bid to increase Soviet manufactured exports at a time when Soviet oil export earnings were declining.

Mr Ivan Ivanov, deputy chairman of the State Committee on Foreign Economic Relations, told the weekly Moscow News that profits earned by a foreign partner would be tax free if re-invested in the Soviet Union. But hard currency profits trans-

ferred out of the country would be subject to a 20 per cent tax. Soviet trade officials say that initially they hope to agree only 10 or 12 joint ventures, but also hope to arrange compensation deals and other forms of co-operation with Western companies.

Potential Western partners are primarily interested in establishing joint ventures manufacturing for the Soviet market rather than directly exporting abroad.

There is no sign, however, that the Soviet authorities would be prepared to see foreign companies repatriate in hard currency profits made in rubles within the USSR.

Austrians to
set up ski
plant in Ukraine

By Patrick Sham in Vienna

FISCHER, the Austrian ski company, is to set up a ski manufacturing plant in Mukachevo, in South-Western Ukraine.

The company will plan the factory and provide the specialised machinery and "know-how." Under a five-year licensing agreement, the Soviets will be able to use the brand name Fischer although sales will be restricted to within the Soviet Union. Mr Christoph Schindler, general manager for Fischer's cross-country ski division, says:

The contract value is not disclosed but payment will be in cash. There is no countertrade involved, Mr Schindler says.

Queensland to build power
plant and port in Turkey

BY DAVID HARCHARD IN ANKARA

THE Prime Minister of Queensland, Sir Joh Bjelke-Petersen, yesterday signed a protocol with the Turkish Government to build a 1,400 MW coal-fired power plant and port at Gaziantep, Iskenderun, on the Mediterranean.

Under the terms of the agreement, the Governments of Queensland and Turkey will each hold 50 per cent of \$200m (\$228m) total equity in the project, while the remainder will be held by a consortium led by Seapac of Australia, and include Westinghouse Electric of the US and Chiyoda, Mitsui, and Marubeni of Japan.

The Australians have to serve a time-limit into the

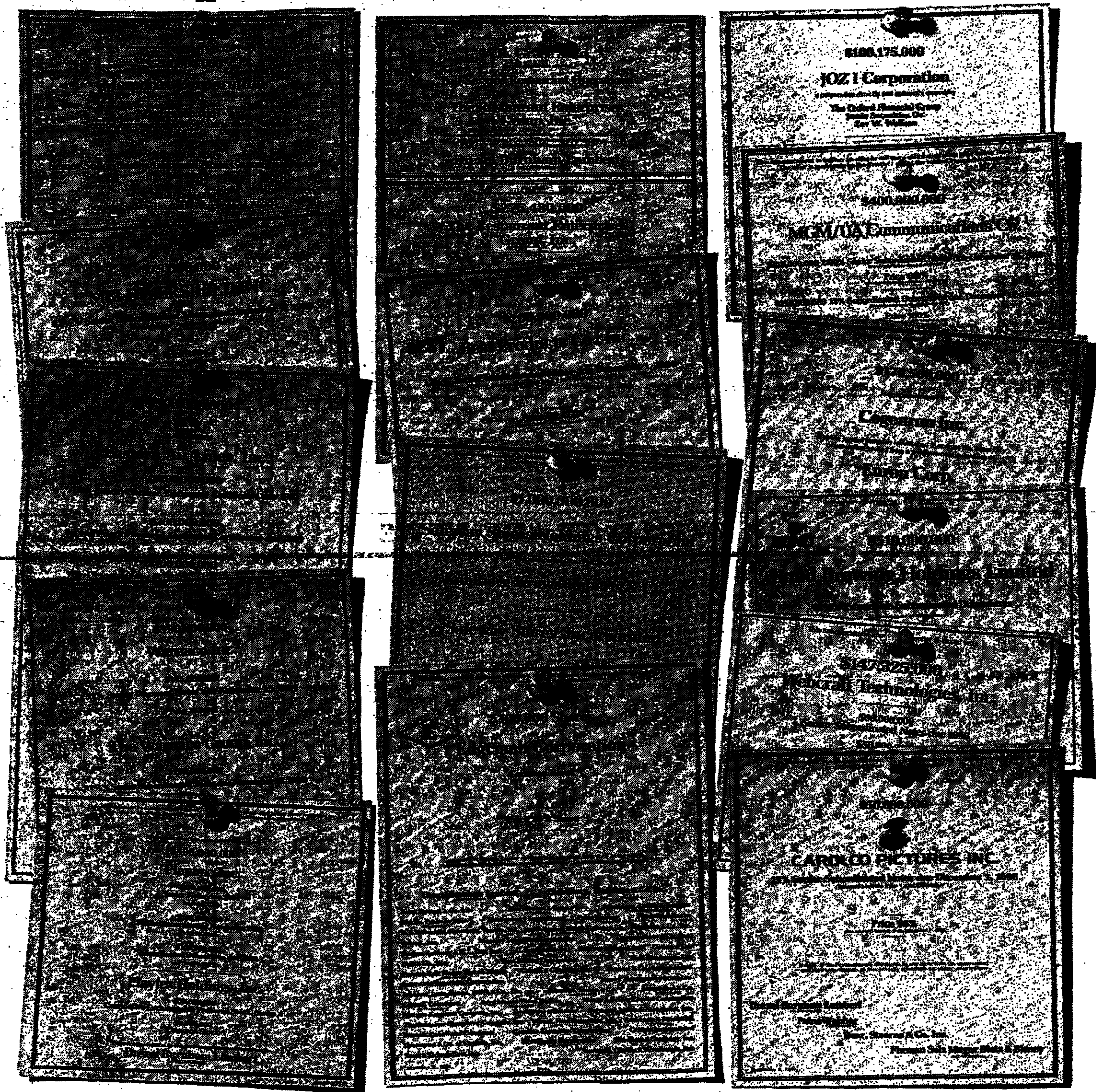
protocol agreement. Both governments have to report on progress within 45 days and there appears to be a six-month deadline for reaching final agreement.

Price terms and performance guarantees still have to be negotiated.

The Australians also want to see legislation passed setting up a special free trade zone at Gaziantep.

The Australians have persuaded the Turkish Government that the plant will be owned and operated for 28-years by the consortium, rather than for only 15 years as in other proposed "build-own-operate" plants.

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And even privately placed \$3.4 billion for 21 companies, which we think accounts for more than half of all the private placements done in that period.

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Hopes rise of improving economy before election

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE Government's hopes of a strong improvement in Britain's economic performance in the run-up to the general election were boosted yesterday by fresh evidence of a rebound in manufacturing output and of smaller rises in industry's costs.

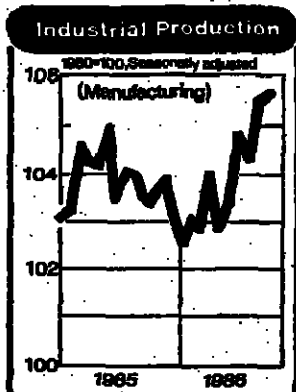
Official figures showing higher industrial output and productivity coincided with growing optimism in financial markets that there will be scope for sizeable tax cuts in the budget.

The Central Statistical Office said that manufacturing production, which has benefited from buoyant domestic demand and from the export opportunities resulting from last year's fall in sterling's value, has picked up substantially in recent months.

In the three months to November output was about 1.5 per cent higher than in the previous three months and is now thought to be rising at an annual rate of 2.5 to 3 per cent.

Separate figures from the Department of Employment show a marked improvement in productivity, which has brought a sharp fall in the annual rate of increase in manufacturing unit costs.

The department said that manufacturing output per head in the three months to November was 1.8



per cent higher than in the previous three-month period, and 4.4 per cent higher than in the same period a year earlier. That meant that the annual pace of growth in unit costs in the three months to November fell to 3.0 per cent, less than half the rate seen at the start of 1986.

Lord Young, the Employment Secretary, said that Britain's unit costs were now rising less fast than those of its competitors, boosting the prospects for higher output and more jobs.

The Treasury, which forecast in its Autumn Statement that the growth of unit wage costs in manufacturing would slow to about 2½ per cent in 1987 from 6 per cent in

1986, is now thought to be, if anything, slightly more optimistic.

The productivity gains are in part a natural function of the upturn in output – companies are producing more without taking on extra workers, so that output per head immediately rises. In fact, manufacturing companies are continuing to shed workers at the rate of about 8,000 per month.

There are also signs, however, of a more fundamental improvement in performance following the massive shake-out of labour in manufacturing in the early 1980s.

Output per head across the whole economy has been growing by between 1.5 and 2.5 per cent, despite increases in the number of people in work.

The upturn in manufacturing output shown in the latest figures will boost the confidence of the Treasury that companies are responding to the boost to competitiveness provided by a lower pound.

It is now clear that production has been rising steadily from the second quarter of last year after falling in the latter half of 1985.

Against that, output is still only 1 per cent above its peak in 1985 and is still below 1979 levels. Overall industrial production also remains relatively depressed following a fall in North Sea oil production

Steel sheet and coil prices to rise 5-8%

By Nick Garnett

BRITISH STEEL Corporation is raising prices of stainless sheet and coil by between 5 and 8 per cent from April 1, the fourth price rise in a year.

Prices of these products, which are used by a wide range of consumers including domestic equipment, process plant and some car makers, are still well below what they were two years ago despite increases of up to 26 per cent through last year.

Demand for stainless sheet and coil has picked up sharply in recent months and the corporation said it was trying to restore real prices to what they were at the start of 1985.

Even with the impending increases, prices for these products are still below those charged in most European markets by continental producers.

BSC is undertaking not to raise prices of stainless sheet and coil further before the end of this year unless there is a dramatic change in the market, or a very steep rise in raw material costs.

It said the rises in April would be higher if it was not for the entry by some customers after previous price increases.

Lloyd's awaits third reckoning

A GOVERNMENT command paper – said to be very long, and very learned – will be published on Thursday. Sir Patrick Neill's investigation of self-regulation at Lloyd's of London will be over officially.

So, for the third time in two decades, the inner circles of Lloyd's are awaiting, with no small anxiety, the findings of an outsider's inquiry into their affairs.

In 1968, there was the Cromer report. Never made public at the time, its preparation was a response to fears that the market's principles contained anachronisms fatally unsuited to attracting new underwriting members (the "names") who provide Lloyd's working capital.

Then there was Fisher – commissioned in 1978 by Lloyd's itself, but limited in scope. Sir Henry Fisher's task, completed in 1980, was purely to "inquire into self-regulation at Lloyd's" and make recommendations arising.

His most controversial finding was to propose that insurance brokers – the marketing arm of the insurance world – must remove possible conflicts of interest by selling their managing agents, the bodies which run Lloyd's syndicates (the market's basic underwriting unit).

Implemented by the 1982 Lloyd's Act (the result of a private bill), that divestment rule still allowed them to keep their members' agencies, who recruit names, place them on syndicates and are charged with defending their interests.

And now there is Neill. Mr Peter Miller, chairman of Lloyd's, has not yet seen Sir Patrick's report, according to Mr Alan Lord, chief executive of the Corporation of Lloyd's the market's central secretariat.

Nick Bunker reports on the latest inquiry into policing London's insurance market, set up after the PCW affair

Miller, chairman of Lloyd's, has not yet seen Sir Patrick's report, according to Mr Alan Lord, chief executive of the Corporation of Lloyd's the market's central secretariat.

If so, Mr Miller's weekend will be a busy one. The signs are that the report – to which Sir Patrick's three-man team has devoted a year of research – will be the most far-reaching study yet of the market's regulatory needs.

True, its scope appeared to be narrow when it was first announced on January 9 1986 by Mr Leon Brittan, then Trade and Industry Secretary. It was to ask "whether the regulatory arrangements being implemented under the 1982 Lloyd's Act provide protection for the interests of members of Lloyd's comparable to that proposed for investors under the Financial Services Bill."

But Lloyd's is a subtle place. Just making it conform to the Financial Services Bill's standards could – some argue – require technical measures that would in aggregate add up to major changes, both structural and in the market's culture.

Neill might, for instance – according to rumour – recommend a fresh

form of divestment "divorce." That would require managing agents to split off entirely from members' agents, again to minimise conflicts of interest.

That would not, in itself, require a new Lloyd's Act (Fisher's committee did not say divestment had to be decreed explicitly in the 1982 Act). It could be done by by-law – as could measures, say, to load the Council of Lloyd's with outsiders, or to formalise more strictly the post held by Mr Lord.

But parliament may not trust Lloyd's to implement Neill's recommendations in its own by-laws, rather than in statute.

Behind Mr Brittan's appointment of the Neill inquiry lay parliamentary controversy over the Financial Services Bill's notorious clause 40 – which explicitly excludes Lloyd's names from the definition of investors whom the bill protects. The PCW affair, involving allegedly huge misappropriations of funds belonging to names, had emerged after the passage of the 1982 Lloyd's Act.

That scandal apparently pointed to the need to balance self-regulation against statutory control in the way the Financial Services Bill pro-

posed for the rest of the City of London.

Cynics have always argued that the presence of 56 Lloyd's names on the Conservative back-benches meant that Government intervention in its affairs would be kept to a minimum. The scandals, however, and the perceived danger to Mrs Thatcher's government from misconduct in the City, have ensured that Lloyd's no longer has grounds for complacency on that score.

To a considerable extent, the fate of Sir Patrick's recommendations will be determined by the reaction of the hard-core of two dozen Conservative back-bench MPs who emerged in late 1985 as advocates of greater external supervision of Lloyd's.

Most prominent amongst them was Mr Patrick Jenkin, the former Environment Secretary. But they also included leading Tory experts on City affairs such as Mr Anthony Nelson, and Mr Tim Smith. Some of them were singled out for vigorous behind-the-scenes lobbying by the PCW Names 1985 Committee, in an effort to ensure that Lloyd's was subjected to the authority of the Securities and Investments Board, the City of London's new watchdog.

Insofar as a consensus emerged among the MPs, it was that the Financial Services Act might, indeed, be the wrong vehicle for guaranteeing investor protection at Lloyd's – but if so, either the Government, or Lloyd's itself, would have to bring forward another statute to do the job.

Retail sales slip but buoyant trend holds

BY JANET BUSH

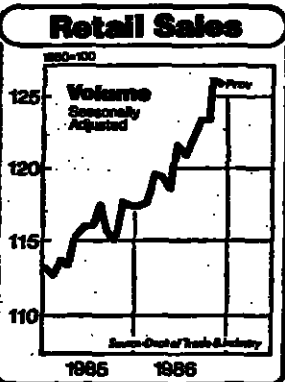
RETAIL SALES fell back slightly last month from November's record levels, but the buoyant trend still appears to be in place.

The volume dropped by 0.4 per cent in December from the previous month which had seen a steady rise of 2.4 per cent, according to provisional, seasonally adjusted figures released yesterday.

Department of Trade and Industry officials (DTI) said that sales of durable goods remained at record levels in December, but the food and mixed businesses sectors were slightly off their peaks.

These figures seem to confirm the picture painted in the latest Confederation of British Industry/Financial survey of the distributive trades published last week which suggested that, although December sales had remained very strong they were slightly disappointing in view of retailers' optimism in November.

The DTI officials noted that the volume of sales had also slipped between November and December in 1985. This suggested that people tended to do their Christmas shopping relatively early, and that it



was premature to suggest a slowing in the consumer boom which had been in place since the summer. Retail incomes have been rising strongly.

In the three months from October to December, the level of sales was 2.5 per cent higher than in the previous three month period and 7 per cent up on the same period a year ago.

The DTI's index of retail sales volume was set at a provisional 125.9 (1980=100) in December compared with November's 126.4 and October's 123.2.

Burton agrees to clarify executive share scheme

BY NIKKI TAIT

SIR RALPH HALPERN, chairman of Burton, is to write to shareholders later this week explaining further details of the new performance-related executive share option.

The letter to shareholders follows some institutional disquiet of the scheme, which announced earlier this month. Under the scheme, around 80 employees could be entitled to share options worth eight times their annual remuneration, and 10 per cent of the company's equity could be involved in the granting of such options.

However, in order to be able to exercise the maximum level of options, Burton's real earnings growth must exceed 30 per cent within a five-year period and its cumulative earnings per share growth must put it in the top 25 companies constituting the FT-100 Share Index.

The decision to send a new letter to shareholders follows a meeting between the company and institutional investors yesterday. The meeting was described by one observer as "fairly friendly."

Another said: "There isn't open warfare – the company explained that there are additional limits which weren't in the letter to shareholders and these will be spelt out."

The National Association of Pension Funds, which was represented by members of its investment committee at yesterday's meeting, said afterwards: "We will now be considering the chairman's statement and will react accordingly."

One problem is that the granting of performance-related options is a relatively new development and the formal rules of the NAFF and Association of British Insurers have not been fully revised to deal with the new developments.

Broadly, it is agreed that no more than 5 per cent of the company's equity should be granted under non-performance related schemes and no more than a further 5 per cent under a performance linked one. There was some concern that in the period when the old and new Burton schemes overlapped, up to 15 per cent of the company's equity could have been involved.

High-tech companies hold talks on merger

BY NIKKI TAIT

TWO fast-growing high-technology companies – Oxford Instruments, which is best known for its superconducting magnets used in body-scanners and UEL, an electronics and engineering group – announced yesterday that they were in merger discussions.

If the merger goes ahead – and full terms of the deal are likely to be disclosed on Thursday – the combined group would have a market capitalisation of around £450m.

Last night, Mr Peter Michael, chairman of UEL, said that the merger would bring particular benefits through the joint development of products in the scientific, analytical and medical instruments fields.

The two companies also benefit from their combined strength in semi-conductor tooling and from the

greater financial muscle which a merged group would have.

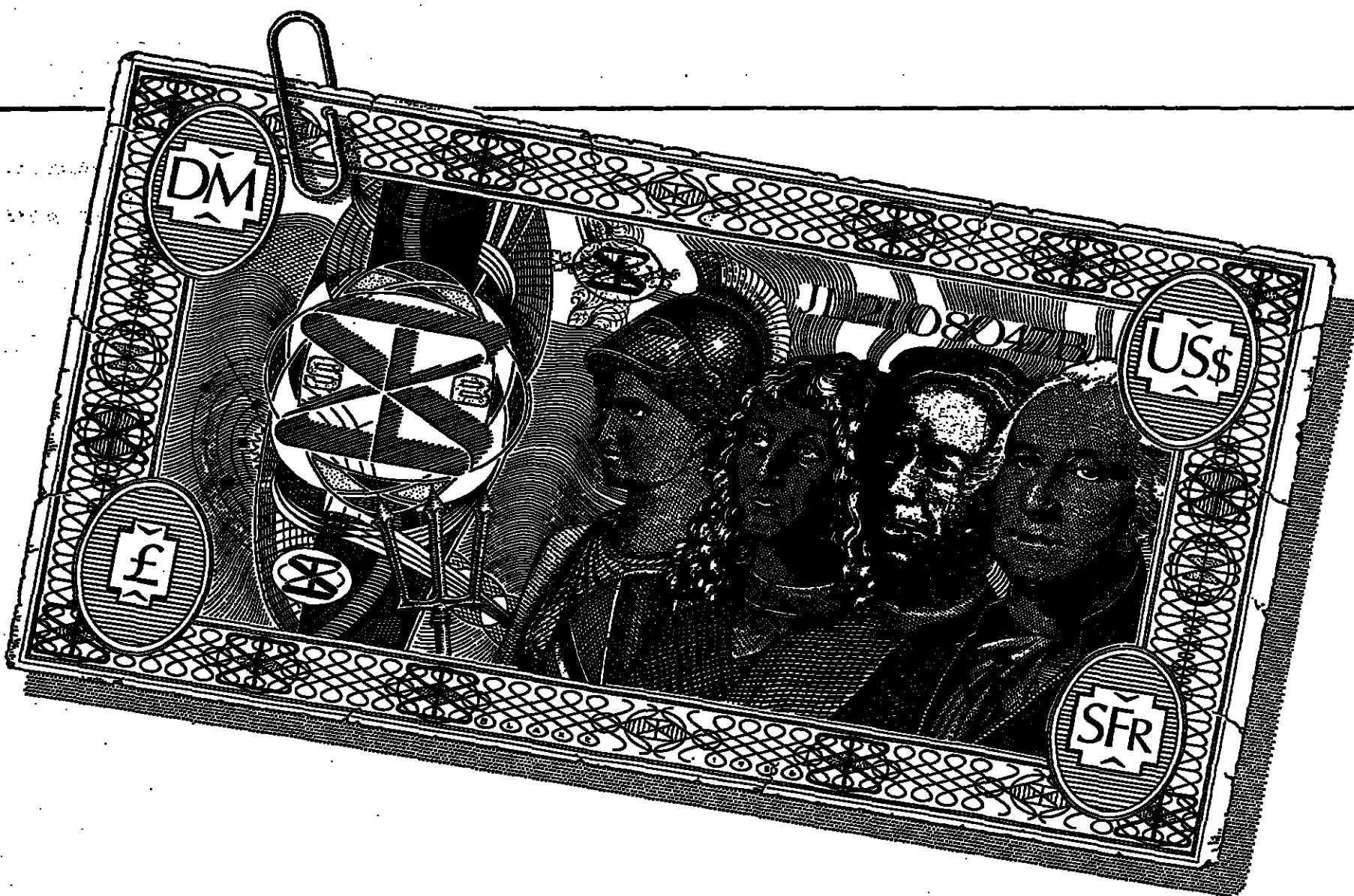
"We have held discussions several times in 1985 and 1986," said Mr Barrie Marson, chairman of Oxford Instruments, "and the timing now seemed right."

The two companies are of roughly equal size. Oxford Instruments, whose shares added 22p to 450p yesterday, is capitalised at £218m. UEL, down 11p to 386, is slightly larger at £222m. In the last full year to January 1986, UEL made profits of £13m and City analysts expect this to rise to around £17m in the current year.

Oxford produced £17.2m in the 12 months to March 1986 and is expected to make around £22m in the current year.

Lex, Page 15
Analysis, page 24

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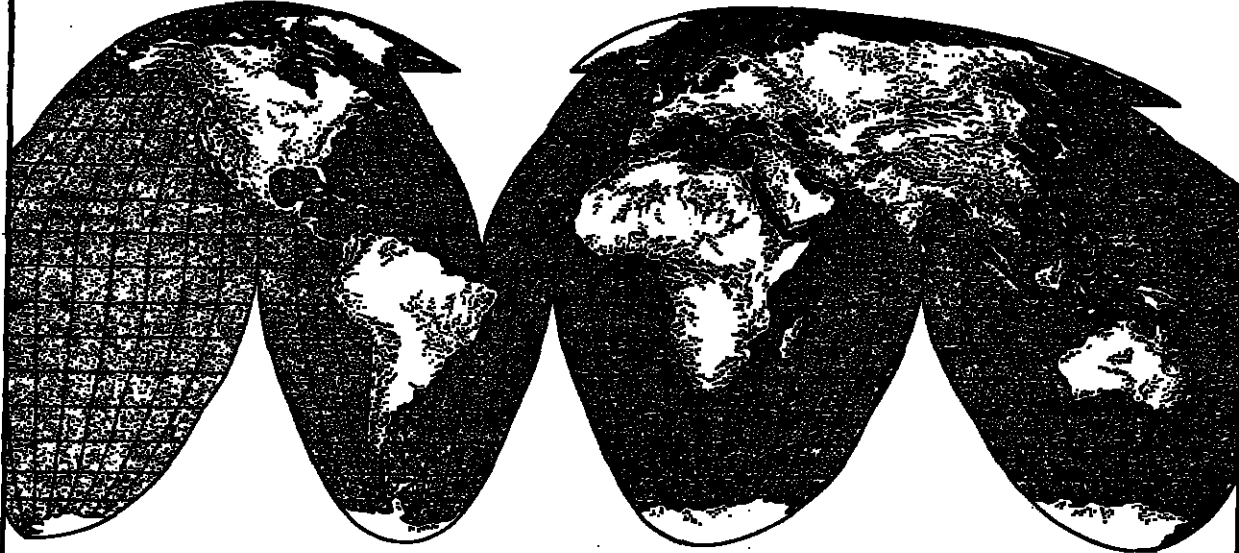
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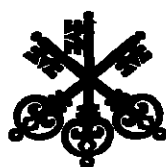
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Jobs count underlines regional disparity

By Philip Stephens

FRESH EVIDENCE of a widening north-south divide in Britain's economic performance has been provided by as yet unpublished official statistics showing that the south-east of England is gaining a disproportionate share of new jobs in the economy.

The figures, compiled by the Department of Employment, indicate that the south-east can claim 448,000 or 47 per cent of the 945,000 new jobs created in Britain over the past three years. Scotland, the north-west of England, the north, and Yorkshire and Humberside account in total for only 135,000 or 14 per cent.

Covering the period September 1983 to September 1986, they confirm the trend towards greater economic disparities between regions evident in the latest employment census, published earlier this month. The census indicated that regions in northern England, Scotland and Wales had borne the brunt of job losses in the early 1980s.

Since March 1983, the number of jobs in the economy has been rising, but the structure of employment growth - with strong expansion, for example, in areas such as financial services - has favoured the south.

The south-east usually attracts a sizeable share of new jobs because it starts with the largest workforce of any of the regions. The extent of its gains over the last three years, however, is much greater than its 34 per cent share of total employment would normally imply.

That tilt is reflected as the proportionate, rather than absolute, job gains in different regions. While the number in work in the south-east rose by 45 per cent, in the north-west the increase amounted to only 0.7 per cent.

The figure for the north of England was a healthier 3.6 per cent, but in Wales was just 0.2 per cent. Similarly, Scotland saw its employment rise by only 0.5 per cent. The west and east Midlands fared rather better, with gains of 4.3 per cent and 4.6 per cent respectively.

UK NEWS

Employers seek budget investment stimulus

By Philip Stephens, Economics Correspondent

MEASURES to encourage investment and innovation among small businesses and lower interest rates should top the list of the Government's budget priorities, the Confederation of British Industry (CBI) said yesterday.

In its representations to Mr Nigel Lawson, the Chancellor of the Exchequer, the employers' organisation urges him to opt for only modest tax cuts in the March budget. That approach could provide the environment for cut in interest rates which would boost industry's competitiveness.

The CBI suggests that further cuts in the basic and higher rates of income tax should be left until after the general election. This year the Chancellor should concentrate his attention on the lower paid by raising thresholds 5 per cent more than needed to keep up with inflation. That would cost less than £1bn in the 1987-88 financial year.

The general expectation in financial markets is that the Chancellor will reduce taxes by at least £2bn and possibly by £3bn, but the CBI cites several reasons why he should be more cautious.

It predicts that the current account of the balance of payments will show a £2.25bn deficit in 1987 and that the annual inflation rate will be above 5 per cent in 1988. The pace of increase in public sector pay also casts doubt on the viability of the Government's spending targets.

In those circumstances CBI economists believe that the price of a "giveaway" budget might be even more rapid growth in imports and a consequent need to hold interest rates at their present high levels to defend the pound.

It suggests that the overall "fiscal adjustment" in, or cost of, of the budget should be kept down to £1.2bn in the first year and £1.6bn in subsequent years.

Apart from tax cuts for the low paid, Mr Lawson should focus resources on encouraging the growth of small companies, which the CBI says is the sector most likely to boost employment, and on providing further resources to improve Britain's infrastructure. It cites a number of particular measures which would encourage enterprise and investment by small businesses.

Mr Lawson should introduce 100 per cent capital allowances on investment up to £25,000 by unincorporated business and by companies paying the lower rate of corporation tax. The measure is needed because the higher tax bills faced by small business after the phasing-out of general capital allowances are preventing them from hitting investment targets.

The employers' organisation calls for the reintroduction of exchange risk cover for loans from the European Community. The withdrawal of cover last year had introduced a major disincentive for small firms to take advantage of such low cost finance.

Extension of the tax relief provided by the Business Expansion Scheme should be another priority, while Mr Lawson should also extend business asset relief from inheritance tax.

Wanted for Enterprise - Real Rewards, the CBI's Budget Representation 1987. Price £5. Confederation of British Industry, Centre Point, 103 New Oxford Street, London WC1 1DU.

APPOINTMENTS

Director for Lloyds Merchant Bank

Sir William Harding has been appointed a director of LLOYDS MERCHANT BANK and international adviser to LLOYDS BANK from March. He will succeed Sir Michael Wilford who retires at the end of March. Sir William, who joined the Diplomatic Service in 1960, was Deputy Under-Secretary of State, Foreign and Commonwealth Office responsible for the Americas, Asia and the Pacific Region. He retired on January 17.

Mr Lynne Kelley has been appointed president and chief executive officer of BUTLER SEOE CORPORATION, a wholly owned subsidiary of Sears. He was previously president of Elmer Camuto Retail Corporation. He will be taking up his responsibilities in Atlanta, US immediately.

Mr Ziggy Markgraf has been appointed engineering director of W. B. BISS (ENGLAND) and Thomas Ryder and Son.

Mr Andrew M. Zelnick has been appointed finance director of FOSTER BROTHERS CLOTHING CORP., publishing subsidiary of the British Printing & Communication Corp. He was finance director of Academic Press, a subsidiary of the American company Harcourt Brace Jovanovich.

MARUMAN SECURITIES CO. has opened a London representative office. Mr Yuzo Noda has been appointed general manager and Mr Takao Sabomura assistant general manager. Both were previously senior executives with Maruman's international division in Tokyo. Mr Frank C. Sheffield, who was an executive director - capital markets group and chief economist of EBC AMRO Bank has joined Maruman in London as senior representative.

Mr John Sharrock has been appointed marketing director of SPILLERS FOODS from February 1. He joined Spillers in 1970 and held a number of senior appointments in marketing and planning before moving to Dalgely UK in 1982. Mr Sharrock is corporate planning manager, Dalgely UK, with special responsibility for mergers and acquisitions.

Mr Melvyn J. Taylor has been appointed financial director of FOSTER BROTHERS CLOTHING, Solihull. He is also company secretary and managing director of Foster Brothers (Central) Securities, The Fosters Group is a division of Sears.

GUINNESS BREWING has appointed Mr J. Mark Fulton as finance director. He joined Guinness in 1984 as financial controller from Unilever, where he was a group accountant.

Mr Warren Palmer has been appointed to the board of ATLANTIC COMPUTERS and as commercial director of Lion Systems Developments, a group subsidiary. Mr Palmer will be responsible for all sales and marketing activities at Lion Systems. He was previously corporate development manager for the group. Mr Paul Clark, technical director of Lion Systems Developments, is also to join the board of Atlantic Computers. Mr Chris Heavel joins the board of Lion Systems Developments as finance director. He was an associate director of ANZ Merchant Bank. Mr John Lee has resigned from the board of Atlantic Computers and from his post as managing director of Lion Systems Developments. He will continue to work with the group as a consultant. Mr Lee has resigned for personal reasons unconnected with the business affairs of either Atlantic Computers or Lion Systems Developments.

Mr Steve Tallurst has been appointed managing director of TEE P. J. H. GROUP. He was operations director. The group is owned by Lombar.

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FT LAW REPORTS

UK NEWS

Foreign judgment does not stop English case

CHARM MARITIME INCORPORATED v KYRIAKOU AND ANOTHER

Court of Appeal (Lord Justice Slade, Lord Justice Dillon and Sir Edward Eveleigh); January 12 1987

ENGLISH proceedings will not be stayed on the ground that judgment arising out of the same cause of action and between the same parties has been given in a foreign court, unless the matter has been finally disposed of in the foreign court. Although legitimate jurisdictional advantage is not in itself decisive of whether the English court is the appropriate forum, it is a matter to be taken into account by the court when deciding where the case may be tried suitably for the interests of all parties and the ends of justice.

The Court of Appeal so held when dismissing an appeal by Mr Kyriakou, first defendant, against Peter Gibson's judgment refusing his application for a stay of proceedings brought against him and second defendant Mr David Mathias, by Charm Maritime Incorporated. Mr Mathias was not a party to the application or the appeal.

LORD JUSTICE SLADE said that Charm was a Liberian corporation. Mr Kyriakou was a Greek shipowner. He controlled Conrad Shipping and Jallop Investments. Mr Pappageorgiou was another Greek shipowner. He controlled the Transoceanic group.

On March 2 1979, a memorandum of agreement was entered into between Transoceanic and Mr Pappageorgiou, and Mr Kyriakou and Conrad. In consideration of Conrad assuming Transoceanic's debts, it was agreed that all Transoceanic's shares should be vested in Conrad. The agreement was to be construed in accordance with English law and any dispute was to be referred to the English court.

In March 1979, Mr Mathias asserted that Transoceanic owed him \$448,350 and threatened to arrest two ships in the Transoceanic fleet. With a view to satisfying him, Mr Kyriakou entered into a declaration of trust by which he declared that he held 75 fully paid-up shares in Jallop in trust for Mr Mathias and agreed to transfer them in such manner as Mr Mathias should direct.

Mr Kyriakou now asserted that he agreed to give Mr Mathias the rights conferred by the declaration of trust subject to certain conditions.

Mr Mathias apparently did not recognise that the declaration had been entered into subject to the alleged conditions. On February 8 1980 he entered an agreement with Mr Pappageorgiou and Charm by which he represented that he was the actual owner of the 75 Jallop shares, and sold all his title in the shares to Charm. The agreement was subject to English law.

During 1980 Charm made a number of demands to Mr Kyriakou for delivery of the Jallop share certificates, but they were ignored. On December 11 Charm began civil proceedings in Greece against Mr Kyriakou, seeking delivery of the shares. Greek law did not embody any law of trusts. Charm could have pleaded that English law was the proper law of the declaration of trusts. Its action, however, was in rem and relied on Greek law.

Charm's claim was dismissed on purely procedural grounds. Its subsequent appeals were dismissed. In the present proceedings evidence for Mr Kyriakou was that the Greek judgments would not preclude a future action by Charm in Greece remedying the procedural defects or based on the English concept of trusts. Charm adduced contrary evidence.

On January 28, 1985 Charm began English proceedings against Mr Kyriakou and Mr Mathias. It claimed a declaration that Mr Kyriakou held the shares on trust, or that the declaration of trust was a contract governed by English law to transfer shares to Mr Mathias. In the alternative it claimed damages against Mr Mathias for breach of warranty of title to the shares, or misrepresentation.

On May 29 1985 Mr Kyriakou issued a notice of motion seeking an order staying the proceedings as against him.

The judge dismissed the application for a stay.

On the present appeal Mr Chadwick for Mr Kyriakou founded his case, first on abuse of process. He submitted it was an abuse for Charm to raise arguments in the English proceedings which it could have raised, but chose not to raise, in the concluded Greek proceedings.

Over the years English law had developed the principle of res judicata.

The doctrine had two branches, "cause of action estoppel" and "issue estoppel." The distinction was explained by Lord Denning in *Fidelitas* (1966) 1 QB 630: "If one party brings an action... for a particular cause and judgment is given... he cannot bring

another action against the same party for the same cause... But within one cause of action there may be several issues... once an issue has been determined... neither party can be allowed to fight that issue all over again..."

In the present case the relevant form (if any) appeared to be not issue estoppel as was suggested, but cause of action estoppel. In the Greek and the English proceedings Charm was asserting against Mr Kyriakou a cause of action based on an alleged better title to the shares.

It was plain from *Cort Zetis* (1967) AC393 that a foreign judgment was capable of giving rise to cause of action estoppel, but there could be no former judgment unless the former judgment was a final judgment on its merits. Final judgment on the merits in the context of cause of action estoppel meant "that the merits of the cause of action must be finally disposed of in the foreign court."

Since it was common ground that the evidence now before the court did not yet establish that Charm was not a party to litigate its claim to the 75 shares in Greece, no abuse of process had been established.

Mr Chadwick's second ground of appeal was that Greece was the more appropriate forum for resolution of the disputes.

Mr Justice Peter Gibson found against Mr Kyriakou on the question of appropriate forum for two reasons: first, that Greece was not a forum in which justice could be done between the parties at substantially less inconvenience or expense; and second, that because of Charm's position vis à vis Mr Mathias, a stay would deprive it of a legitimate personal or juridical advantage.

In *Spiliada* (1986) 3 WLR 972 Lord Goff said with regard to forum non conveniens the mere fact that the plaintiff had a legitimate personal or juridical advantage in proceedings in England could not be decisive. The key to the solution, he said, lay in the fundamental principle: "We have to consider where the case may be tried suitably for the interests of all the parties and for the ends of justice."

Mr Chadwick submitted that Mr Justice Peter Gibson, in balancing the relative merits of an English and a Greek forum, had erred in that he attached too weight to the question whether Mr Kyriakou would seek to call expert evidence of Greek law if the proceedings continued in London, in order to establish that there was an estoppel in Greece.

On the evidence now before the court *res judicata* was still a live issue which was likely to feature prominently at the trial of Charm's claim wherever it took place.

For present purposes its weight could not be discounted. However, the estoppel factor could not be viewed in isolation. To be set against it was the judge's conclusion, not challenged on appeal, that England rather than Greece was the more convenient forum for establishing the crucial issue whether the declaration of trust was subject to the alleged conditions.

Further, if proceedings were to continue in Greece it was fair to assume that Charm would introduce a claim pleading that English law was the proper law of the declaration of trust and relying on the English law of trusts. In that event evidence as to such law would have to be adduced in the Greek court.

A further factor was Charm's juridical advantage by virtue of its position vis à vis Mr Mathias.

The evidence did not explain why Charm had not sought to join Mr Mathias as party to the Greek proceedings. However, the fact was that it had already succeeded in getting Mr Mathias (who was not resident in the UK) before the English court. In all the circumstances there was a clear and real legitimate juridical advantage to Charm in being able to continue proceedings against Mr Mathias and Mr Kyriakou in the same action in the UK.

The court was entitled to take into account the factor of legitimate juridical advantage in considering the appropriate forum.

The weight of the estoppel factor pointing towards Greece as the appropriate forum was not underestimated. However, three major factors had to be set against it. The English court was the more convenient forum for determining (a) whether the declaration of trust was subject to the alleged conditions; and (b) any questions relating to English trust law. Added to those two factors was Charm's legitimate juridical advantage in an English action.

No sufficient grounds for ordering a stay were established. The appeal should be dismissed.

Lord Justice Dillon and Sir Edward Eveleigh agreed.

For Mr Kyriakou: John Chadwick QC and Julian Maitins (Horricks and Co.).

For Charm: Ian Hunter QC and David Ritchie (Elborne Mitchell and Co.).

Rachel Davies
Barrister

Ford retains leadership of tractor market

BY NICK GARNETT

FORD NEW HOLLAND retained its position as market leader in the UK for agricultural tractors last year, increasing its share to almost a quarter of total sales.

The performance of the company, renamed this month after the purchase by Ford Tractors last year of Sperry Corporation's New Holland farm equipment division, was helped by sales of the Force Two range of tractors, introduced at the end of 1985.

Massey-Ferguson, the tractor-making arm of the Varsity Corporation, saw its market share slip slightly to 20 per cent of the market. The company said yesterday that the figures did not include sales of its 300 and 3000 series models introduced at the end of 1985.

Case International, despite being the most aggressive price discounter in the UK, also suffered a decline in share of sales though it retained its third place slot, well ahead of John Deere.

Most of the tractors sold in Britain by Ford, Massey and Case are made in the UK. The biggest importer after Deere in unit sales were Deutz, Hoescht and Fiat.

The UK market is one of the weakest in Europe, total sales last year falling to 18,788 units, a drop of 24.5 per cent on 1985. This has led to some fierce price discounting with

UK AGRICULTURAL TRACTOR MARKET (% share)		
	1986	1985
Ford New Holland	24.4	23
Massey Ferguson	20	21.7
Case International	18.5	19.2
John Deere	13.3	12.5
Deutz	3.7	3.5
Hoescht	3.5	2.8
Fiat	2.9	3.3
SAME	1.7	1.9
Mercedes	1.1	1.1
Others	10.9	10.7

*Figures exclude Massey's new 300 and 3000 series models
†Mainly East European producers

tractors offered for sale at up to 82 per cent below list prices.

Case, part of the Tenneco group of the US, and now combining the former agricultural equipment division of International Harvester with that of JI Case, is usually pointed to by the rest of the industry as the most aggressive price discounter.

The company has denied that it is simply buying market share. Mr Jeremy Lamb, Case's agricultural sales director in the UK, said yesterday he did not believe his company was giving any more money away than anyone else. "Everyone has been fighting to keep market share," he said.

The industry is not expecting any significant change in demand in the UK through this year. Massey said yesterday that it thought the market would actually decline by 500 unit sales.

It believes, however, that discounting might be less aggressive because companies have been cutting capacity to bring production more in line with demand.

Ford has confirmed that production of the 41 to 64hp tractors at the company's US plant at Romeo, Michigan, which Ford is closing over the next two years, will be transferred to its Basildon plant in Essex, north-east of London.

US company sues Rank for \$500m over Wharfedale sale

FINANCIAL TIMES REPORTER

AN AMERICAN businessman, Mr Gerald Murphy, and his company, Cicero Industries, yesterday claimed \$500m (£326m) in the High Court in London over a Rank Organisation decision, four years ago, to sell off its Bradford-based Wharfedale loudspeaker business.

The action, alleging breach of contract, is being defended by Rank Organisation subsidiaries, Rank Audio Visual and Rank RW (formerly known as Rank Wharfedale).

Mr Peter Irwin, for Cicero Industries, and Mr Murphy told the court that in April 1981, Cicero had signed a three-year agreement with Rank for the exclusive distribution of Wharfedale loudspeakers and headphones in the US. But 17 months later Rank had sold the Wharfedale business.

At the same time as Rank was secretly looking for a buyer for its Wharfedale operation, it was trying its US distributor to spend more money on sales promotion. In May 1982 Rank Wharfedale invited its distributors from all over the world to a Wharfedale 50th anniversary celebration to be held that July.

Rank was then "desperate" to find a buyer but had still not told anyone of their plans and were still encouraging their employees and distributors to think that all was well. Losses were then running at about £1m, Mr Irwin said.

When the distributors assembled in London on July 12 for what they thought was going to be a Wharfedale celebration, the thunderbolt was unleashed and an amazed audience was told that Rank Wharfedale was going to close its doors at the end of the month. Many of the distributors, particularly the American distributors, were furious.

Mr Irwin said Rank Wharfedale closed the business on July 23 and in August made a deal with Trade-west to sell the business cheaply at "fire sale" prices.

Rank denies breach of the distribution agreement. The hearing continues.

Rank denies breach of the distribution agreement. The hearing continues.

Barclaycard cites debt problems

BY HUGO DIXON

ALMOST 100,000 people had long-term problems repaying money borrowed on their Barclaycards last year, according to figures released by the credit card company yesterday.

At the same time, Barclaycard announced record turnover and numbers of applications for new

cards in 1986. Spending on Barclaycard last year totalled £5.4bn, 22 per cent higher than in 1985, and 861,000 people applied for cards.

The figures are likely to be seized upon by those who argue that credit card companies and other lenders are irresponsibly pushing consumer loans.

Barclaycard, however, rejected any suggestion that it had been acting irresponsibly. Its chief executive, Mr Peter Ellwood, said: "We continue to take care to ensure that our cards are issued only to those people who are able to handle them properly and the percentage of applications turned down exceeded 30 per cent in 1986."



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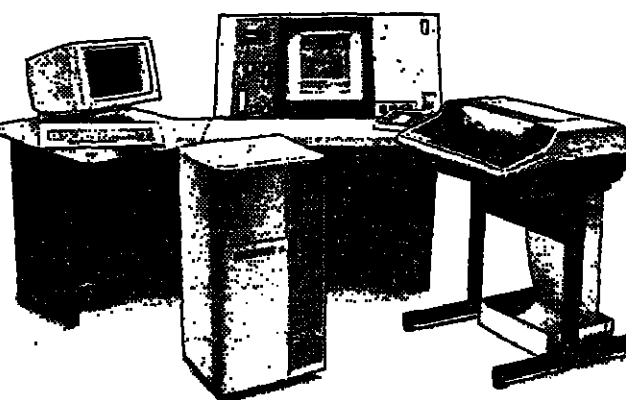
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OFFICE EFFICIENCY IN A NEW LIGHT.

TECHNOLOGY

How electronic sculptors are shaping up to the job

Peter Marsh examines a model application for computers

MODERN computer technology is finding application in one of the oldest and most craft-based activities in manufacturing industry — making engineering models.

Models, highly accurate representations in wood or plastic, of what components will look like in full-scale production, are vital in high-precision industries such as car manufacturing and aerospace. Behind every new car design, for example, are months, sometimes years, of intense engineering effort. In which technicians produce models of virtually every major component in the vehicle, from valves to wing mirrors.

Illustrative of the steps taken by model makers into new technology is the experience of one small British firm, Woodmasters, based in Loudwater, Buckinghamshire. For the first 19 years of its existence, the company, which works for car companies such as Ford, Jaguar and Vauxhall, produced its models the traditional way, by hand.

This meant weeks, sometimes months, of painstaking effort, in which a technician would fashion a solid segment of plastic or wood with a chisel, occasionally gluing pieces together. From an engineering drawing supplied by the car company, he would arrive at a shape that corresponded to the description of the new component, to within a tenth of a millimetre.

Two years ago, Woodmasters spent £500,000—a large outlay for a business employing 50 people and with annual sales

of about £1.5m—on equipment for computer-aided design and manufacture (CAD/CAM). This enables engineers at the company to receive direct from car companies computer tapes specifying the shape of a prototype part. The information is then fed into a machine tool which cuts out the model automatically from a blank piece of material.

As well as satisfying engineers that the component looks and feels right, models are used extensively in making the tools eventually needed to manufacture the parts.

Alan Goster, Woodmasters' managing director, says his company's investment, financed with a £200,000 bank loan and from the profits of previous years, was necessary to put his enterprise on a similar technical footing as the world's leading vehicle companies, which in recent years have spent heavily on CAD/CAM.

Only those motor industry sub-contractors with a similar expertise in this technology will continue in business, reasons Mr Goster. "Without the investment I reckoned we would be buried within a few years," he says.

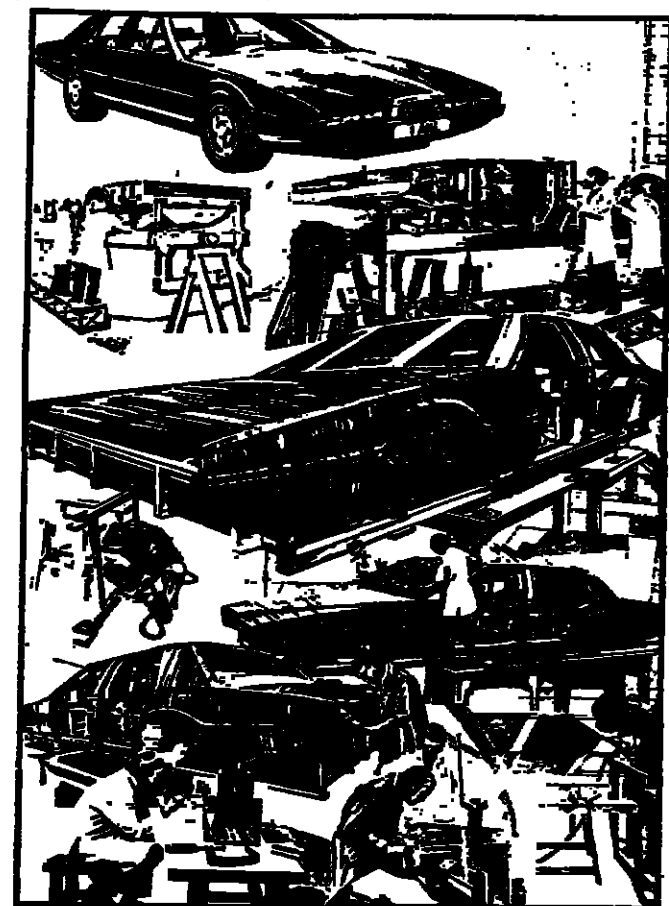
Today, the decision is starting to pay off. About a fifth of Woodmasters' output of several hundred models a year are fashioned using the CAD/CAM route, with the rest produced by the traditional techniques. Mr Goster hopes to increase the proportion of CAD/CAM work to half within a couple of years.

The main attraction of CAD/CAM, for Woodmasters, is that models can be produced

in typically a tenth of the time of the manual method. In some cases, the savings can be even higher, says Mr Goster. He cites the fashioning of a windscreen housing which, by the manual technique, took about 150 hours of work. This was reduced to six hours using CAD/CAM—the time includes two hours to prepare the computer data from the car company plus a further four hours of cutting with a machine tool (see separate story).

Car companies do some modelling themselves, but rely heavily on specialist modelling companies such as Woodmasters—of which there are about six in Britain and several dozen in the whole of Western Europe. By encouraging component makers, including modelers, to organise themselves around CAD/CAM, the car concerns hope to reduce the time lag between design and production and cut manufacturing costs.

In some cases, component makers have gone to the lengths of installing computer terminals which can receive CAD/CAM data from car companies by telecommunications networks, cutting out the need to send tapes. In one instance, according to Dave Watson, coordinator of CAD work at Ford UK, his company managed to omit the modelling stage altogether, jumping directly from computer-aided design of a component to full-scale production. It used computer graphics to view the design of a new part, a wing mirror, and then authorised production at the manu-



Prototype in the making. New car designs require models to be made of almost all the major components

facturer concerned, Chichester-based Britax.

Such a state of affairs, by removing the expense and time of making models, seems hugely attractive for the car producers. But according to Mr Goster, it will be many years, before computer technology has advanced to the point that a

representation of a part on a screen can routinely substitute for a model that an engineer can touch. "The model is always going to be a useful medium," says Mr Goster. "A physical shape gives everyone the assurance that, once production starts, they will get what they want."

Sorting out dishes on extensive menu for cable television

IN CENTRAL LONDON, television viewers with an insatiable appetite can now watch any of 18 video channels and also order—from televised menus—complete meals, delivered to their doors by local restaurants.

The services come via Westminster Cable Television, one of Britain's new fibre optic networks which are now vying with broadcasters and some satellite operators for hungry audiences.

After extensive media coverage about satellite TV, a note of confusion may begin to enter the minds of the public—now facing a potential cornucopia of television goodies. One impression emerging is that satellite television will open an Aladdin's cave of programming choice at little or no extra cost.

To some extent, this is true. For about £1,000, it is possible to purchase the necessary large dish aerial and associated equipment (or rent it for about £50 per month). All that is needed then is a £10 licence (a one-off charge) from the Department of Trade and Industry.

There are, however, snags which may be easily overlooked. Apart from the aerial needing an unobstructed view of the satellite (difficult if a block of flats or tree is in the way) plus a very rigid mounting, and planning permission for dishes over one metre in diameter, the free-for-all in viewing may soon become a pay-for-all. Present satellite TV transmissions are mostly intended for reception by cable TV operators—who pay the suppliers for the right to relay them to cable subscribers. Others receiving the programmes may be doing so illegally.

In consequence, some satellite operators are beginning to scramble their transmissions—even those, such as Sky Channel, which are supported by advertising. When direct broadcasting by satellite (DBS) becomes available—a service tailored for consumer reception—its more powerful transmissions will be suitable for dishes less than one metre or more which require planning permission, and the cost of an installation could be under £300 if companies such as Amstrad have their way.

The much smaller DBS dishes thus seem to pose a challenge to both broadcast TV and cable operators. But although the proud owner of a smaller dish,

fixed to the chimney pot or garden shed, could—when DBS services become available—expand the choice of programmes on view, someone somewhere has to pay for them.

Advertising may provide some of the operating costs for DBS, but it is almost certain that most, if not all European DBS programmes, will be scrambled—so that viewers have to pay a charge when they rent the special decoders necessary to view the DBS channels, or pay a subscription fee if they buy them. Since the scrambling of signals is uniquely addressable to each decoder sold, the service can be switched off if subscriptions are not renewed.

All of this could add up to some disenchanted consumers who, rushing out to buy larger

FILM AND VIDEO

by John Chalklock

satellite dishes (possibly some 3,000 in UK at present) or simpler DBS dishes later, find that programmes are being scrambled and are not receivable—or, in the case of DBS, require a subscription fee.

The cable TV companies on the other hand look to satellite relay as a convenient way of receiving programmes from all manner of sources, negotiating contracts with the suppliers, and offering them to cable subscribers along with the many other channels of a typical cable system.

Under these circumstances, the distribution of satellite transmissions can be controlled and managed. Yet even the cable operators have problems, not least financial. Westminster Cable, for example, only has 4,000 subscribers towards the 15,000 it needs to break even. And those wonderful interactive (the response of screen material to user instructions) channels are still in an experimental mode—Westminster's dinner at your door service comes only when the viewer orders from the telly menu by using the old-fashioned telephone.

Westminster's interactive capability exists, and is operational on text-only services such as local shopping. But more

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sophisticated ideas—such as allowing the subscriber to call up an interactive video disc player and control it as if it was there in the living room—await a sufficient number of subscribers, and discs, to justify the service.

Westminster is able to show how its system works, such as with a demonstration of the BBC "Book of Gardens Birds"—a video disc on which the viewer can "call up" different bird sequences, freeze frame, go to reverse or slow motion and so on; all via a keypad which operates the video disc player at the cable station's base.

Yet one of a number of difficulties facing such applications is the question of rights payments. It is still not clear whether the cable operator will have to pay a total rights fee or a "pay-per-view" fee to reflect each individual access to each video disc. It may be significant that of Westminster's 4,000 subscribers, about 60 per cent own VCRs (higher than the national average) and none take the very cheapest "basic" service but pay a premium for extra channels on offer (in total up to £27.50 per month). This tends to imply that the appeal of cable is to the elite or the dilettante. Which may be true, too, of satellite.

The UK Consumers Association, in its current issue of *Which?*, is less than enthusiastic about the programmes available on satellite at present. And a flick through the January UK cable programme guide may prompt some discriminating viewers to wonder if the service offered for another £300 or so per year—on top of the £58 colour TV licence fee—seriously challenges Britain's four broadcast TV channels.

Cable and satellite extend the choice considerably, but of bad as well as good. The outstanding benefit of cable to the viewer might be interactive services—especially on video, an experience that has to be seen to be appreciated. But ironically, this unique selling point for cable is still far from being a significant element in the services offered. Cable and satellite are thus competing with broadcasting almost head-on, at a higher price for viewers and substantial risks for the operators.

INCREASED OUTPUT FROM A MARRIAGE OF CRAFTSMANSHIP AND AUTOMATION

BY PROMISING to increase productivity tenfold at Woodmasters' factory, the company's £500,000 investment in automated production might have seemed likely to put people out of work.

But this ignores the facts of life in modelling, and in other areas of skilled engineering. Companies in these activities frequently turn down work because they are short of staff.

As a consequence, according to Alan Goster, Woodmasters' managing director, his concern should be able to use the technology to expand

output without making anyone redundant.

Mr Goster complains that he finds it desperately difficult to increase his workforce of 50.

These are mainly modelers and toolmakers, with the skills to interpret engineering drawings and turn them into precisely fashioned components made from wood, plastic or metal.

Britain's manufacturing industry, in decline for the past 10 years, is training far fewer people with these craft-based skills than in previous decades. And workers with the necessary expertise who have lost their jobs in the manufacturing heartlands of northern England are

frequently, unable to afford the high house prices of affluent Buckinghamshire.

One of the reasons for Woodmasters' move into new technology, says Mr Goster, was that to keep up with demand for its services from car companies the business needed to raise productivity substantially. In the main, according to the managing director, the workforce at Woodmasters has had few problems in adapting to CAD/CAM.

Take the company's new £200,000 computerised machine tool, supplied by Design Technologies, of Northampton, which cuts models from wood or lam-

inate in a fraction of the time of the old manual method. In charge of this equipment are not computer engineers but two modelers, Ian Wragg and Andrew Adams, who previously shaped products by hand. Mr Goster insists that to operate the machinery is not just a question of pressing buttons. "You need to have a feel for the job," he says.

The company's one computer engineer — it is thinking of recruiting a second — is Julian Mayes, who is in charge of formatting the computer tapes that are sent to Woodmasters by car companies. He does this using a £170,000 CAD system pro-

duced by Selenia Autotrol, an Italian-US partnership with a UK base in Birmingham. The rest of Woodmasters' £500,000 investment in technology comprised extra tooling costs plus training.

The Selenia Autotrol equipment, ideally for any company working with the UK car industry, can handle computer tapes which emerge from different CAD systems. This is necessary because the main UK car makers all use different CAD software. Ford works out its engineering designs using Prime systems, while Rover Group and Jaguar have plumped for Computervision and Vauxhall for IBM machines.

THE NEW ZEALAND TREASURY



● INFORMATION MANAGEMENT STUDY

Registration of Interest

Applications are invited from suitably qualified firms to carry out a study leading to the development and costing of a strategic plan for the New Zealand Treasury's information systems and services, including records management, in the next 5 to 10 years. The main functions of The Treasury include the provision of economic and financial advice and information to the Government, management of the Government's portfolio of domestic and foreign investments and liabilities, and administration of the Government Superannuation Fund, the National Provident Fund, the Public Finance Act and the policies of the Government Stores Board.

The objectives are:

1. To determine and document the needs of The Treasury over the next 5 to 10 years for information and data processing, including classification, access and management of all data and of records in particular. This should include the identification of the specific needs of all major user groups within the organisation.

2. To assess the appropriate levels of service for each major user group and the technological options available — particularly integrated systems, encompassing office automation systems in general and specifically including information collection, entry, processing, analysis, storage, retrieval, output and communications.

3. To shortlist the best options, estimate their cost and advise on criteria for selecting between them.
4. To recommend an overall strategy and to develop and cost a prioritised and phased plan (including staffing and training requirements) for providing and managing efficient and cost effective processing and information systems and associated services.

In replying, applicants must give evidence of expertise in the areas stated above — particularly by reference to experience in previous similar projects. Special emphasis is placed on ability in specification of user needs and knowledge of records management and

associated computer systems. The ability to complete the study according to a precise timetable will be a major consideration. It is expected the study will commence in March 1987 and only firms able to meet this start date should apply. Applicants registering interest must supply resumes of the personnel who will be assigned to the project.

A shortlist of suitable prospective tenderers will be selected from those responding to this invitation to register interest. It should be noted that this invitation is preparatory to the issue of detailed tender requirements, and that tenders will be sent only to those firms shortlisted.

Registrations of interest must reach Mr B. Smith, The Treasury, Private Bag, Wellington, New Zealand by 30 January 1987.

Further information relating to this study may be obtained from Mr B. Smith or the Treasury Information Systems Development team at the above address (telephone (0646) (04) 722-733, ext 8102 or 8449).

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Feona McEwan on the origins of some award-winning fishing tackle

Penalties for

When launched on the UK market at the annual fishing tackle trade show in Birmingham last July, Knotless was a star turn, with British and over-

It is still early days for the production of the 10,000 boms a week. Trade reaction to the boom has been "excellent" but, as Swinbank remarks, "the proof of the pudding is with the eating".

Currently available in the UK through Mustard distributors, the range is being test-marketed in Asia and parts of Europe. Italy has just taken 30,000 units, worth about £10,000.

"The prices are fairly modest but we do know distributors are very excited about it. When you consider the small unit cost of each article, it is a considerable order," says Sd Mustard, managing director of Mustard's UK operation. "We are very confident it will be taken up in the US," though

the push there is scheduled for a later date.

Swinkbanks is coy about turning out at this stage. "There are lots of terminal tackle manufacturers about, mostly small," he says. "We're not a multi-million-pound operation but in its own way it seems a success story."

Swinkbanks is looking for filling the slack winter months (when the tourist business quietsens) is now a year-round business.

Initially the idea developed after a brainstorming session before the brothers in which they set themselves a well-defined brief. The product had to be small and lightweight, cheap to send by post and be

able to sell on quantity and performance not simply on looks. "I wanted a small, snappy flash, of inspiration," says Swinkbanks who, since leaving Raleigh, where he had designed toys like tricycles, pedal cars and stand-ride mobiles, had always wanted to return to manufacturing.

One of the main hurdles in the whole process was working out how to get the product to ferry timetables given that the printers were in Chesham, 100miles from Lewes. "I knew I needed a capable designer in London," says Swinkbanks.

The 1987 British Design Award, announced for small tackle this month, is, says Brian, "a great seal of approval."

An incubator for technology

Ian Hamilton Fazey reports on a novel network in the north west which aims to maximise co-operation between its members



Besides being at the cross-over point of the M6 and M62—which is the "time centre" of Britain's motorway systems—it also houses the UK Atomic Energy Authority and BNFL, both of which could be counted on to lend organisational and service support.

In addition, Nintech may also identify smaller companies with the right sort of skills to which large corporations could contract out some of their research and development.

The initiative is being supported by most of the universities and polytechnics in the region, as well as some local authorities and the Departments of Employment and Trade and Industry.

Member companies are being asked to subscribe 0.03 per cent

Several large companies have also agreed to second senior technical staff to Nimtech so that a network of "field officers" can be set up. Field officers — who will begin operating this year — will be assigned to specific organisations and subject areas to identify new technological opportunities.

This sort of "technical" secondment will be new in the British industry. Although the principle of secondment has become thoroughly established in the last five years, it has so

THE CAMPAIGN to bring pressure on the Government to legislate in paying their bills has been given an extra boost by the presentation to the UK Parliament last week of a bill which would impose a financial penalty on companies which do not pay their bills.

Ally Stewart, MP for Eastwood Glasgow, put forward a Bill under the ten Minute Rule to allow small businesses to claim interest on unpaid bills. His speech was *unopposed* and the Bill will be given a second reading on 14 April.

The Bill follows a period of intensive lobbying by the Forum of Private Business, a pressure group, and comes two months after the Confederation of British Industry (CBI) outlined its own plans to curb the late settlement of bills.

The latest proposal would provide legislation to allow small businesses to be paid on time but would not allow larger companies — public limited companies or plcs — to use the same legislation against small firms.

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Financial Times Conferences

The Second FT Defence Conference

London — January 29 and 30, 1987

Following its highly successful SDI Conference held just a year ago, the FT now announces its second defence forum "Entering the American Market" to be held on January 29 and 30, 1987, at the London Inter-Continental Hotel. Lord Chalfont is to chair and introduce and the speakers include Lord Trafalgar, Dr Joseph Lums, The Rt Hon Michael Heseltine, MP, Mr Mark Miller, Dr Edward Luttwak and Mr Colin Chandler. The format of the Defence Conference is designed to encourage maximum discussion of potential issues and delegate numbers are limited to encourage individual participation in the proceedings.

The Fourth FT City Seminar

London — February 6, 9 and 10, 1987

The FT City Intensive Seminar was organised twice in 1986 and on each occasion achieved maximum capacity attendance. The Seminar is to be held again on February 6, 9 and 10 under the chairmanship of the FT Conference Adviser, Mr Marc Lee, and with Mr Win Bischoff, Mr David Suratt, Mr Morgan Grenfell, The Rt Hon Sir Edward du Cann, MP, Mr Christopher Johnson of Lloyds Bank, Mr Tony Richards of Quilter Goodson, Mr Edgar Palmountain, Mr Peter Rawlings of R. W. Sturge and Mr David Malcolm of Royal Insurance among the speakers. The Seminar provides one of the best opportunities available in London to examine the workings of the main institutions of the City of London and the February agenda includes a review of the changes that have resulted from Big Bang.

Cable Television and Satellite Broadcasting

London — February 18 and -19, 1987

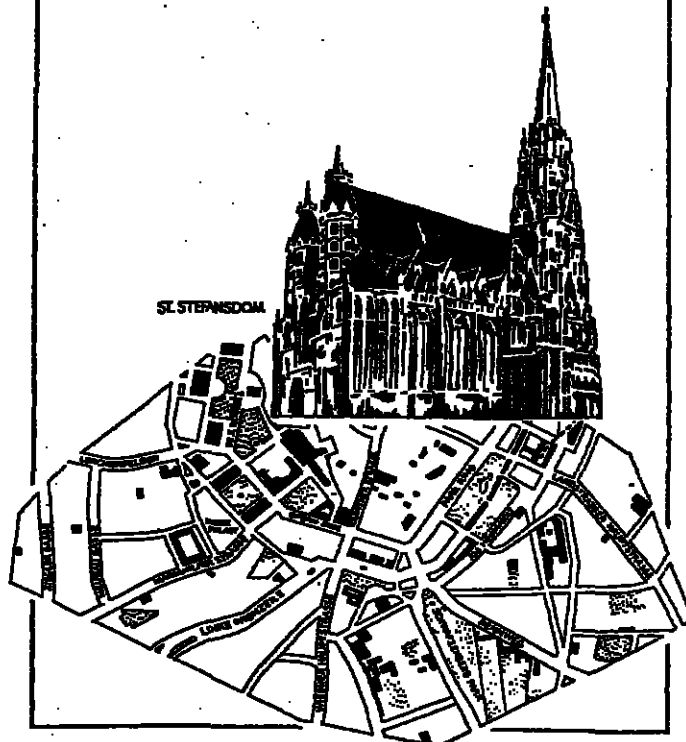
The Financial Times Fifth Cable Television and Satellite Broadcasting Conference will bring together speakers from the main European Markets and the US to review the future of the new media at a critical turning point in their development. The two-day meeting will be chaired by Lord Thomson of Monifieth and Mr John Jackson. Mr David Mellor, Minister of State at the Home Office, will give the opening address and other contributors will include: Mr Michael Checkland, deputy director-general, BBC; Mr David Shear, general secretary, Independent Television Companies Association Limited; Mr Andrew Quinn, director, Granada Group plc; Mr Jon Davey, director-general, Cable Authority; and Mr Patrick Cox, chief executive and deputy chairman, Sky Channel.

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Dominic Gill

"Supper" by Mark Gertler

The organisers must understand it is such apparent perversity that makes their omissions the more puzzling and painful. To begin with, the omission of William Cavendish and Blombury is reasonable, but then to give us nothing of the Scottish colourists, Ferguson, Peeploe and Cadell, is to ignore the very heart of the movement. To omit the names of those in whose room the room is found for such minor figures as Drummond and Ginner. Indeed, the Scots are conspicuous by their absence. Leaving aside the names of those who go on, the absence of such individuals, as William Nicholson, Joan Madden, E. S. Rieu, E. S. Rieu, Vanghan or Prunella Clough, where there is something of 1930s surrealism, 1940s neo-expressionism, 1950s realism and proto-Pop of the 1950s, and indeed the current figurative expressionism of Cowley, Farthing, Holloway, B. B. Campbell, Rowan, J. Where indeed.

show. Then on we go through the convulsions of culture and to Pop-art of the 1960's. St Ives abstraction of the 1950's, Bacon and his associates, and so at last to the 1970's and 1980's.

In all this it is not so much the heroes — Sickert, Nash, Lewis, Bomberg, Moore, Spencer, Bacon, Epstein, Ansbach — who are the problem as it were. Hockney — but their obvious international stature that is the great surprise. Moore, Bacon and Hockney are the admitted exceptions, but why have we not heard much more of them at rest? Paul Nash was clearly a true original (he more than anyone justifying the policy of multiple exposure as he appears at intervals through the rest half of the show), an artist, Unit One surrealist, romantic visionary. But the show does powerful work not just of confimations but of radical critical reinstatement.

The sculpture of Frank Dobson has been too long under-sung, the 1920s victim perhaps of the younger Moore's later success. Dobson's work has been retrieved from his later academic obscurity. The wonderfully hedonistic painting of Martin Smith, and many other justifications than itself. And Mark Gertler, a painter hard to place, various and often pushed, for convenience into the 1930's. With a sense of self is shown to be simply a fine artist by any measure.

Here, perhaps, with Gertler and Smith, Nash, Roberts and Spencer, lies the clue to the singular quality of British Art. The mistake has been to look both to influence given and influence received as criteria of value and success, rather than to the works themselves on their own terms, insalienable, self-sufficient and idiosyncratic, and beautifully done. We must never forget that Turner, our greatest artist, made his own way and had few followers.

The very long three-part final concert of the London Sinfonietta's "Response" series on Sunday—nearly five hours of non-stop music-making—was so long and so varied that the effect was sometimes more breathless than illuminating, more fragmentary than coherent.

The two stars of the evening, which was devoted to works by three of the "fastured" composers of the series, Stockhausen, Henze and Xenakis, were undoubtedly the soloists, the percussionist Evelyn Glennie and *Wie harspichordist* Elisabeth Chojnacka.

Stockhausen's account of the particular of *Stockhausen's Zyklus* for solo percussion was an electrifying tour de force—delivered with marvellous energy and concentration, and with powerful dramatic presence. The timing is immaculate, and the dynamic range is wide and subtly controlled, as that of any percussionist I have heard. Her final, visual coda was just one of many telling details: a slow-motion turn to the audience, the last tiny resonances died away, tying the knot, completing the circle.

Elisabeth Chojnacka's performance of Xenakis's *Khronos* for solo percussion was particularly gripping—splendidly agile, quicksilver in its responses. The harspichord calls for a far less demonstrative sort of physical involvement (no drumming or percussion); but Miss Chojnacka's was no less arresting

for its comparative stillness, catlike in its spring, fearless in its attack. She was also the soloist in Xenakis's new *Wie harspichord*, heard for the first time in England: a complex rhythmic essay for amplified harspichord and ensemble full of bright lights and hard edges, colourful, provocative. The mechanism spun down like clockwork, winding, a very slow *ritardando* capped by a little sprinkle of harspichord rain.

The excerpts which Hans Werner Henze played us by way of introduction to a complete performance of his *An eine Aeschylus* for guitar and ensemble were, perhaps, less, and could easily have been dispensed with. The work itself is a clever (Henze's instrumentation is never less than beautifully laid out) but facile indolence: the sort of elegant, self-satisfied purity that can write in his sleep. The little five-minute *Konzertstück* for cello and ensemble, which we also heard is a similar exquisite trifle, bland to its very centre.

Under Diego Masson's direction, also gave us Stockhausen's collection of 12 *Tierkreis* miniatures, abstracted from his music-theatre *Die Tierkreis* in Masson's naive interlude. And a somewhat laid-back account of Xenakis's stormy *Phlegra*; but in the final hour of such a challenging weekend, no one could be too surprised if (if voltages dropped a point or

Lindsay Quartet/Wigmore Hall

Andrew Clements

The latest in the line of distinguished quartets to visit the Wigmore Hall in recent months was the Lindsay, which on Saturday presented an evening of music devoted to Schubert. It was altogether the most impressive playing I have heard from this group in a long time: the criticisms one could have made of otherwise excellent performances in the past were almost entirely denied on this occasion.

The Lindsay's way with Schubert is neither histrionic nor over-ingenious. The minor Quartet was carefully measured, its opening semiquaver detail admirably clear; its second subject given time to flourish. Here, curiously, the style of the past and larger-scale quartets that followed was an almost undetectable incipitation to gild the lyricism too lavishly, to make the pause something so tedious as to be distinctive points for breath. Yet the A minor Quartet, all its

repeats strictly observed, moved naturally from first note to last, with the tone lean and keenly expressive.

If any change has resulted from Robin Ireland replacing Roger Bigley as the quartet's violist it is possibly that the tone has been made a little brighter. Peter Cropper's violin playing does not stand now in such sharp relief. The intonation from all four players was generally immaculate, and the D major Quartet, assembled, remained absolutely unanimous, even at moments when tempo was treated with utmost (yet subtle) elasticity.

Death and the Maiden can be played with more than a few terms than this; the opening can pack more tragic intensity. But the balance between the emotional components of the scheme seemed so well calculated that the music was made to seem part of an entirely specious argument over minor interpretative points.

Crisis faces Sherman, Cardiff

Annalena McAfee

Of the many reputations any metropolitan attracts, Cardiff is least proud of its claim as the largest city in Western Europe without its own producing theatre company. For any city, this admission would be embarrassing. For a capital, it was disgraceful.

Two years ago, the Welsh Arts Council thought the gap had been filled when they awarded an annual grant of £250,000 to the Sherman Theatre, attached to the University College, Cardiff, to set up its own company. Since then, box office records have been broken at the new company's own productions—including Shakespeare, Stoppard and Caryl Phillips. As the Welsh Arts Council said, "the theatre has continued to act as a 'receiving house' for visiting companies."

But this month the Sherman learned that it faces closure at the end of next year due to the assurance of continued financial support from the Welsh Arts Council. Cardiff will, once again, be without a resident producing company.

"It is a major disappointment to us that we are unable to step into the shoes of the successful theatre company whose closure," said Roger Tomlinson, the Welsh Arts Council

head of drama. The Arts Council fears that the end of the Sherman will have wider implications for the cultural life of South Wales. Welsh language theatre groups, which traditionally perform at the two Sherman auditoria, may fold without their venue.

The theatre, which grossed £400,000 at the box office last year, is the victim not of art cuts but of economies in higher education. University College, Cardiff, in attempting to meet its financial targets, has cut drama by £118,000 direct grant to the theatre and to cease payment for heating and maintenance for the building worth another £100,000 annually.

The university has set a deadline of April 1988 for the Sherman replacement fund is agreed. Between July this year and April 1988, the university will withdraw its support.

For the Sherman, which has prepared a full programme until July 1988, the loss of its subsidy from the Welsh Arts Council is to be reduced—the future is disturbingly uncertain. The company fears that since local authorities' budgets have been cut, they are unlikely to step in with fresh subsidies. Support from local industry is being sought.

Fairs and roundabouts

While the London galleries remain in virtual hibernation, or rather Sotheby's, or Christie's King Street, do, in line with their policy of holding art with better auctions, the auctioneers have had to make a station in a spate of fairs. The most imminent is the World of Drawings and Watercolours, which starts at the Park Lane Hotel and closes on Sunday. It will be opened by that one time taller in the art world, the Duchess of York, and is now an established event in the art fair calendar. This year, this traditional English fair has been acquired an international flavour, with Ivo Borsman from the HAGUE, Sven Bruntjen from San Francisco and Galerie Arnould Livie from Munich exhibiting.

The attraction of watercolours is their decorative qualities, the technicalistic style, and a relative cheapness. The 600 odd works on offer from 18 exhibitors range in price from £25 to over £10,000, but most crowd into the £100 to £1,000 price category. There are two loan collections to be seen in drawings by Gainsborough and

a group under the heading "Travellers abroad." Gainsborough is also the subject of one of the four accompanying lectures, along with "Understanding watercolours" by Hunn Wood and "The artist's colour" for the prospective collector.

The major British antiques fair, at Grosvenor House, will be held this year between June 10-20. Last year it coincided with some of the few hot days of the summer and all concerned were collapsing with the heat. Now, as part of the £5m refurbishment of the hotel, Grosvenor House is introducing air conditioning to the Great Room, at a cost of £250,000, which will please many.

The restructuring has cut down the size and number of stands, limiting the chances for newcomers, but among those accepted for 1987 to join many of the big names among antique dealers are Mayoresca, specialists in carpets and rugs, and Didar Arvanian, furniture dealer. An innovation may be the talky around the theme "An English Country Home and its Contents."

Antony Thorncroft

Antony Thornicroft

Opera in Palermo, Naples and Bari

The great Teatro Massimo in Palermo, a monumental achievement of the 19th century Sicilian architect G. R. Filippo Basile, has been closed for several years for restoration. The work, under the sensitive supervision of the Sicilian Firmore, is advancing, and before the end of the decade, the operation should be back in its noble house. In the meanwhile, the Massimo functions regularly, but in the smaller, incongruous and less imposing, a slightly later theatre in charming neo-Pompeian style. Actually, the colourful interior seemed perfect for the inaugural production of the current season: a bold revival of the *Semirama* by the little-known Semirama, a steamy retelling of the story of Semiramis, the incestuous queen of Babylon.

Originally performed in 1810 in Bologna, when the composer was barely 30, the opera was published in Respighi's lifetime, but never revived all the way to the Palermo festival convincingly demonstrated. *Semirama* holds considerable interest still. Though his great successes as a symphonic composer were in the (near) future, in 1810, Rossini was the supreme master of the orchestra; and this youthful opera constantly bewitches the listener with its indiscreet orchestral textures, now gossamer, now massive, now overwhelming, all brilliantly expounded by the keen conductor Massimo de Bernart.

The vocal writing is less felicitous. There are any number of sumptuous scenes for the

title role, but also for the second soprano (especially her long aria at the beginning of the last act), but, perversely, Respighi accompanies them often with his most dense and complex orchestration. Luckily, the Sembrara was Carol Nebbett, whose Clarion voice dominated the first and second musical explosions. She looked like a queen (with a suggestion of Theda Bara) and, she gave herself totally — and credibly — to the part. As lighter light and slave-girl, Elena was played by Virginia Zeani in higher tasks, displayed great reserves of volume. At the same time, she maintained the sweetness that the part of Susanna requires. Piero Visconti, as the queen's son and fiancé, was good and loud; somewhat wooden as an actor, but the director gave him little to work with.

In fact, the libretto — by a uncertain Alessandro Ceré — is a rearrange of D'Annunzio imitation, with none of the master's genius. Fortunately, the libretto engaged the great Segui as producer. A man of taste, but also of wit, Segui invested a staging that was always enjoyable to look at.

It is hard to decide quite how far the splendidly dressed and well-matched husband, the sculptor Enrico Job as her designer — was trying to do with the Carmen she staged recently at the Teatro San Carlo in Naples making her debut as an Italian producer, and as an Italian woman, opening the Naples season. Clearly, her intentions were anti-traditional (the date was

William Weaver

inspired in the early 1900s; Carlitos Pastia's sex was changed; and the character became the *padrino* (a Spanish brothel); but at there seemed to be no attempt to impose a coherent new scene on the story. There was no lack of class but they were very conscious of their class no another. As might have been expected, Wurtmuller emphasized the erotic aspect of the drama: instead of dancing José in Act II, Carmen was stripped (not to the waist, as the opera, but to the knees), and then, before stabbing Carmen, she flung up her skirts and was impaled her. But these were incidental events. And, finally, the production was a mishmash.

Haring insisted on the collaboration of a well-known exponent of modern dance, Larissa Brown, the producer whom had to add more opportunities for the choreographer. To there was dancing (not very good) and there were some recitatives, and—to make matters worse—Wurtmuller invented a female character, known in the programme as La Bruja. This as Miss Brown herself, almost constantly on stage, sang in a shrill, strident, and awe-py attitudes, reminiscent of poppy's friend, Olive Oyl, and intruding on the singers, even to the point of dealing the words in Act three.

As for the visual network, it could be said to be able to praise the musical result of the evening. But that, too, was patchy. Carmen was to have been sung by Lucia Valentini-Terraz, but the eminent Mexican soprano, but at the pre-dress rehearsal, the artist suffered a

travoured collapse and her place as taken by the young Colombian, Martha Senn (who had already been engaged to replace Signora Ferrari for a performance).
Senn's voice was handsome to the point of being too handsome; her voice lacks body and colour. Luis Lima's José, on the other hand, was warm impassioned, deeply moving; and — despite interference created by the introduction of a new character, Luis Ferrari sang Michaels's music with a sweet, true, carrying voice. Boris Martinovich as the Escamillito: bland, but effective.

The conductor was Emil Schickarow, unfamiliar to many members of the audience. He conducted with a strong, expressive grasp; his dragging tempi, his refusal to inflect the music made this a Cermen without musical personality. All in all, this was not an auspicious inauguration.

★


If people know anything about the composer, Niccolò Piccinni, it is that he was the rival of Gluck, and Gluck won. Like Gluck, he has been a name in music histories but not in opera programmes. And indeed any opera house were to stage his operas, *Fortiside* and *Il Tiro* would be the first two, they would obviously give the Gluck masterpiece of 1780, not the Piccinni version (in a different libretto), which was the light in Paris two years later. But Piccinni came from the southern Italian city of Figliara, and he was the first of the *Teatro Petruzzelli*, which in the last few years has become one of the most enterprising

theatres in Italy. And so, to open its current season, the Petruzzelli in Bari gave the Piccini opera a slap-up revival, apparently the first in this century.

If anything, this hearing of Piccini's *Speside* proved that the French 19th century audience was right. The Barrese composer is, to be blunt, no Glinka. But he is nevertheless a musician of consummate skill and considerable charm. The writing is always fluent, the use of the orchestra is engaging, and, most of all, the recitation is set with imagination, a real feeling for the words, even though the text of *Contra Dabreuil* is plodding, mechanical, with little of the menace and invention of the libretto by Cavallotti.

Perhaps with the ideas of an inveterate realist, despite drama, the Petruzzelli invited Luca Ronconi to produce. In the event, this was not one of Ronconi's most daring efforts. In a crumbling neo-primitive architecture of grey boards created by the Cavallotti (also responsible for the costumes), Ronconi stirred up a fair amount of hustle and bustle, though it rarely had much to do with the story.

Still, Ronconi's production was almost always produced to look and was carried the spectators over some of Piccini's *longueurs*. Donato Renzetti's conducting also helped. Intelligently, Renzetti did not try to make more of the operetta than there was. He was sensitive to the more evident the felicities of the scoring (the apt punctuation of the wind instruments was



**Piero Visconti and
Carol Nebbett in
"Serirama"**

particularly happy), and he showed the young Petruzzelli orchestra, formed largely of recent conservatory graduates, at its supple best. The chorus, prepared by Kristan Missirkov, also did a good job.

Most of the singers had difficulty enunciating the French words; but, for the rest, they were all adequate and the young soprano Silvia Balsani, in the title role, was more than that. She was elegant in appearance (though she was dressed, inexplicably, as a Victorian governess), and also vocally stylish. Her voice is not big but it is sweet and flexible. Rene Massis was the Oreste dignified and persuasive, and always intelligible. Aldo Bertolo, the tenor who sang Fylade, has a generally pleasing voice but it seems more suited to Mascagni than to the music of the Enlightenment. The Petruzzelli season, which continues until late May, includes dance and drama, as well as opera and concerts.

Arts Guide

Opera and Ballet

LONDON
Royal Opera, Covent Garden: the new production of Otello by Elijah Moshinsky, conducted by Carlos Kleiber, presents on stage the three stars of the recent studio film of the production, Placido Domingo, Montserrat Caballé and Luciano Pavarotti, in a performance of the rather subtle Lucia di Lammermoor revival, with June Anderson in the title role.

Box Office **Collectors:**
This week, the ENO presents in repertory two of the most heavily criticized productions by the company's director, Alfred Packer. The first is the superbly dumb Carmen, with Sally Burgess, and a revival of The Queen of Spades, Tchaikovsky's romantic opera turned into a murky psychodrama, with Alan Woodrow and Janina Gavankar. The second is an occasion of Die Fledermaus, with Valerie Masterson and Lillian Watson as a scintillating Adele.

WEST GERMANY
Berlin. Deutsche Oper: Die Macht des Schicksals has fine interpretations by Mara Zempieri and Giorgio Merighi. The Magic Flute takes the leads Eva Lind, Lucy Posenack and Gerd Feldhoff. The Hockstetter der Flggor brings Pilar Barrios, Carol Malone, Gudrun Sauter, Wolfgang Brendel and the young Olga Magnussen together. Prokofiev's ballet Romeo et Juliette ends the week.
Hamburg. Staatsoper: Der Rosenkavalier is a fine performance with Teresa Zylis-Gara, Brigitte Fassbaender and Franz Grundheber. Carmen is starred to triumph by Teresa Berganza, brilliant in the title role. Zemlin's rarely played *Die Frau*

[illegible]

by Horizant Kapferer, and directed by Harry Kuper, with Robert Lloyd in the title role (*Moscow, U.S.S.R.*). Ballet gala evening with soloists from the New York City Ballet, London Festival Ballet, Stuttgart Ballet and the Dutch National Ballet (*Wag.* \$254 \$255).

Amsterdam, Circus Theatre. Nederlandse Balletgroep with Heart's Theatre-Labyrinth (*Kylian/Schubert*). A new ballet by Ed Wubbe (*Thur.* \$5 \$8 00).

Antwerp, Schoonhoven. *La Traviata* performed by the Compagnie d'Opéra de Belgique de Melleo (*Wed.* \$21 \$3 00).

PARIS

Opéra de Paris. Saverio Mercuri, director. Ballets by Hector Berlioz, citizens to music by Naxos Armes, conducted by Lothar Zagrosek at the Paris Opera (*Admission \$622*).

Opéra de Paris. A 5-act tragedy of Jean-Baptiste Lully (1633-1687) conducted by WILLIAM Christie. Francis Lescaux choreography in co-production with the Florence Teatro Comunale and the Montpellier Opera, alternates with *Paris à la Cour de Louis XIV* with music by Lully and Lescaux, choreography by Marcelle Lussan. *Le Bourgeois gentilhomme*. Parisian choreography reviewed by Francis Lescaux (*Opéra de Paris*).

Opéra de Paris. *Le Bourgeois gentilhomme* reviewed by Francis Lescaux (*Opéra de Paris*).

WASHINGTON

Metropolitan Opera (New York). Metropolitan Opera Company of Pappas directed by Christopher Alden and conducted by Nicholas McGegan.

purs New's Rome in a contemporary big-business setting with Emily Golden, Rodney Hardesty and Will Roy. The first starring Strauss' Widow, Edie Stark, in *Three Weeks in Zank Brown's* 1980 production and Don Douglas in a new production of Douglas Wilson's *Condemned by Caliban* (the title role in *Loop in the title role*, Pamela South as Norina and Graz Wilson as Ernesto. The 1983 English-language production of *Caliban* (the title role in *The Sargento continues*, conducted by Arnold Ortman with Joyce Gwyer as Constanza, David Knabner as Belmonte and Kenneth Lee as Cesario. Kennedy Center (Feb 1986).

CHICAGO

Lyrle Opera: La Bohème returns to the repertory with John Mancini's production with Gabriela Benachovich, Giuliano Camelli, guest stars Tina Turner and Washington, D.C. Dismore takes the title role in *La Ciocondia*, conducted by Bruno Barbiotti in Filippo Chivelli's production with the Chicago City Ballet. *Lord Manservant's* Alfred, guest stars Tina Turner and The Mercy Widow has its last performance with Maria Erving in the title role, Alan Titus as Prince Danilo and Jerry Hadley as Camille de Rosiligny.

NEW YORK

Metropolitan Opera (Opera House): The week features the first seasonal performance of *La Ciocondia* at Titus conducted by Maria Erving in Jean Pierre Ponnelle's production with Carlo Vanni, Gail Robinson, Traci

na Troyanova, David Randall and Julian Robbins; Tumbachauer conducted by James Levine in Otto Schenk's production; Joseph Norman, Eva Randova, Richard Cassilly and Jan-Hendrick Roetering; *Ringelieder* conducted by Thomas Felsen in John Devere's production with Maria Dervic, Derrilli Milnes, Deino Raffanti and Dimitri Kavarokos; *Die Fledermaus* conducted by Jeffrey Tate with Etti Ze Kamenetzky along with Victoria Schenk in Otto Schenk's production; and *Madama Butterfly* conducted by Gianfranco Masini in Renato Cui's production along with Maria, Vasilii Mordovskanov and Lestus Caru. Lincoln Center (362 8000).

New York City Ballet (New York State Theatre): The company's 55th season continues with mixed programmes including Victorian poems and Virginia Walztes. Lincoln Center (870 3570).

International Festival (City Center): The Lyon Opera Ballet in its American premiere performs all new pieces, starting with Margy Mirin's choreography for *Choreography*, a three-act, three-dolls house set, followed by a week of mixed programmes including works by Nils Christie, Nicolo Duto and William Fluretye. 55th St. east of 7th Ave. (245 5089).

TOKYO

Spiritual Energy, an avant-garde piece devised by internationally-known fashion designer, Kansai Yamamoto with music by Yas-kei Parco Theatre, Shibuya (Tue, Wed). (471 2636; 471 5656).

Fairs and ro

While the London salerooms remain in virtual hibernation, for rather Sotheby's, than Christie's King Street, do, in line with their policy of holding fewer but better auctions, the art buyer can find some consolation in a couple of fairs. The most imminent is the World of Drawings and Watercolours, which starts at the Park Lane Hotel in Piccadilly tomorrow and closes on Sunday. As it will be opened by that one time teller in the art world, the Duchess of York, and is now an established event in the art fair calendar. This year, this traditional English interest has acquired an international flavour, with Ivo Bonnaman from the Hague, Sven Brunnsten from San Francisco and Galeris Arnoldi Livie from Munich exhibiting.

The attraction of watercolours and the decorative pastels, the achievements of British artists, and a relative cheapness. The 10,000 odd works on offer from 10 exhibitors range in price from £25 to over £10,000, the most crowd into the £100 to £1,000 category. There are two loan collections to be viewed—some seldom seen drawings by Gainsborough, and

Support from local industry is being sought.

Roundabouts

a group under the heading "Travelers abroad." Gainsborough is also the subject of one of the four accompanying lectures, along with "Understanding watercolours" by Huon Mallalieu, a good starting point for the prospective collector.

The major British antiques fair, at Grosvenor House, will be held this year between June 10-20. Last year it coincided with some of the few hot days of the summer and all concerned were collapsing with the heat. Now, as part of the £35m refurbishment of the hotel, Grosvenor House is introducing air conditioning to the Great Room, at a cost of £250,000, which will please many.

The restructuring has cut down the size and number of stands, limiting the chances for newcomers, but among those accepted for 1987 to join many of the big names among antique dealers are Maymores, specialists in carpets, tapestries, and Dingley, the furniture dealer. An innovation will be a series of talks around the theme "The English Country Home and its Contents."

Antony Thornicroft

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Tuesday January 20 1987

Hot air about mergers

THE BRITISH Government's decision not to refer BTR's bid for Pilkington to the Monopolies Commission has aroused a storm of protest. The affair seems to have crystallised a range of resentments and anxieties about issues which are wholly irrelevant to the case. These include the impoverishment of the North in favour of the South, the geriatricity of the City, and, more generally, the failings of the capitalist system. Pilkington is being presented as a symbol of everything that is good — social conscience, care for the community, long-term commitment to research — while BTR is associated with the worst kind of asset-stripping and making short-term profits. In short, much of the comment is wildly out of proportion and is leading some politicians to advocate remedies which would be worse than the supposed disease.

BTR is a well-run company which generally improves the performance of the businesses it acquires. Unlike Pilkington, which is largely concerned with glass, BTR is a conglomerate with interests in a variety of sectors. The record of conglomerates in the UK and the US is patchy; there is always a danger that the managers, anxious to keep up the momentum of growth by making ever-larger acquisitions, will over-reach themselves. But the evidence does not justify the dogmatic conclusion that industry companies are invariably better managed or more successful than diversified groups; there are risks associated with either strategy.

Useful mechanism

Under the market system which prevails in the UK the outcome of takeover bids is normally decided by shareholders. It is perfectly proper for the directors of company A, if they think they can manage company B better than the existing team, to seek to persuade the shareholders in company B of this view. The directors for takeovers can be overdone but they are a useful mechanism for putting badly managed assets to better use.

It is always possible for the directors of company B to convince their shareholders that they would do better under the

existing management. There have been several recent cases where predators have been beaten off; Pilkington has a reasonable chance of doing the same. It is true that the Guinness affair has raised serious doubts about the techniques used to secure shareholder support in the closing stages of a bid; but this is an argument for improving the regulation of takeovers, not for sending more bids to the Monopolies Commission.

Government intervention in takeovers, as in any other aspect of the market, needs to be subject to clear rules, so that the scope for ministerial or bureaucratic discretion is reduced to the minimum. The best way to do this would be to confine intervention to those bids which threaten to diminish competition. Regrettably, the existing merger legislation provides for much wider discretion than the intense lobbying that takes place when reference decisions have to be made.

Public interest

Some people, in the Labour Party and elsewhere, are now arguing not merely that merger references should be made on grounds other than competition, but that the participants should have to convince the Commission that their proposal is in the public interest, rather than, as now, not against it. The implications of this approach are that more mergers would be referred, the staff and resources of the Commission would be substantially enlarged, and the members of the Commission would consider in each case whether the merger was good for industrial efficiency, good for employment, good for exports and so on. It was partly because the Commission was so bad at making this kind of judgment that the present government decided in 1984 to limit merger references as far as possible to competition cases.

The market economy is not perfect. Improvement is needed in the way the City regulates takeovers and in the way investing institutions reach their decisions. There is also a case for examining how the views of employees are taken into account in takeover decisions. But it is hard to believe that continuous bureaucratic vetting of the takeover process would produce better industrial results.

Wheel turns full circle in Brazil

IN A remarkably short space of time, the wheel has turned full circle in Brazil on the political fortunes of President Sarney and the policies of his economic team.

Less than six months ago, the Sarney Government was riding high on the apparent success of a home-grown economic stabilisation programme which combined a price freeze with high growth and improved wages for the lower paid. Yet now inflation has returned with a vengeance, economic policy is in disarray and the government is facing the very same problems that it sought to resolve with the Cruzado Plan of last February, but with the added aggravation that President Sarney has been weakened.

Early success

This is a worrying development because Brazil can ill afford to have a weak government at a time when it is still only beginning to establish democratic institutions. In international terms, the implications are of equal concern because Brazil has yet to establish a satisfactory relationship with its international creditors over its huge foreign debt.

The present difficulties are largely the result of the Cruzado Plan's early success and President Sarney's need to establish his political legitimacy after having stepped into office as a result of the untimely death of president-elect Mr Tancredino Neves. All too humanly, President Sarney allowed himself to be seduced by the initial success of the plan, compounding this by the postponement of necessary economic adjustments until after November's congressional elections.

This meant that distortions created by the price freeze and an over-generous indexing of wages, which should have been tackled as early as July, were magnified by the time of the first adjustments late last year. The measures dealing with prices so far have satisfied no one. The business community feels they have been too timid and merely exacerbated inflationary expectations; the workers have continued to rise in real terms.

The cabinet is sharply divided between those who believe there must be a gradual, controlled but full relaxation of prices, and others advocating a stop-go approach — unfreezing

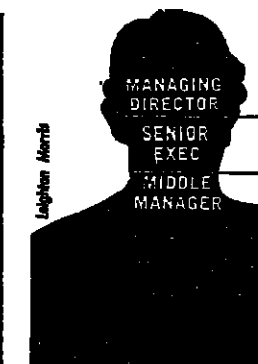
prices for a limited period before a new freeze. The only agreement is that there should be a "social contract" on wages, removing the politically sensitive mechanism that indexes wages to inflation. However, the trade unions, who are beginning to acquire some muscle now that they are fully legalised to strike, are reluctant to accept such an arrangement without protecting their earning power.

Tough-minded

The government is also about to have its hands further tied by another front. When the new Congress convenes in March, the state governors are going to be lining up for spending commitments in return for their loyalty, while the mood of the Congress itself promises to be tough-minded on issues like Brazil's dealings with its international creditors and easing curbs on foreign investment.

It is an eloquent commentary on the varieties of the debt crisis that Brazil should now be foundering and a major pre-occupation for bankers when it has traditionally been considered the country with the most diversified and strongest economy.

President Sarney still has sufficient stature to impose his authority. He must take the lead by being willing to drop some of the populist trappings of economic policy and to introduce a new version of the Cruzado Plan that permits more orderly growth, seriously addressing the fat in the public sector, and being more efficient in the use of public funds. If President Sarney does not act quickly and decisively, he risks becoming even more hostage to fortune domestically, and internationally he will raise the spectre of an uncertain new phase in the Latin American debt crisis.



MANAGING DIRECTOR
 SENIOR EXEC
 MIDDLE MANAGER

MANAGEMENT PAY LEAGUE

£ per annum 1986	197/18	184/20	95/25	75/00	73/07	72/75	64/00	64/36	63/60	60/20	57/10	55/40	53/90	53/30	47/90
	85,200	74,000	68,100	62,200	56,700	56,600	53,700	51,500	50,510	50,400	45,320	45,070	44,000	39,950	37,400
	50,400	30,430	35,200	35,220	25,870	25,950	25,120	25,110	23,220	19,400	23,140	22,040	20,000	21,700	17,700

Date: Hay Management Consultants

Austria Germany Switzerland US Netherlands Belgium France Denmark Finland Italy Norway Sweden Spain Ireland UK

UK PERFORMANCE-RELATED PAY

Now cash is clean again

By Michael Skapinker

"SOME LEAD from the particular performance-related pay schemes, I lead from the front. I wave the flag and rally the troops."

Sir Ralph Halpern, chairman of the Hay Management Consultants, is in fighting mood. The troops are not only Burton's own managers and employees, but the massed ranks of UK industry. The battle is against the notion that there is something unfair, immoral and un-British about earning a lot of money.

Last year Halpern received over £1m in salary and performance-related payments, sweeping past BOC's Dick Giordano to claim the title of Britain's highest-paid executive.

American-born Giordano is said to have handed over the top spot with relief. Burton's chairman, on the other hand, is unembarrassed by his riches. In his view, performance-related pay helps to create a culture of enterprise and is, therefore, crucial to the success of the British economy.

Last year 24,000 Burton employees received a total of £13.1m under the company's incentive scheme. Now Sir Ralph Halpern has unveiled his most audacious plan yet: around 80 senior Burton employees, including Halpern, are to be offered performance-related share options worth up to eight times their annual remuneration. This level is double that envisaged by the 1984 Finance Act which means that the recipients will have to pay income tax on profits from the options.

The scheme will have to be approved by shareholders later this month. Some institutional shareholders are reported to be unhappy about the size of the options, but Burton emerged from a meeting yesterday with the National Association of Pension Funds and Association of British Insurers to claim that the institutions were satisfied with the plan. The scheme's operation. Nevertheless, Halpern is preparing to send out a further explanation to shareholders.

Doubts about the scheme are shared by Labour's Trade and Industry spokesman, Smith. "I must say that I think they're overdoing it," he says. Halpern claims, however, that his fellow captains of commerce and industry are behind him. He won't name any names but he says, "a lot of industrialists have phoned me and said 'well done'."

Whatever the fate of this particular scheme, bonus payments and share options, long the norm in North America, have already made their mark in Britain, bringing with them significantly higher pay for British executives.

Halpern's 1986 pay packet, while the highest so far, has not been the only one to make the news. Giordano's annual salary of around £800,000 is not performance-related, but that of Sir John Harvey-Jones, the outgoing chairman of ICI, is. His pay last year totalled £314,991 on a basic salary of £220,000.

But the move towards bonus incentive payments goes beyond a few celebrated cases. Hay Management Consultants say that 68 per cent of larger UK companies now have incentive schemes, compared to just 24 per cent in 1981. The average payment in executive incentive schemes is now 25 per cent of basic salary, up from 11 per cent in 1981.

Performance-related pay is not entirely new to British business. Ken Schwarz, director of remuneration services at management consultants Inham, remembers setting up bonus payment schemes in the 1960s.

After that, however, they did drop out of sight, restricted by incomes policies and made less attractive by punishingly high rates of tax for the well-paid.

That was the era of companies providing top management with furniture for their homes and even setting up suits and shirts — "cash is now clean," Halpern says. "It was a way of providing an extra reward which would not, they hoped, be detected by the tax man."

The Thatcher Government's reduction in top tax rates changed all that. When it comes to rewarding senior management, in the words of one pay consultant, "cash is now clean."

The 1984 Finance Act gave the move towards higher rewards another boost, establishing a framework for companies to offer share option schemes to their employees worth £100,000 or four times annual salary, whichever is greater. Unlike other share option schemes, this one does not have to be offered to all employees. It can be offered to the directors alone. If approved by the inland revenue, the scheme is not liable for income tax on the exercise of the option or for any subsequent increase in the value of the shares.

Performance-related schemes typically offer bonuses to managers in return for the achievement of certain targets by the company: profits (either before or after tax), return on capital employed or an increase in earnings per share. Some targets are within the remit of one particular manager, such as reducing the level of defects in a product. Helen Murlis, a pay specialist with Pext Marwick, says she has seen a case of a manager being offered a bonus of up to 80 per cent of salary to close a factory within a specified time period.

A good incentive scheme, in Halpern's view, is one which is related to the manager's own area of responsibility. If he heads a division, then his incentive payments should be based on the performance of that division. The scheme, he says, should also encourage the manager to look at the business from the point of view of the shareholders.

The proposed Burton scheme will enable managers to exercise options worth four times their remuneration if the company's real earnings per share growth exceeds 30 per cent within a five-year period. A further four times remuneration will be on offer if the company's cumulative earnings per share growth puts it in the top 25 companies in the FT-SE 100 share index.

Even if these goals are achieved, the exercise of the options can be restricted if the manager fails to achieve the

goals set for him personally.

Although the work of staff executives is more difficult to quantify, at Burton they, too, are given individual tasks to achieve. A personnel director, for example, might be set the target of reducing an agreement which rationalises the company's pay scales by a specific date. A financial director might be set the task of introducing a new accounting system. If these goals are achieved on time, the managers would receive their incentive payments, provided that the group as a whole achieved its own target.

Supporters of the trend towards higher pay for good performance — such as Halpern and Sir John Egan, chairman of Jaguar — argue that British executives have a lot of catching up to do.

According to Hay Management Consultants, British managing directors earn less than their counterparts in any other European country except for Spain and Portugal. With an average base salary of £47,430, British managing directors earn almost £6,000 less than their Irish and Spanish equivalents and less than half of what the average managing director in Austria or Germany earns. The total cash remuneration of British managing directors, £50,800, is still behind that of Spain and Ireland.

A survey of directors' pay, published late last year by the Institute of Directors and Reward Regional Surveys, argued that spectacular increases in pay were confined to a few celebrated cases. The survey found that the total cash remuneration of British directors had increased by only 12 per cent in the year to September 1986.

Once you tear yourself away from the numbers and the banner headlines that great performance-related payments to charismatic chairmen of very successful companies, the more pragmatic truth of most directors' earnings becomes rather obvious," the report says.

But even if one accepts that British managers are entitled to close the gap with their colleagues in other countries, aren't annual payments of £1m a little excessive? Aren't institutions and shareholders going to assume that schemes such as those proposed by Burton are

motivated by little more than managerial greed?

"There are at least twenty currency dealers in the City that earn over a million pounds," says Egan. "The fact that we have got one industrialist who earns as much as a snooker player — but not as much as a golf player — is no bad thing."

Halpern and Egan argue that higher pay is essential if talented managers are to be attracted to UK industry, rather than to the City or the US. "You'd be amazed at the number of business leaders in North America who were born in the UK," Egan says. "One of the main reasons for our industrial decline has been poor management. I'm strongly of the opinion that we can bring better people into British industry if we pay them well enough."

"If you want us to work this hard in this competitive economy you've got to give us more for it," Halpern adds. "That applies to every job in the company."

Referring to a recent study which showed that large numbers of younger employees of large companies would like to be running their own business, Halpern asks: "Why do young managers want to go somewhere else? Because the reward is 25 years down the road. It took me 25 years to get here. It's too long."

"If I can show that I earn a million pounds then hundreds more will want to get to the top. I want someone who's earning £8,000 a year now to want to get to the top. The guy who doesn't want to get to my level — he's particularly interested about him. I'm interested in those who do. They're the people the country needs. That's the spirit we need in this country."

Labour's John Smith sees much of the thinking behind the performance-related pay argument as being too simplistic. "I think that people work for complex reasons, job satisfaction, for example, not just for money," he says. And more than one consultant who advises companies on the establishment of incentive schemes is prepared to concede that there is no proof that the promise of more money makes managers work any harder.

"Rubbish," says Neil Shaw, chairman of Tate and Lyle. "It makes people think harder about their job. They may say, 'I always work this hard any

way.' That's rubbish," Shaw, who is a Canadian, says his colleagues warned him that British managers would not respond to incentive schemes. "I was told in 1961 'this will not mean anything to the fellows. They will not work any harder.' We put it in and we've now got 100-odd people who've made a lot of money. If someone tells me that it doesn't work I say that's rubbish."

Halpern goes even further. "Such words as loyalty and job satisfaction are not relevant any more," he says. "When you have a choice between working for a large company or a small company, in the old days you'd say 'I'd rather work in a large company because it's safer.' When takeovers came along, those days of security went. Now no one in a large company is safe from a predator unless he performs."

"We've replaced the attitude of 'I work for this company for loyalty and a gold watch' to 'I work for this company so I can improve my standard of living and because they reward results'."

But what of the effect of high management pay on the rest of the workforce? In John Smith's view, "it must make the handling of industrial relations very difficult." And he asks, how the Government call on British workers to restrain their pay demands when management is awarding itself increases of this sort?

Halpern thinks hard before answering this question. "It might be true to say the British have the lowest standard of living of the developed industrial nations. There's been an attempt to catch up over the last few years. I can understand the weakness of allowing wage rises above the level of standing still because there is a lot of catching up to do," he says.

The Government is right to say the economy cannot afford these increases if excessive pay rises are awarded by companies that have not been performing well, he adds. But companies which are making healthy profits should not be criticised for rewarding their workers along with the management.

"There is no reason why the workforce should not get an increase above the rate of inflation if everyone's pay is related to the productivity of their industry," he says. "It's nothing wrong with high rewards for high achievers."

Additional research by Clay Harris.

Regnier's financial drive

Peter Regnier, one of the senior executives shaken out of Austin Rover, the state-owned car company, last September following the arrival of Graham Day, has joined Chloride, the battery group, as finance director.

Ironically, he replaces David Hankinson who was headhunted away by Day last October to become finance director of the Rover Group, Austin Rover's parent.

Regnier, aged 41, has been in the motor industry throughout his career so far. He joined Ford as a student in 1963 and graduated from that company's finance training scheme. In 1969 he joined the Austin Morris part of British Leyland, which later became the Rover Group, and stuck with it through all the vicissitudes which followed.

Sir Michael Edwards picked Regnier to be BL's group controller in 1978, and Edwards, of course, has been chairman of Chloride for some time. However, Regnier says his old boss stayed clear of the recent job negotiations which were mainly conducted with Kent Price, the US-born banker who previously headed Citicorp's UK operation, and who joined Chloride as chief executive in December.

From 1982 onwards, Regnier was director of finance, planning and services for Austin Rover, and as such was one of those closest to the chairman, Harold Musgrove. Regnier says of his departure from Austin Rover along with Musgrove last year: "It was a bit of a shock to be told that I would not fit into the new Rover organisation and probably would not feel able to support the new strategy."

Without that incentive from Graham Day, he admits "I would have found it very difficult to leave the car industry."

Men and Matters

He sees Chloride as a manufacturing company which just happens to make some products for the motor industry. He expects Price, the new chief executive, to broaden Chloride's product range. "So it will need good, strong financial control and financial management — one of the attractions of joining this company."

Student bonds

South Korea's university students are nothing if not resourceful. As trials started of more than 400 students accused of involvement in last October's Konkuk university siege, police announced that a group of students had been arrested for trying to raise funds by issuing "revolution bonds."

The bonds, with a face value of 10,000 won (about \$115) were to be redeemable "when the task of revolution is finished" at 10 times the original amount, police said. Five students were arrested after 10 revolution bonds were confiscated from other students, and a further 40, alleged to be involved in the fund-raising drive, are being questioned or sought.

According to the authorities, the students had set up an ideological school for the establishment of a "regime of the masses." The school is said to have been first detected at about the same time as the occupation of Konkuk university.

Frequent violence on university campuses, however, has not reduced the demand for higher education in South Korea. It is seen as the key to



"Sebastian isn't a merchant banker any more — he's an international 24 hour plumb-ing now!"

a good career and a comfortable lifestyle.

Competition for places at universities is strong — and as the deadline for registration for the numbers of applicants approached last week, parents were reported to be using walkie-talkie sets and car telephones to get the latest news on the numbers of applicants for particular courses and universities.

Student hopefuls will know whether they have jumped another hurdle to entry this week when results of the annual essay test are released. To weed out the best pupils, universities set essay subjects such as "The benefits of reading."

equality" or "Imaginative power in scientific research." Korea's President Chun would no doubt be far happier if students did more reading and less demonstrating against his government. But with brainwaves like the revolution bonds, he seems to have little cause for concern about their powers of imagination.

Cat-call

Politics certainly lend variety to life in Venice. Last summer Augusto Sabatini, the city councillor in charge of tourism, roused anger and derision with a campaign to "create order and hygiene" by banning gondoliers from singing O Sole Mio, and turning water cannons on young tourists clattering the city with sleeping bags.

Now, another Venetian councillor, Rosa Lamanuzzi Carboni, of the city, is causing a stir.

Declaring that Venice has too many stray cats, she announced plans for a campaign to sterilise as many of the estimated 300,000 feline population as possible.

Carboni sides — stepped questions about the innumerable mice, the quarter of a million pigeons, and all the stray dogs which are said to be doing just as much damage to the quality of life along the canals. She denied vociferously any intent to "hunt down" the cats. She plans a voluntary sterilisation campaign, beginning with a call to cat owners to bring in their pets for treatment, perhaps at San Clemente, a former psychiatric hospital.

The campaign to "stop the proliferation of cats would be conducted on a scientific basis," she announced. As for the mice, Carboni said that issue was under review. But she pointed out that "frequently the mice of Venice are bigger and stronger than the cats."

Observer



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US\$0.0019 per Unit — payable against Coupon No. 11.

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Midland Bank Trust Corporation (Jersey) Limited
 Trustee
 Dated 20th January, 1987



FINANCIAL TIMES

Tuesday January 20 1987

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Paribas toasts success of overseas offering

By George Graham in Paris

THE GRAND party at the Paris opera last night turned into an early celebration for its hosts, the French banking group Paribas.

The party was intended to mark the opening of Paribas' offer for sale, the second in the French Government's privatisation programme, but already the group was able to toast the success at least of the international offering without fear of tempting fate.

By lunchtime yesterday, the first day of the offer, the international share offering of 13.5 per cent of Paribas' capital was considerably oversubscribed worldwide.

French bank branches reported a brisk response yesterday in Paris to the offer, which closes on January 31. Paribas shares are being sold at FF405 (\$85) and will be quoted for the first time on the Paris bourse on February 12.

The international offering is being handled by Paribas' London subsidiary, Banque Paribas capital markets, and by Merrill Lynch, which now face the difficult task of scaling down orders from would-be investors.

The privatisation last month of St Gobain, the glass and packaging group, was also heavily oversubscribed. The overseas subscription lists were filled in 48 hours and the public offer in France was 14 times oversubscribed.

Mr Edouard Balladur, the French Finance Minister, exercised his clout to get rights in full and reduced the amount sold abroad from 20 to 18 per cent of the offer, in order to provide more shares for the domestic offering.

Overseas investors are already anxious that the same drawback rights may be used again with Paribas and the 8.5m shares currently on offer abroad be cut back.

\$ falls further despite moves to halt slide

Continued from Page 1

bank, last month firmly ruled out a reduction ahead of or just after the vote.

The sharp fall in West German share prices yesterday came as investors showed mounting concern over the effect on German exports of the dollar's continued rapid slide, and the selling is expected to continue.

Although leading pollsters are predicting a comfortable victory for the centre-right coalition of Mr Helmut Kohl, his handling of the economy is being called more and more into question. A leading Munich-based bank, Bayerische Hypothek- und Wechsel-Bank said in a report that the growth forces in the West German economy had passed their peak.

Set against the claims of West German industry is the Bundesbank's desire to control the central bank money stock which is growing well above target, a problem exacerbated by intervention to support the dollar. It seems likely that the arguments at Thursday's Bundesbank council meeting will be finely poised.

Sterling rose sharply against the weak dollar to end in London at \$1.5340 compared with Friday's closing \$1.5160, but its trade-weighted index finished unchanged at 89.0 as it continued to weaken against Continental currencies.

UK money-market interest rates eased somewhat in response to sterling's rise against the dollar but this enthusiasm was not shared by equities and gilts. The FT-SE 100 share index closed 10.6 lower at 1778.4 and the FT Ordinary index was down 8.0 at 1387.0. UK Government bond prices were about 1/4 point lower at the close.

Criticism of UK minister grows over BTR merger

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

MR Paul Channon, the UK Trade and Industry Secretary, is being kept out of a major House of Commons debate on the economy and industry today, despite an opposition Labour Party attack referring to his decision last week not to refer the BTR bid for Pilkington, the glassmaker, to the Monopolies and Mergers Commission.

The Government intends to mount a vigorous defence of its policies on the monitoring of mergers and the regulation of City of London financial markets. There are, however, widespread worries on the Conservative as well as the Labour side of the House over the BTR-Pilkington bid. Some ministers have even publicly hinted at the desirability of preserving the glassmaker's independence. Pilkington yesterday fell 15p to 98p; BTR lost 4p to 289p.

Affairs in City of London's financial markets have now become a major political issue and the Labour leadership is seeking to exploit what it sees as the vulnerability of Mr Channon. He has not only been criticised for his handling of the latest bid but has also had to distance himself from public comment on the Guinness affair because of his family links with the company.

Labour's motion for its debate to-

day highlights criticism of "a destructive merger mania to imperil British manufacturing industry" as typified by Mr Channon's "lamentable decision" on BTR/Pilkington. Labour's Mr John Smith, Trade and Industry spokesman, and Mr Roy Hattersley, the party's Treasury Affairs spokesman, are scheduled to speak.

However, despite the criticism of Mr Channon, the Government last night had no intention of changing its speakers for the debate. Mr Nigel Lawson, the Chancellor of the Exchequer, and Mr Kenneth Clarke, the Paymaster General, and main employment spokesman in the House of Commons.

Ministers say these speakers were chosen before the debate was put off from its original date of last Wednesday and that there is no need for Mr Channon to be involved.

However, it is clear that Mr Channon is being deliberately kept out of the firing line as far as possible in view of his perceived vulnerability, even though there is no doubt at present that he will remain in his present position up to the election.

Ministers are determined to counterattack on the substance of these issues and there is likely to be a change of presentation. Some ministers are concerned that refer-

ences to self-regulation are misleading because they maintain that the proposed system of regulation is in some ways tougher than in the US. However, on the BTR/Pilkington affair, the Government is certain to face considerable criticism from its own side of the Commons from, among others Mr Michael Heseltine, the former Defence Secretary.

In the House of Commons yesterday the doubts of many ministers were reflected in the comments of Mr Nicholas Edwards, the Welsh Secretary, during questions. While endorsing Mr Channon's decision not to refer the bid, Mr Edwards said he was sure that Pilkington's outstanding performance on research and development, its long-term record and its prospects should be "high in the minds of those who take the decision."

The Government confirmed yesterday that ministers were considering an amendment to the Criminal Justice Bill which would increase the maximum jail sentence for insider dealing from two to seven years.

The move has been considered for some time and while it was welcomed yesterday by many Conservative MPs Mr Robin Cook, Labour's Trade Spokesman, was more sceptical.

Toshiba to make megabit chip in Europe

By Terry Dodsworth in London

TOSHIBA, the Japanese electronics group, is starting large-volume European assembly of the latest generation of high-powered semiconductor memory products such as are used in a wide range of domestic and other equipment. The move is expected to give it an early lead in the marketplace.

Production of one megabit chips, semiconductors with four times the power of the previous generation of products, is beginning this month at the group's plant in Braunschweig, West Germany. Output is expected to be about 100,000 chips a month when fully on stream.

Toshiba's pre-emptive drive into Europe with its one megabit product line reflects the growing presence of Japanese semiconductor manufacturers in the region. Its decision follows a recent move by NEC, the Japanese group which recently became the world's largest semiconductor producer, to expand its assembly operation at Livingston, Scotland, into a full-scale fabrication unit.

Toshiba has not yet installed fabrication lines at its Braunschweig facility, choosing instead to import components for local assembly and testing. In that respect it is lagging behind Siemens of West Germany, the only European producer of one megabit memory chips, which has begun fabrication on a small-scale test basis.

Analysts do not expect Siemens to seek to be the leading volume producer in that field, and foresee Toshiba grasping a strong position. The first manufacturer into the market with a new generation chip is able to exert considerable influence over the design of user products, thus building up a strong base of customers who are not easily diverted to other brands.

The company ranks third in the world's semiconductor production league, and has impressed competitors by coming from behind over the past few years to challenge better-established semiconductor groups.

After developing its new product designs, it has formed alliances with overseas manufacturers, notably Motorola in the US and Siemens. The West German group has licensed Toshiba technology to help with the design of its one megabit chip.

One megabit products will steadily take over from 256K memories over the next few years.

Several international competitors, however, have products that could be introduced in their European facilities, including Texas Instruments of the US and NEC and Hitachi of Japan. NEC is expected to launch one megabit fabrication at its Scottish plant within a year or so after bringing the facility on stream with 256K products.

According to Datagroup, the market research group, the one megabit semiconductor market in Europe is expected to be quite modest this year, at around 3m units against 80m pieces of 256K memories. However, Datagroup believes that sales will jump in 1988 to 20m, and will reach 60m a year by 1990.

THE LEX COLUMN Parsimonious with facts

Having persuaded the gilt-edged market that the monthly sterling M3 figures are hardly worth the effort of forecasting them, the authorities seem to be attempting the same trick with the PSBR numbers. The first step towards that end is to publish figures so widely different from expectations that the market is wrongfooted.

Yesterday's news on the December PSBR showed a net repayment of £1.2m. Joy abounded and gilts surged. But those economists quickest on the phone to the Treasury soon learned of two "special factors", not mentioned in the press release, which boosted the repayment figure by about £1.4m, suggesting that the underlying out-turn was just about flat. Those with slower direct-dialling devices, or simply having difficulty remembering the Treasury number, must have wondered why gilt prices went into reverse almost as suddenly. Arguably, the Treasury's incomplete briefing allowed a false market in gilts to be created, however temporarily, which must have helped the Bank of England to sell stock. Any company which did the same with a set of results would quickly find itself on the wrong side of its shareholders.

The next stage in the disenchantment strategy may be to allow the undershoot for the year to be rather less than now looks likely - just by shifting some inflow over the edge of the year. The PSBR cumulative total for the financial year stands at £4.5m with only three months to go and those generally the best. Yet forecasts of a £1.5m or £2.5m undershoot of the £7.1m target may prove too optimistic. Even so, the market should be able to convince itself that there is something under the belt for a lower target in 1987-88 plus tax cuts.

But the gilt market had more to worry about yesterday than the PSBR. Sterling's stability on a trade-weighted basis concealed a fall against the D-Mark, although less than the gain on the dollar. Hopes of a cut in West German interest rates before the elections seem fanciful, so an early UK rate cut must be unlikely. Cold weather may keep the oil price up for a while, but the end of the restocking season approaches and any weakness could set off another sterling fall.

As the election nears, the Tory lead in the opinion polls looks more like a margin of error so the market ought to discount at least the chances of a much reduced majority. Yields of 10 per cent are probably discounting quite enough for the time being.

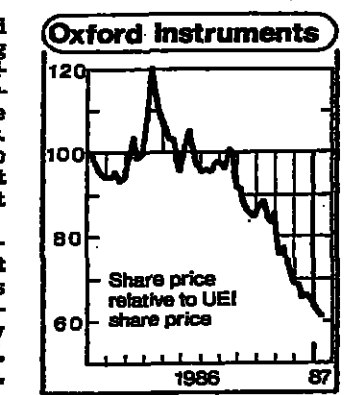
UEI/Oxford

UEI has never made any secret of the fact that it wants to grow into a big company as fast as possible, but will have some explaining to do on Thursday when it is due to reveal details of its chosen means - a merger with its near neighbour Oxford Instruments. Indeed, the UEI management may have to lean heavily on its 40 per cent stake in the company to push through the agreed deal.

Oxford's street credibility was badly dented by the disappointing interim, and behind its 85 to 90 per cent market share in superconducting magnets for scanners lurks an unattractive prospect of saturation and strengthening competition; consequently, its multiple is no longer high enough to bolster its momentum with acquisitions. UEI, on the other hand, is sailing along on a multiple close to 20 (compared with Oxford at 14) and its recent acquisition of Solid State Logic has the market looking for a potentially workshaking combination of audio and video broadcasting technology.

Computers

How nice it is, at the moment, not to be president of IBM, whose stock price has been sliding back to where it was in 1983, when the Dow



was barely half its present level. As IBM reads itself for today's announcement that it experienced a fall of perhaps 15% in net income last year - and for the first time thinks seriously about cutting back its labour force - other parts of the computer industry have been enjoying a period of something that looks suspiciously like growth. While the cat is away learning about retrenchment, some of the mice have been playing happily at making money in selected areas of the market, as a clutch of their quarterly figures showed yesterday.

Tandem, the specialist in fault-tolerant systems, more than doubled its earnings for the last quarter, thanks largely to the success of new networking products; the shares were up the best part of 15 per cent yesterday. In a less excited segment - cheap IBM personal computer clones - Tandy was also able to show serious gains; market share appears closing rapidly on the 20 per cent held by IBM, and net income for the last quarter was up by a fifth.

On a slightly broader front, NCR is also showing up well, increasing earnings, and reducing debt despite a \$24m share repurchase programme. It is impossible even for IBM to hunt down all these competitors at once; but if they are doing so well, investors may soon start to reason that IBM will once again do better before long.

It is easy to see why so much cold water is being poured on the idea, as yet unargued, of product overlap. Unless a combined UEI/Oxford is prepared to risk trading on the toes of major customers like GE, Siemens and Toshiba it is hardly likely to start manufacturing whole scanners.

Nevertheless, there is some shared technology to exploit, enlarging the opportunities in medical and analytical instrumentation and, for the longer-term, in semiconductor tools. Similarly Oxford continues to be unfairly regarded as a one-product company with, in fact, less than half group profits now coming from semiconductor magnets.

While UEI might be taking on more than its fair share of the risk it will also be buying Oxford's earnings at an inexpensive moment. The bigger question mark hangs over the marriage of two management teams with markedly different styles.

UK company secretaries may take on the role of watchdog

BY RICHARD TOMKINS IN LONDON

THE COMPANY secretaries of every publicly quoted group in the UK could take on the role of corporate compliance officers under proposals about to be considered by their main representative body.

The Institute of Chartered Secretaries and Administrators, which is the principal qualifying body for the profession in Britain, has responded to the Guinness affair by drawing up plans for a radical change in the company secretary's role.

Instead of acting only in an advisory capacity in legal matters affecting the company, the secretary would take on an important watchdog role in monitoring agreements entered into by the board.

The proposals suggest that the secretary's authorisation should be required on any contract outside the ordinary course of a company's business to prevent members of the board entering into such undertakings without his or her authority.

The independence of company secretaries would be protected by a provision that they could only be appointed or removed by a meeting of the shareholders - in much the same way as auditors. Unlike auditors, however, they would be acting to prevent abuses in advance rather than trying to detect them after they had occurred.

Mr Barry Barker, chief executive of the Institute, said existing legislation did not define who could sign

contracts on behalf of a company, so it was possible for directors to act without the company secretary's knowledge or consent.

"Most companies run on the basis of faith and trust between the board and the company secretary, but the pressure on companies to produce results means that we are moving into a time when this gentlemanly way of going on just isn't good enough."

The proposals will be considered by the Institute's law and professional services committee on Wednesday, and, if approved, will be sent on to Mr Michael Howard, the consumer and corporate affairs minister.

EEC, US 'far apart' over grain

BY QUENTIN PEEL IN BRUSSELS

NEGOTIATORS in the trade dispute between the US and EEC yesterday warned that the two sides remain far apart on the key issue under discussion - compensation for lost US maize sales to Spain.

Officials on both sides expressed extreme caution on the prospects for agreement by the end of the week, after they relaunched negotiations in Geneva on Sunday.

More than seven hours of talks were held on Sunday, followed by a working dinner, and a working breakfast yesterday.

Mr Alan Woods, the US deputy trade representative, told reporters: "We remain wide apart on matters of substance. They are very difficult negotiations." EEC officials, mean-

while, characterised the talks variously as sober and constructive, and "very difficult."

It is understood that the talks focused primarily on the issues other than maize itself - possible other forms of compensation on agricultural and industrial products, and detailed texts - leaving the central question to be resolved at the highest level at the end of the week.

On Friday, Mr Frans Andriessen, the European Agriculture Commissioner, and Mr Willy De Clerq, the Commissioner for External Trade, will be in Washington for final talks with Mr Clayton Yeutter, the US special trade representative.

The US has called for the EEC to import at least 4m tonnes of maize

and other feedgrain from all external suppliers each year, of which between 2.8m tonnes and 3m tonnes might be supplied by the US.

The community is so far only prepared to accept 1.6m tonnes from outside, of which a maximum 1.2m tonnes might come from American farmers.

Washington claims it is losing some \$400m in maize and sorghum sales because of Spain's EEC membership, and is seeking compensation under the rules of the General Agreement on Tariffs and Trade.

Both sides have threatened retaliation and counter-retaliation if no agreement is reached by the end of the month.

Iraqis flee Basra as Iran maintains offensive

Continued from Page 1

The Government in Kuwait believes the Iranian offensive was in part timed to disrupt the summit, which is scheduled to have the Gulf War at the top of its agenda. Iran has said it will boycott the meeting, describing Kuwait as "an unfit host" because of its financial and logistical support for Iraq.

Many heads of state may be questioning the wisdom of flying into an airport only 50 miles (80 km) from the war front. Security in Kuwait has been intensified and senior officials say they are confident they can cope with any threats, including those from Islamic Jihad, which

is holding Western hostages in Lebanon.

Western military experts have meanwhile again become concerned about the deployment of the Iraqi air force, instead of pitching the full force of its air superiority against Iranian troop concentrations near the battle front and primary supply lines. Iraq has continued attacks on Iranian cities and other targets of less immediate relevance to the battle for Basra.

Arab diplomats have voiced the fear that the change in tactics was forced on Iraq by the enhancement of Iran's missile screen near Basra.

If the fighting does go badly for Iraq there is no doubt that it and many of its Arab supporters will seek to place a large part of the blame on the US.

However, there is also an assumption among some of the ruling families in the Gulf that the US would be bound to intervene militarily against Iran if it appeared that Iraq was close to being overwhelmed, or if a third country, such as Kuwait, was militarily threatened.

Richard Johns writes: Iranian forces have not advanced beyond the southern tip of Fish Lake, according to Western intelligence officials. The Iraqis have yet to reach the earthworks forming the main fortifications defending the approaches to Basra.

Acute anxiety in Baghdad about the continuation of the offensive and the shelling of Basra was indicated, however, by the fact that President Saddam Hussein on Sunday night presided over a joint meeting of the Revolutionary Command Council and Regional Command (the supreme national political body). It was his second major review of the war in two days following a 10-hour session on Sunday

according to Western intelligence officials.

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World Weather

Area	°C	°F	Area	°C	°F	Area	°C	°F	Area	°C	°F
Amsterdam	14	57	London	14	57	Madrid	14	57	Paris	14	57
Bombay	24	75	Calcutta	24	75	Delhi	24	75	Hyderabad	24	75
Kolkata	24	75	Manila	24	75	Medan	24	75	Singapore	24	75
Singapore	24	75	Tokyo	24	75	Yokohama	24	75			

Senior Chinese officials await fate

Continued from Page 1

gest that there is a conservative group pushing ideological issues and a reformist group comprising those in favour of both economic and political reform, and those in favour of economic reform, but less certain about political reform.

Wan has acted as Premier in the absence of Zhao Ziyang, who has assumed Hu Yaobang's duties, and in other circumstances would be the natural selection as a stop-gap Premier. In the past, Deng has told visiting dignitaries that Wan Li's work in agricultural reform is a model for the country, so the present clash highlights the split in the nationalist group, a split that conservative officials are trying to exploit, diplomats say.

Wan Li, a former governor of Anhui province, in the east, was associated with the outspoken astrophysicist, Fang Lizhi, who, until last week, was the vice president of Anhui's science and technology university.

During a visit to the university in late November, before the wave of student protests, Wan apparently warned the professor not to cross the party line, yet he continued to criticise the party and openly supported the first student protest in Hefei, the capital of Anhui.

The professor was formally expelled from the Communist Party yesterday for "inciting" intellectuals and advocating "total Westernisation." A party circular said Fang

was no longer eligible to be a party member because he said that "Marxism has completed its historical mission," and "so-called Marxist guidance could only lead to erroneous results."

It is understood that the professor's willingness to continue commenting in public, despite Wan Li's warning, was one of the grounds for Deng's criticism of the Vice Premier, who he thought had not been tough enough. A party directive reported in the Hong Kong press, and said to have been released in early January showed Deng was willing to "shed some blood" in handling protesting students, which contrasts markedly with the tolerance shown during the December demonstrations.

ADVERTISEMENT

COMPUTERS

Nuclear systems

A contract worth £3.9m has been won by Ferranti Computer Systems, Wythenshawe Division, to update and extend the computer system at the South of Scotland Electricity Board's Hunterston 'B' nuclear power station.

The two new Ferranti systems, comprising dual Argus 700 GX and G2 multi-processor configurations, will scan some 3,400 analogue signals on reactors 3 and 4, and the databases have a total capacity of around 20,000 signals to handle inputs from other sources on the station.

The operator consoles will have high resolution colour displays and feature the new

Ferranti VARSH controllers to produce wide ranging, quickly updateable graphic mimic diagrams covering the whole plant.

The Variable Raster Scan (VARS) graphics system controllers include special key-boards and joysticks to enable the operators to pan the screen area and zoom to obtain extra detail.

The new facilities will give the operations engineers an improved information display to assist in the running of the reactor and to help increase generated output and efficiency.

Ferranti brings to the Hunterston 'B' project the experience gained in the £10m Torness nuclear power station contract.

SUBMARINES

First for Upholder

RMS Upholder, the first of the Royal Navy's Type 2300 class diesel-electric submarines, is the first vessel to be fitted with the new Ferranti DCC submarine system.

DCC, for which Ferranti Computer Systems, Bracknell, is the prime contractor, is a command and fire control system designed specifically for the Type 2300s. It handles information from all the submarine's

sensors, to display target bearing, range and velocity data, and to provide accurate target motion analysis.

DCC also uses the stored targeting data to fire and control multi-weapon salvos of wire guided torpedoes or anti-ship missiles.

The high level of automation provided by DCC considerably reduces the number of operators required and, just as importantly, reduces crew training times.

The good news is FERRANTI Selling technology

British Airways has placed a third major contract with Ferranti to provide a broadband data network in its large scale engineering base at Heathrow. Available free from Ferranti Electronics is the new edition of its Data Converters and Reference ICs technical handbook.

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systems

FERRANTI

SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Tuesday January 20 1987



US computer groups show strong advance

BY ANATOLE KALETSKY IN NEW YORK

SEVERAL LEADING US computer manufacturers reported good results yesterday, reinforcing the recent bullish reappraisal of high-tech stocks on Wall Street.

NCR and Tandem Corporation both enjoyed increasing sales and significant earnings growth, while Tandem Computers, a specialised manufacturer of fault-tolerant minicomputer systems, announced spectacularly higher sales and profits.

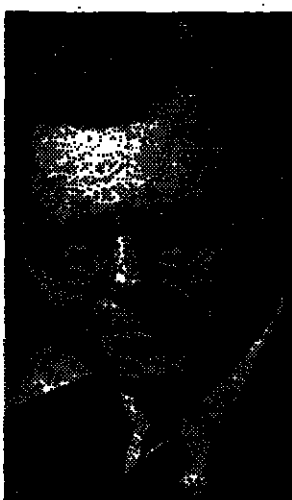
NCR, one of the five major US manufacturers of mainframe computers, announced net profits of \$134.1m in the fourth quarter and \$336.5m for 1986 as a whole.

The fourth quarter's result, which was negatively affected by year-end tax changes, was up only 1 per cent on the previous year's \$123.2m. The profits for 1986, as a whole, however, were 7 per cent higher than the \$315m reported in 1985.

On a per share basis, NCR's 1986 net earnings were up 9 per cent from \$3.15 to \$3.42, while the last quarter results showed a 4 per cent improvement from \$1.34 to \$1.39.

NCR's revenues grew by 13 per cent in 1986 to \$4.58bn, while its pre-tax income increased by 10 per cent from \$562.8m to \$579.7m.

Mr Charles Eley, the company's chairman, predicted "another record year" for the company in 1987, and said NCR's product position was now "the strongest in history



Mr Charles Eley, NCR chairman

with new-generation systems available in every major product category." Order growth in Europe was particularly strong, although US orders had declined last year "reflecting the continuing slump in the domestic market."

Although NCR's results were equal to or slightly lower than most analysts' expectations, they were well received on Wall Street. NCR's shares rose 2 1/2% to \$54 1/2 yesterday

morning, despite the stock market's general decline.

Tandem, a leading manufacturer and marketer of cheaper personal computers for the low end of the business computer market, announced a 10 per cent gain in net income to \$108.8m or \$1.16 per share in the December quarter, the second of its 1987 fiscal year. Sales in the quarter were also up 10 per cent to \$1.26bn. For the six months to December, Tandem's net income was up 15 per cent to \$147.5m or \$1.84 a share, while its sales increased by 17 per cent to \$1.94bn.

Tandem, a much more specialised company with particular expertise in fault-tolerant systems and large minicomputer networks, yesterday announced a 133 per cent rise in net earnings, from \$11.8m to \$27.1m in the December quarter, the first of its fiscal year.

Tandem's per share earnings increased by 107 per cent from 28 cents to 58 cents per share and revenues grew by 40 per cent to \$238m. Tandem attributed the strong results to the introduction of new products allowing extensive networking by large numbers of minicomputer users, a business in which Digital Equipment Corporation, is the market leader.

Tandem's shares leapt 50% to \$40, a gain of nearly 15 per cent, yesterday on the results announcement.

Fermenta shares fall to new low

By Kevin Done, Nordic Correspondent, in Stockholm

THE FERMENTA share price sank to a new low yesterday as trading in the embattled Swedish antibiotics and animal health group was restarted on the unofficial market in Stockholm following the company's expulsion from the Stockholm Exchange last week.

Trading in Fermenta has been suspended for an unprecedented five weeks, as the company has plunged into crisis after disclosures during the last month of irregularities in the group's accounts. Fermenta is being investigated by the police for suspected bookkeeping fraud.

The Fermenta B free share closed at SKr 38 against SKr 105 when trading was suspended with effect from December 15.

The price peaked a year ago at SKr 325, before the group began its fall from grace with its market capitalisation sliding yesterday to only a tenth of its level in January 1985.

Many of Fermenta's more than 20,000 small shareholders are suing the previous Fermenta board for damages. The major shareholders - who acquired their stakes when Mr Robert El-Sayed, the company's disgraced former chief executive and its majority shareholder, defaulted on loans totalling more than SKr 1.4bn - are facing losses totalling several hundred million kroner at yesterday's trading levels.

Industriinvest, the Swedish investment company closely associated with Svenska Handelsbanken, agreed a price of just over SKr 60 a share in mid-December when it regulated its SKr 57bn loan to Mr El-Sayed by taking over a 46 per cent voting stake in Fermenta.

Other major creditors of Mr El-Sayed are Gotabanken with a loan of some SKr 535m partly guaranteed by Volvo, Nordbanken, SKr 260m, and Electrolux, SKr 117m.

Mr Kjell Brandstrom, Industriinvest managing director, said yesterday that Gotabanken and Volvo needed a Fermenta share price of around SKr 120 and that Nordbanken and Electrolux needed a price of some SKr 70 to cover their claims.

Corning Glass suffers lower telecom orders

By James Buchanan in New York

CORNING Glass Works, the New York State glass products manufacturer, reported a 5.6 per cent decline in fourth-quarter net income in the face of declining demand for optical fibre in the US telecommunications industry.

Corning yesterday reported fourth-quarter earnings before extraordinary gains of \$26.3m, or 60 cents a share, against \$22.5m, or 56 cents a share, in the last quarter of 1985. Tax credits for past losses increased these figures to \$33.1m, or 74 cents a share, and \$29.4m, or 63 cents a share. Sales revenues rose just under 10 per cent for the quarter to \$436.8m and for the year to \$1.6bn.

Earnings for the year before tax credits rose 51 per cent to \$162.2m, or \$2.70 a share, from \$107.6m, or \$2.53, thanks to a strong first half.

Because US demand for optical fibre declined amid saturation of the market for trunk lines and reduced spending on optical fibres at the Bell operating companies, Corning took steps to cut staff costs. This resulted in a \$48.5m special charge in the fourth quarter which was covered by the gains on the sale and exchange of corporate securities.

Rostenburg received higher prices - both in dollars and South African rands - for its platinum and also increased its sales. The company warns, however, that if the metal prices remain at the lower levels now prevailing profits for the second half are likely to be "significantly lower."

D&O cover was and was formed by Chase Investment Bank, Comings & Co, a Hartford-based investment banker, Johnson & Higgins, international insurance brokers, London United Investments, a UK investment company, Willis Faber & Dumas, a London insurance broker, and Aetna. The six companies have contributed \$27m to the new venture which has been capitalised through a private placement.

Aetna intends initially to offer policies which provide up to \$15m per risk but plans to increase the maximum cover in the near future. Mr William A. Pollard, former chief executive of Reliance Insurance,

has been named chairman and chief executive of Eric, and Mr Stephen Sills, former vice president of Stewart Smith East, a D&O underwriter, has been named senior vice president of Eric.

● Alexander & Alexander, one of the world's biggest insurance brokers, has formed a global consulting company to sell pensions and other employee benefits advice and management.

The new company, Alexander Consulting Group, will aim to increase market share particularly in the UK, Canada and Australia, A&A said.

WEST GERMANY'S LARGEST PRIVATISATION TO RAISE DM 3BN

Bonn to sell off Veba in March

BY DAVID MARSH IN BONN

THE WEST GERMAN Government yesterday said it would sell its remaining 25.55 per cent stake in Veba, the large energy and chemicals conglomerate, in the second half of March.

The deal, which will raise around DM 3bn (\$1.6bn) to go towards 1987 budgetary receipts, will rank as by far the largest West German privatisation operation.

It will also be the largest single capital raising move on the West German stock exchanges. Topping last year's capital increase for Volkswagen and the flotation of Feldmühle Nobel, which each netted about DM 2bn.

Mr Gerhard Stoltenberg, the Finance Minister, who announced the timing of the sale, said foreign banks would have a placing share of about 20 per cent in the banking

The government says it also plans to sell its remaining 18 per cent stake in Volkswagen later this year. This would probably bring total privatisation proceeds to well over the DM 3.3 outlined in the 1987 budget proposals.

consortium underwriting the operation.

Although sale of the Government's remaining share in Veba was agreed in principle last July, news of the placing added to general downwards pressure on West German share prices yesterday. Veba closed in Frankfurt down DM 12 at DM 287.

Mr Stoltenberg also said the Government planned to sell its remaining 10 per cent stake in Volkswagen later this year, bringing total state privatisation proceeds probably to well over the DM 3.3bn outlined in 1987 budget proposals finally

agreed at the end of last year.

He confirmed, however, that the Lower Saxony state government would be maintaining its 20 per cent stake in VW.

Mr Stoltenberg rejected criticism from the opposition Social Democratic Party (SPD), which yesterday accused the Government of mounting a "winter sale" of state assets at bargain prices.

Based on the Veba share price of between DM 270 and DM 310 during the past four months, the sale would raise between DM 2.75 and DM 3.13bn, with the exact issue terms to be fixed shortly before flotation, he said.

Mr Stoltenberg said discussions over selling the state's majority share in the national airline, Lufthansa, which has been blocked in the past by disagreement in the Conservative-Liberal coalition Government, would be resumed after the January 25 election.

The Bonn Government started to reduce its stake in Veba in January 1984, bringing it down from 43.75 per cent.

Mr Stoltenberg said the Government's privatisation programme which began in 1983, had reduced or removed altogether majority stakes in 51 different companies over the past four years.

On further privatisation plans, he said the Government would have to limit its sales according to the market's absorption capacity.

Hoffmann-La Roche hit by rise in Swiss franc

BY JOHN WICKS IN ZURICH

HOFFMANN-LA ROCHE, the Basle chemical concern, saw turnover and earnings fall last year as a result of the sharp rise in the Swiss franc exchange rate.

Group sales fell to Sfr 7.63bn (\$5.98bn) a figure 12 per cent below the Sfr 8.54bn record set in 1985 and 5 per cent down on the 1984 level. In terms of Swiss francs, all divisions showed a decline in turnover during 1986.

In terms of local currencies, however, sales increased - also by 12 per cent. Roche attributed this to prosperous market conditions in the industrialised countries, particularly Europe and Japan, and a continued rise in demand by third world nations. Even after excluding high-inflation markets, the growth in local-currency turnover was 6 per cent.

The group said the currency situation would also mean that profits

would probably not reach 1985 levels. However, there had been an improvement in return on sales, the company added.

Group net income of Sfr 451.6m in 1985 represented 5 per cent of turnover, indicating that the corresponding figure for 1986 would be at least Sfr 390m.

Pharmaceuticals continued to account for the biggest share of group turnover last year. Division sales rose 12 per cent in local currencies but fell 16 per cent to Sfr 3.18bn in terms of Swiss francs. A sharp international increase in demand for Roche's antibiotic "Rocephin" largely cushioned falling "Valium" sales in the US, while other new products were also said to have done well.

Vitamins and fine chemicals showed a 12 per cent decline in sales to Sfr 2.05bn (12 per cent in local currencies).

Renault offshoot 'still on break-even course'

BY KENNETH GOODING IN LONDON

RENAULT VEHICULES Industriels, the truck and bus subsidiary of the state-owned French group, has a "tough but good year" in 1986 leaving it still on course to break even in 1986, according to Mr Herve Guillaume, director, sales and international affairs.

It has already been indicated that RVI expects to cut its loss to FFf 1bn (\$162m) in 1986 from FFf 1.5bn the previous year.

The group produced 31,171 trucks over 5 tonnes in 1986 (up 2.2 per cent on 1985) and 2,753 buses and coaches (down 2.8 per cent). The figures do not include the output of Mack, RVI's associate in the US.

Mr Guillaume said no major increase in production was forecast for this year. The company wanted to hold on to its near-40 per cent heavy truck market share in France but to do better in the rest of Europe.

RVI delivered 4,600 trucks in the rest of Europe last year, an 8.4 per cent increase, and Mr Guillaume suggested that efforts to improve the dealer network in the region are paying off.

RVI has set up a Western Europe Commercial Department to oversee the increased effort and "ambitious objectives" for the rest of Europe.

Mr Guillaume admitted that RVI's determination not to allow its market share in France to slip very far below 40 per cent had hit the company's domestic market profitability last year.

RVI delivered 5,720 trucks to the US in 1986 (up from 5,232 in 1985) where they are sold through the Mack network as the Midliner. The company hopes to hold volume steady in 1987.

Deliveries outside Western Europe and the US fell by 30 per cent to 5,500.

Microsoft lifts earnings 80%

BY OUR FINANCIAL STAFF

MICROSOFT, the large US software house which put Basic programming language on microcomputers, boosted second-quarter net income by 80 per cent to \$19.7m, from \$10.9m. This meant that, for the six months to December 21, profit more than doubled to \$35.5m, from \$17.1m.

Revenues for the half year were 74 per cent higher at \$147.8m, against \$85.1m last time, with a 62 per cent rise in the latest quarter to \$51m, from \$49.9m a year ago.

Earnings per share for the three months reached 71 cents, up from 44 cents, and in the half year were ahead to \$1.28, from 72 cents previously.

The second-quarter performance was attributed to two main factors. The strength of the group's retail operations put Microsoft in a good position to take advantage of strong computer shipments worldwide. Also, there was continued steady revenue growth across all distribution channels and in all product

groups at home and internationally, said Mr John Shirley, president and chief operating officer.

Shipments of products for the Apple Macintosh microcomputer made an important contribution to revenue. More units of the new product, Microsoft Works, were shipped during its first 90 days, than in a similar introduction period of any of the group's other products, said Mr Frank Gaudette, vice president and chief financial officer.

Mannesmann aims for Fichtel stake

By Peter Bruce in Bonn

MANNESMANN, the West German steel pipes and engineering group, said yesterday it was trying to buy a stake in Fichtel & Sachs, one of the country's major motor component groups.

Mannesmann did not say how much of the Schweinfurt-based group was on offer to it, but it said it was negotiating with Mac Sachs Vermögensholding, which has a 37.5 per cent stake in Sachs AG, the Fichtel & Sachs holding company.

Mac Sachs Vermögensholding holds all the Sachs shares held by the late Mr Ernst Wilhelm Sachs, who died in 1977. His brother Gunther has recently sold off most of his share in the group to the Commerzbank.

Fichtel & Sachs, the core of the Sachs empire, turns over around DM 2.2bn (\$1.2bn a year). Mannesmann turned over some DM 8bn last year.

Westinghouse Electric ahead despite flat sales

BY RODERICK ORAM IN NEW YORK

WESTINGHOUSE ELECTRIC, the diversified US industrial group, has reported an 11 per cent increase in net profits on virtually flat sales for the year ended December 31.

Net profits rose to \$670.8m, or \$4.42 a share on a primary basis, from \$605.3m, or \$3.52, a year earlier on sales of \$10.73bn against \$10.7bn, adjusting for the sale of its cable television operations in mid-year, 1986 sales grew 3 per cent.

Fourth quarter profits expanded to \$203.2m or \$1.38, against \$183.1m, or \$1.12, despite a fall in sales to \$2.87bn from \$2.82bn.

All four business segments - industrial, commercial, broadcasting and energy and advanced technologies - reported lower revenues in the period while only the last managed higher sales during the year.

Westinghouse Credit Corporation, the group's financial services subsidiary, reported net profits of \$106.2m against \$78.2m in 1985, although fourth quarter pre-tax profits were lower compared with a year earlier.

Overall, Westinghouse's operating profit margin expanded to 8.1 per cent in 1986 from 6.9 per cent in 1985 and 5.9 per cent in 1984. Return on average equity increased to 20.7 per cent from 16 per cent in 1985 and 15.1 per cent in 1984.

The results include a pre-tax gain of \$651m from the sale of the group's cable television interests and pre-tax provisions totalling \$790m for a comprehensive business restructuring programme. On an after-tax basis, the two items roughly balanced out.

The company said its strong balance sheet would allow it to "continue to examine appropriate acquisitions and other growth opportunities." Although low economic growth is forecast for this year, Westinghouse expects higher profits.

Rustenburg to raise dividend

BY KENNETH MARSTON, MINING EDITOR, IN LONDON

SOUTH AFRICA'S Rustenburg Platinum Holdings, the world's major platinum producer, has reported sharply increased profits for the first half of the current fiscal year to June and is raising its interim dividend to 90 cents from 32.5 cents a year ago when there was a subsequent final of 22.5 cents.

In a change of accounting practice, the company now bases its charge against profits for renewals

and replacements on the actual expenditure for the period. Previously the provision was based on the estimated annual average of the current and future expenditure required.

Under the new system net profits for the half-year came out at \$195.8m (\$94.8m), equal to 198.5 cents per share, against a revised figure of \$92.9m previously. Respective figures under the previous

basis would be \$210m against \$104.6m.

Rustenburg received higher prices - both in dollars and South African rands - for its platinum and also increased its sales. The company warns, however, that if the metal prices remain at the lower levels now prevailing profits for the second half are likely to be "significantly lower."

Aetna launches joint reinsurance venture

BY OUR NEW YORK STAFF

AETNA Life & Casualty, one of the largest US insurance companies, and a group of US and UK financial institutions, have raised more than \$100m to back a joint reinsurance company specialising in directors' and officers' (D&O) liability insurance coverage.

During the past few years corporations have found it increasingly difficult to obtain adequate insurance cover for their directors and officers. Aetna's move is significant because it is thought to be the first time there has been a "real marriage" between a re-insurer, an underwriting agency and an issuing carrier in a bid to solve the shortage

of capacity in this key sector of the insurance market.

Aetna, which has begun offering D&O insurance to US corporations, financial institutions and non-profit associations, has entered an underwriting management partnership known as executive risk management associates (Erma), which will perform underwriting and claims services for the new cover.

Aetna policies serviced by Erma will be substantially re-insured by American Excess Insurance (to be renamed Eric) of Simsbury, Connecticut. It is a Delaware insurance company with \$100m of capital.

Eric will specialise exclusively in

D&O cover and was formed by Chase Investment Bank, Comings & Co, a Hartford-based investment banker, Johnson & Higgins, international insurance brokers, London United Investments, a UK investment company, Willis Faber & Dumas, a London insurance broker, and Aetna. The six companies have contributed \$27m to the new venture which has been capitalised through a private placement.

Aetna intends initially to offer policies which provide up to \$15m per risk but plans to increase the maximum cover in the near future. Mr William A. Pollard, former chief executive of Reliance Insurance,

has been named chairman and chief executive of Eric, and Mr Stephen Sills, former vice president of Stewart Smith East, a D&O underwriter, has been named senior vice president of Eric.

● Alexander & Alexander, one of the world's biggest insurance brokers, has formed a global consulting company to sell pensions and other employee benefits advice and management.

The new company, Alexander Consulting Group, will aim to increase market share particularly in the UK, Canada and Australia, A&A said.

New Issue

These Bonds having been sold,
this announcement appears as a matter of record only.

January, 1987

The Long-Term Credit Bank of Japan Finance N.V.

(Incorporated in the Netherlands Antilles)



U.S.\$200,000,000

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Bankers Trust International Limited

Banque Bruxelles Lambert S.A.

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Chemical Bank International Group

CIBC Limited

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Crédit Commercial de France

Crédit Lyonnais

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Daiwa Europe Limited

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Lloyds Merchant Bank Limited

Manufacturers Hanover Limited

Merrill Lynch Capital Markets

Samuel Montagu & Co. Limited

Morgan Stanley International

Nomura International Limited

Orion Royal Bank Limited

Shearson Lehman Brothers International

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

S.G. Warburg Securities

Westdeutsche Landesbank
Girozentrale

Rustenburg Holdings Platinum Limited

(Incorporated in the Republic of South Africa)
Registration No. 05/22452/06

Consolidated Interim Report for the six months ended 31 December 1986

The consolidated income statement for the six months to 31 December 1986, together with comparable figures for the six months to 31 December 1985, are set out on two bases below. The revised basis incorporates an amendment to the method that had been used up to 30 June 1986 to calculate the provision for renewals and replacements, and the rationale for this change is given in the commentary that follows.

CONSOLIDATED INCOME STATEMENT

	REVISSED BASIS Six Months to 31/12/86	Six Months to 31/12/85	ORIGINAL BASIS Six Months to 31/12/86	Six Months to 31/12/85	Twelve Months to 30/6/86
Gross sales revenue	1,133.2	720.3	1,133.2	720.3	1,559.6
Commissions and discounts	73.0	44.3	73.0	44.3	103.9
Net sales revenue	1,060.2	676.0	1,060.2	676.0	1,455.7
Cost of sales	496.5	404.5	496.5	404.5	819.9
On-mline costs	396.0	306.2	396.0	306.2	628.0
Treatment and refining	74.7	67.8	74.7	67.8	130.9
Other expenses	37.3	27.5	37.3	27.5	61.7
(Increase)/decrease in stock	(10.4)	3.0	(10.4)	3.0	(0.7)
Profit on metal sales	563.7	271.5	563.7	271.5	675.8
Other income	22.0	14.2	22.0	14.2	41.5
Net operating profit	585.7	285.7	585.7	285.7	717.3
Renewals and replacements charge	63.1	51.6	63.1	51.6	96.8
Renewals and replacements provision	—	—	48.9	39.9	96.8
Profit before taxation	522.6	234.1	522.6	234.1	620.5
Tax and lease	316.8	140.1	316.8	140.1	354.6
Tax normalisation	10.0	1.1	10.0	1.1	7.7
Profit after taxation	195.8	92.9	195.8	92.9	258.2
Dividends	112.8	65.8	112.8	65.8	169.2
Renewals and replacements appropriation	32.8	—	32.8	—	—
Transfer to reserves	50.2	27.1	50.2	27.1	89.0
Number of shares in issue (millions)	125.3	125.3	125.3	125.3	125.3
Earnings per share (cents)	156.3	74.1	156.3	74.1	206.1
Dividend per share (cents)	90.0	52.5	90.0	52.5	135.0
Dividend cover	1.7	1.4	1.7	1.4	1.5

NOTES

- During the six months to 31 December 1986, the sales volumes of all metals, with the exceptions of nickel, iridium and ruthenium, were higher than those in the comparable period to 31 December 1985. Both higher dollar and rand prices were received for platinum, palladium, rhodium, ruthenium and gold, and the revenue for base metals.
- In the past the provision for renewals and replacements was based on the estimated annual average of the current and future expenditure required to maintain the existing production capacity. This smoothing device has proved to be unsatisfactory in achieving its objective, partly because of the rates of inflation that have prevailed in the past, and which seem likely to prevail in the future, and partly because estimates of capital expenditure four to five years ahead tend to be less accurate than those for the immediate future. The Board has therefore decided, with the agreement of the auditors, to abandon this smoothing device, and the charge against profits for renewals and replacements will be based on the actual expenditure for the period. It is on this basis that the capital expenditure incurred during the six months of R63.1 million has been charged against profits. It has also been resolved, so as to eliminate the current debit balance on the renewals and replacements reserve, that a special appropriation be made in this half year from profit after tax equal to the balance on the renewals and replacements reserve at 30 June 1986.
- On this revised basis net operating profit increased by 105.0% to R585.7 million. Liabilities for taxation and lease, together with the charge for renewals and replacements rose by R197.1 million, or 102.2%. Profit after taxation, as a result, rose by 110.5% to R195.8 million, to R195.8 million. Earnings per share therefore increased to 156.3 cents per share (74.1 cents), and the interim dividend has been raised by 71.4% or 37.5 cents per share, to 90.0 cents per share.
- Current rand prices for those metals from which Rustenburg obtains the majority of its revenues are below the average prices realized in the six months to 31 December 1986. If they remain as is, then the profits in the second six months of Rustenburg's financial year are likely to be significantly lower than those declared during the period under review.
- Capital expenditure during the period, including that incurred at the refineries, amounted to R78.6 million (R53.2 million) of which R63.1 million (R51.6 million) was charged as renewals and replacements. The construction and development of the new precious metals refinery at Rustenburg has commenced.

For and on behalf of the Board
G H Waddell
B P Gilbertson Directors

DECLARATION OF DIVIDEND

Dividend No. 66 of 90.0 cents per share, South African currency, has been declared payable to members registered in the books of the Company at the close of business on 6 February 1987. The conditions of payment, which can be obtained from the Company's Head Office or from the London Secretaries, provide inter alia, that the dividend shall be converted to the United Kingdom currency at the rate of exchange quoted by the Company's Bankers on 20 February 1987. South African Non-Resident Shareholders' Tax at the rate of 15% and

United Kingdom Income Tax will be deducted where applicable. The Register of Members will be closed from 9 February 1987 to 13 February 1987, both days inclusive. Dividend warrants will be posted on 5 March 1987 and will be payable on 6 March 1987.

By order of the Board
Secretaries
Per: R B Appleton

Head Office and Registered Office
Consolidated Building
Corner Fox and Harrison Streets, Johannesburg 2001
P.O. Box 590, Johannesburg 2000

London Secretaries
Barrato Brothers Limited
99 Bishopsgate
London EC2M 3XE

19 January 1987

Copies of this interim report can be obtained from the London Secretaries

INTERNATIONAL COMPANIES and FINANCE

Amazon mine project to go ahead

By Ann Charters in Sao Paulo

COMPANHIA Vale Do Rio Doce, Brazil's largest state-controlled metals and mining conglomerate, plans to go ahead with a \$196m alumina complex near Belem, Para, in the Amazon region, despite a decision by Nippon Amazon Aluminium (Naa), a Japanese consortium, to withdraw from the project.

Naa's move was attributed to low international prices for alumina which made further investment in the Alcantara project unattractive. Naa, with a 38.2 per cent equity in Alcantara, has committed investment totalling \$23m in capital and \$17m in loans to the project.

A CVRD spokesman said the company was looking at the possibility of finding other partners, either foreign or domestic, or continuing the project alone. Alcantara is intended to supply alumina to nearby Albras, a joint CVRD-Naa aluminium venture which currently imports alumina from Surinam.

Naa, which includes Mitsui Aluminium, Nippon Light Metals, Showa Denka, Mitsubishi Chemicals Industry and Sumitomo Chemical, will continue to hold its 49 per cent stake in Albras and will participate in a second phase expansion to double production to 320,000 tonnes by 1990. This will require investment of \$300m from each partner.

N. American quarterlies

AUTOMATIC DATA PROCESSING Computer services			
Second quarter	1986-87	1985-86	%
Revenue	294.2	280.5	105.0
Net profit	30.0	24.0	125.0
Net per share	0.41	0.34	120.6
Dividend	—	—	—
Revenue	685.3	601.4	114.0
Net profit	82.7	63.2	130.9
Net per share	0.72	0.50	144.0

H. F. ARTHURSON Sevens and tens			
Fourth quarter	1986	1985	%
Revenue	—	—	—
Net profit	80.2	68.0	118.0
Net per share	0.82	0.62	132.3
Dividend	—	—	—
Revenue	303.0	280.0	108.2
Net profit	3.22	2.63	122.4

SUNAM CORP. Contract drilling			
Fourth quarter	1986	1985	%
Revenue	26.2	26.2	100.0
Net profit	17.4	1.2	1450.0
Net per share	10.34	0.02	517.0
Dividend	—	—	—
Revenue	167.2	272.8	61.3
Net profit	19.5	3.8	513.2
Net per share	10.51	0.07	1501.4

U.S. \$75,000,000
SWEDBANK
(SPARBANKERAS BANK)
Subordinated Floating Rate
Notes due 1997
Notes are hereby given that for the three months ended period from January 20, 1987 to April 21, 1987 the Notes will carry an interest rate of 6 1/8% per annum. The interest payable on the relevant interest payment date, April 21, 1987 will be \$408,14 and \$162.73 respectively for Notes in denominations of \$250,000 and \$10,000. The sum of \$162.73 will be payable per \$10,000 principal amount of Registered Notes.
January 20, 1987
By: The Chase Manhattan Bank, N.A.
London, Agent Bank.

PKbanken plans international role for English Trust unit

By DAVID LASCELLES IN LONDON

PKBANKEN, the Swedish state-controlled bank, is to develop its newly acquired English Trust as a main component of its international commercial and investment banking business.

PKbanken is completing the £36m acquisition of English Trust, the London-based merchant bank, and is to change its name on February 24 to PK English Trust.

The management headed by Mr Richard Cox Johnson will remain, but an additional manager from Sweden will be appointed.

Mr Christer Hagner, the executive vice president for PKbanken's international operations, said his

bank had bought English Trust because it was particularly interested in developing fee-earning and corporate finance business.

"Just building assets and traditional banking is probably not the best way to do international banking today," he said.

PKbanken, 85 per cent owned by the Swedish government, previously ran its international business in partnership with Christiania Bank of Norway.

But last year the two banks decided to go their separate ways. In addition to English Trust, PKbanken has set up a bank in New York,

and acquired two of the partner-ship's banks in the Far East.

PK English Trust will engage in traditional banking and corporate finance, and be active in the securities markets, mainly equities. It may seek membership of the London Stock Exchange.

PKbanken expects to expand corporate finance activities by combining its own capital with the contacts and expertise of English Trust.

It will also conduct investment management both in the UK and through Train Smith Counsel, English Trust's US partner. The bank will have total funds under management of \$700m.

Kuoni bullish on profit forecast

By John Wicks in Zurich

REISEBÜRO Kuoni, the Swiss-owned international travel-agency group, expects net profits last year to "at least" match the record SFR 742m (\$4.8m) of 1985 when Kuoni increased its annual dividend from 20 per cent to 22 per cent.

The group expects turnover to remain at about the 1985 level of SFR 1.4bn, this would have been "substantially higher" but for the fall in the exchange rate of most countries in which Kuoni has operations.

Another leading Swiss travel-agency concern, the Migros subsidiary Hotelplan, reported a 3.1 per cent increase in turnover for the year ended October 31, 1986, to SFR 583m. At unchanged exchange rates, growth would have been 6.8 per cent.

Hotelplan, whose profits stayed at the 1984-85 level of SFR 3.82m, says that SFR 274m of last year's turnover was accounted for by the Swiss parent company, SFR 315m by foreign subsidiaries and the remainder by the Swiss subsidiaries Esco-Reisen and Horizonte management.

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In London, David Neeson or Rick Gould on (01) 709-3000.

In New York, Richard Smith or Tom Whelan on (212) 703-6310.

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has acquired through merger

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The undersigned acted as financial advisor to Bertelsmann AG and assisted in the negotiations in connection with this transaction.

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U.S. \$150,000,000



Crédit Lyonnais

Floating Rate Notes
Due January 1993

Interest Rate	6 1/8% per annum
Interest Period	20th January 1987 20th July 1987
Interest Amount per U.S. \$10,000 Note due 20th July 1987	U.S. \$311.08

Credit Suisse First Boston Limited
Reference Agent

U.S. \$100,000,000



A Momentum Company

Floating Rate Notes Due 1992

Interest Rate	6 1/8% per annum
Interest Period	20th January 1987 21st April 1987
Interest Amount per U.S. \$10,000 Note due 21st April 1987	U.S. \$15.96

Credit Suisse First Boston Limited
Agent Bank

Leadership in Mergers, Acquisitions and Divestitures

First Boston Corporation, a leading international financial adviser, has 7 of the 10 largest deals in the world in 1986. The company's investment banking division, First Boston advised on more than 240 mergers, acquisitions, takeovers, and divestitures, with a total value of over \$100 billion, including over 100 transactions over \$100 million. In 1986, First Boston also advised on more than 50 international transactions.

First Boston's Merger and Acquisition Group, a division of the company's investment banking division, is a 160-person group with offices in New York, London, and Tokyo, as well as Atlanta, Boston, Chicago, Houston, Los Angeles, and San Francisco. The group's members are experienced corporate and equity research professionals, the Merger and Acquisition Group's primary focus is to serve its clients.

INTERNATIONAL

Acquiring Company	Acquired, Selling or Target Company	Assignment or Form of Transaction	Approximate Size of Transaction
Campeau Corporation	Allied Stores Corporation	Acquisition of Approximately 52% of Outstanding Common Stock in Open Market Purchase/Merger for Cash	\$3,600,000,000
American Hoechst Corporation	Celanese Corporation	Cash Tender Offer (Pending)	2,830,000,000
The General Electric Company, p.l.c.	The Plessey Company plc	Takeover Defense (Offer Unsuccessful)	2,500,000,000
Inasco Limited	Genstar Corporation	Cash Tender Offer	1,850,000,000
First City Financial Corporation	Ashland Oil, Inc.	Takeover Defense (Offer Unsuccessful)	1,800,000,000
Fiat S.p.A.	Fimmeccanica S.p.A.	Stock Repurchase Program	730,000,000
Yves Saint Laurent S.A.	Squibb Corporation	Divestiture of the Alfa Romeo Group	631,000,000
Prudential Corporation plc	Jackson National Life Insurance Company	Acquisition of the business of Charles of the Ritz Group Ltd. Merger for Cash	608,000,000
Deutsche Bank AG	BankAmerica Corporation	Divestiture of Banca d'America e d'Italia	603,000,000
W. R. Grace & Co.	Deutsche Bank AG	Repurchase of 26% Interest	598,000,000
The Boots Company, PLC	Baxter Travenol Laboratories, Inc.	Divestiture of Flint Division	555,000,000
NEC Corporation	Honeywell Inc.	Acquisition of Information Systems Business (Pending)	500,000,000
and Compagnie des Machines Bull			
Sedgwick Group plc	The Crump Companies, Inc.	Merger for Cash	307,000,000
Arvin Industries, Inc.	Alusuisse of America, Inc., a subsidiary of Swiss Aluminium Ltd.	Divestiture of Maremont Corporation	245,000,000
Sumitomo Rubber Industries Ltd.	Dunlop Tire Corporation	Merger for Cash	245,000,000
J. Henry Schroder Bank & Trust Company	Amber G. Lanston & Co. Inc.	Merger for Cash	243,000,000
BP North America, Inc.	Owens-Corning Fiberglass Corporation	Divestiture of HITCO (Pending)	240,000,000
Sandoz Corporation	Farley/Northwest Industries, Inc.	Acquisition of Agrichemical Business of Velsicol Chemical Corporation	232,000,000
Tarnac PLC	Lone Star Industries, Inc.	Acquisition of 66% of Southeast Region Businesses	225,990,000
Hawley Group Limited	Cope Allman International PLC	Acquisition for Convertible Preferred Stock	211,000,000
Hanson Trust PLC	Kaiser Cement Corporation	Cash Tender Offer (Pending)	202,000,000
General Accident Fire and Life Assurance Corporation p.l.c.	Reliance Group Holdings, Inc.	Divestiture of Pilot Insurance Company	144,000,000
Blue Tee Acquisition Corp.			
	Gold Fields American Corporation, a subsidiary of Consolidated Gold Fields plc	Divestiture of Gold Fields American Industries, Inc.	123,000,000
	Celanese Corporation		
The Rio Tinto-Zinc Corporation PLC		Divestiture of Celanese Specialty Resins, Inc. and Celanese Water Soluble Polymers, Inc.	122,000,000
CERUS S.A.	Yves Saint Laurent S.A.	Sale of 37% Interest	78,000,000
Unilever N.V. and Industrias Gessy-Lever Limitada	Anderson, Clayton & Co.	Divestiture of Brazilian subsidiary, Anderson, Clayton S.A. Industria e Comercio	77,000,000
Pakhoed Holding N.V.	Univar Corporation	Indirect Acquisition of 35% Interest	76,000,000
Henkel KGaA	Beecham Group p.l.c.	Divestiture of U.K. and European Home Improvement Products Division	59,000,000
Ing. C. Olivetti & C., S.p.A.	Overpart A.G.	Acquisition of 22.5% Interest in Pelikan Holding A.G. (Pending)	58,000,000
The Mutual Life Assurance Company of Canada	Western States Life Insurance Company	Merger for Cash	54,000,000
AEG Aktiengesellschaft			
NERCO Minerals Company	Modular Computer Systems, Inc.	Cash Tender Offer	52,000,000
Aachen and Munich Holding Company	Cominco Ltd.	Divestiture of Con Gold Operation	46,000,000
Unilever N.V.	Academy Insurance Group, Inc.	Sale of Newly Issued Convertible Debt	39,000,000
Dawson International PLC	Anderson, Clayton & Co.	Divestiture of Mexican subsidiary, Anderson, Clayton & Co., S.A.	36,000,000
The Burnah Oil plc	Associated Products Inc.	Merger for Cash	30,000,000
Investor Group	Clow Corporation	Acquisition of Water Management Division	12,000,000
Banca Nazionale del Lavoro	Bridon plc	Divestiture of 49% Interest in Group Industrial Camasa	12,000,000
Charterhouse Group International, Inc.	The First National Bank of Chicago	Divestiture of Banco Denasa de Investimento S.A.	Undisclosed
CNC Corp.	Allied-Signal Inc.	Divestiture of C & D Power Systems	Undisclosed
	Namloze Vennootschap DSM	Divestiture of Substantially all the Assets of Columbia Nitrogen Corporation	Undisclosed
Dunlop Tire Corporation	BTR plc	Acquisition of Dunlop Tires (Canada) Ltd.	Undisclosed
Fertimont S.p.A.	Intercontinental Development Corporation	Divestiture of Conserv, Inc.	Undisclosed
Foret S.A., a subsidiary of FMC Corporation	Union Saffinera de España S.A.	Divestiture of Sodium Sulfate Division	Undisclosed
F & N Acquisition Corp.	BATUS Inc., a subsidiary of B.A.T Industries p.l.c.	Divestiture of Frederick & Nelson, Inc. and The Crescent Stores, Inc.	Undisclosed
Helvetia Fire	Cervantes S.A.	Merger for Cash	Undisclosed
Ingram & Bell Inc.	American Sterilizer Company	Divestiture of Certain Assets of Ingram & Bell, Ltd.	Undisclosed
Kohl's Holding, Inc.	BATUS Inc., a subsidiary of B.A.T Industries p.l.c.	Divestiture of Kohl's Department Stores, Inc.	Undisclosed
Management Group	Armco Inc.	Divestiture of the Armco Mexican Division	Undisclosed
Negri River Corporation Limited and Grant's Patch Mining Limited	Amselco Exploration Inc., a subsidiary of BP North America, Inc.	Divestiture of Colosseum Gold Project	Undisclosed
Ohio River Associates, Inc.	Consolidated Aluminum Corporation, a subsidiary of Swiss Aluminium Ltd.	Divestiture of Interest in Ormet Corporation	Undisclosed
Siebe, Inc.	W. H. Salisbury & Co.	Merger for Cash	Undisclosed
Total Petroleum, Inc.	AMR Corporation	Divestiture of AMR Energy Corporation	Undisclosed
Utah International Inc.	Texaco Inc.	Divestiture of 50% Interest in the Escondida copper deposit	Undisclosed

Note: First Boston's clients are indicated by bold print.

Continued on following page

The First Boston Corporation
Credit Suisse First Boston Limited

Leadership in Mergers, Acquisitions and Divestitures 1986

DOMESTIC U.S.

Acquiring Company	Acquired, Selling or Target Company	Assignment or Form of Transaction	Approximate Size of Transaction
Burroughs Corporation	Sperry Corporation	Cash Tender Offer/Merger for Cash and Convertible Preferred Stock	\$4,825,000,000
United States Steel Corporation	Texas Oil & Gas Corp.	Merger for Common Stock	3,560,000,000
Capital Cities Communications, Inc.	American Broadcasting Companies, Inc.	Merger for Cash and Warrants	3,500,000,000
Occidental Petroleum Corporation	MidCon Corp.	Cash Tender Offer/Merger for Common Stock	3,000,000,000
Communications Satellite Corporation	Contel Corporation	Merger for Common Stock (Pending)	2,400,000,000
The Henley Group, Inc.	Allied-Signal Inc.	Spin-off to Shareholders of 70% Ownership in New Corporation Formed to Own 30 Allied-Signal Business Units and Initial Public Offering of 60 million Shares of Henley Common Stock	2,215,000,000
American Television and Communications Corporation, Tele-Communications, Inc., et al.	Westinghouse Electric Corporation	Divestiture of Group W Cable, Inc.	2,100,000,000
MCV Holdings, Inc.	Viacom International Inc.	Leveraged Buyout organized by First Boston, Donaldson, Lufkin & Jenrette, Inc., and Drexel Burnham Lambert Incorporated (Pending)	1,970,000,000
Colt Industries Inc.	Colt Industries Inc.	Recapitalization	1,530,000,000
The Coca-Cola Company	JTL Corporation	Merger for Cash	1,400,000,000
Lockheed Corporation	Sanders Associates, Inc.	Cash Tender Offer	1,175,000,000
International Paper Company	Hammill Paper Company	Cash Tender Offer	1,100,000,000
UAL, Inc.	Transworld Corporation	Divestiture of Hilton International Co. (Pending)	975,000,000
Coniston Partners	NL Industries, Inc.	Takeover Defense (Offer Unsuccessful)	910,000,000
NWA Inc.	Republic Airlines, Inc.	Merger for Cash	884,000,000
Various Buyers	Sam Company, Inc.	Divestiture of Certain Oil and Gas Properties	850,000,000
The Quaker Oats Company	Anderson, Clayton & Co.	Cash Tender Offer	805,000,000
First Boston, Inc. Investor Group	Union Carbide Corporation	Leveraged Buyout of the Home and Automotive Products Division, with Management, First Boston and First Boston Mezzanine Investment Partnership as Investors	800,000,000
Occidental Petroleum Corporation	Diamond Shamrock Corporation	Divestiture of Diamond Shamrock Chemicals Company	800,000,000
Rorer Group, Inc.	Pantry Pride, Inc.	Acquisition of Revlon Ethical Pharmaceuticals Business	690,000,000
Midlantic Banks Inc.	Continental Bancorp, Inc.	Merger for Common Stock (Pending)	680,000,000
International Minerals & Chemical Corporation	Avon Products, Inc.	Acquisition of Mallinckrodt, Inc.	675,000,000
Adler & Shaykin Investor Group	Joy Manufacturing Company	Cash Tender Offer/Merger for Preferred Stock (Pending)	620,000,000
Banc One Corporation	American Fletcher Corporation	Merger for Common Stock (Pending)	597,000,000
Marine Midland Banks, Inc.	First Pennsylvania Corporation	Merger for Cash (Pending)	585,000,000
National Distillers and Chemical Corporation	Enron Corp.	Acquisition of Enron Chemical Company	570,000,000
FPL Group Inc.	Colonial Penn Group, Inc.	Merger for Cash	565,000,000
Time Incorporated	SFN Companies, Inc.	Acquisition of Scott, Foresman and Company	520,000,000
Harcourt Brace Jovanovich, Inc.	CBS Inc.	Acquisition of Educational and Professional Publishing Division	500,000,000
Forstmann Little & Co.	Midland-Ross Corporation	Cash Tender Offer	483,000,000
Kelso & Company Investor Group	BCI Holdings, Inc.	Divestiture of BCI Americold Corporation	480,000,000
Security Pacific Corporation	Arizona Bancwest Corporation	Merger for Cash	480,000,000
Chemical New York Corporation	Horizon Bancorp	Merger for Cash (Pending)	465,000,000
Ford Motor Company	Sperry Corporation	Acquisition of New Holland Farm Equipment Business	440,000,000
E. I. du Pont de Nemours and Company	Baxter Travenol Laboratories, Inc.	Divestiture of American Critical Care	425,000,000
AZF Group, Inc.	MeraBank, a Federal Savings Bank	Merger for Cash	422,000,000
Sovran Financial Corporation	Suburban Bancorporation	Merger for Common Stock	405,000,000
Berkshire Hathaway Inc.	The Scott & Fetzer Company	Merger for Cash	402,000,000
Genentech, Inc.	Genentech Clinical Partners, Ltd. and Genentech Clinical Partners II	Acquisitions for Common Stock	400,000,000
Citizens and Southern Georgia Corporation	The Citizens and Southern Corporation	Merger for Cash	395,000,000
Union Bancorp	United Bancorp of Arizona	Merger for Cash	335,000,000
Aluminum Company of America	TRE Corporation	Cash Tender Offer (Pending)	330,000,000
Heritage Communications, Inc.	Rollins Communications, Inc.	Cash Tender Offer	325,000,000
Arkia, Inc.	MidCon Corp.	Acquisition of Mississippi River Transmission Corporation	305,000,000
Lomas & Nettleton Financial Corporation	MC Corp	Divestiture of MNet Corporation	300,000,000
Channel Home Centers, Inc.	W. R. Grace & Co.	Divestiture of Grace Retail Corporation	250,000,000
Scripps Howard Broadcasting Company	WXYZ-TV, Detroit, Michigan and WFTS-TV, Tampa, Florida	Acquisition of Assets	246,000,000
Becton, Dickinson and Company	Warner-Lambert Company	Acquisition of Assets of Deseret Medical, Inc.	225,000,000
Gibbons, Green, van Amerongen Investor Group	Transamerica Corporation	Divestiture of Budget Rent a Car Corporation	205,000,000
USLICO Corporation	International Bank	Merger for Cash, Notes and Common Stock	201,000,000
The Stanley Works	Textron Inc.	Acquisition of Bostitch Division	193,000,000
Chase Manhattan Corporation	Clark Equipment Company	Divestiture of Clark Equipment Credit Corporation (Pending)	191,000,000
National Distillers and Chemical Corporation	Union Texas Petroleum Holdings, Inc.	Divestiture of Texas Corporation	185,000,000
Samedan Oil Corporation, a subsidiary of Noble Affiliates Inc.	Texas Eastern Corporation	Divestiture of Substantially All Domestic Oil and Gas Properties	176,000,000
KAC, Inc.	Bethlehem Steel Corporation	Divestiture of Kusan, Inc.	163,000,000
First Boston, Inc. and Walton Monroe Mills, Inc. Investor Group	Avondale Mills	Leveraged Buyout with Walton Monroe Mills, Inc., First Boston Mezzanine Investment Partnership, and First Boston as Investors	150,000,000
Zapata Gulf Marine Corporation	Texas Eastern Corporation	Joint Venture Merger of Seahorse Inc.	150,000,000
LPL Investment Group Inc.	Times Fiber Communications, Inc.	Merger for Cash	146,000,000
Interco Incorporated	Converse Inc.	Cash Tender Offer	132,000,000
The Louisiana Land & Exploration Company	Inceco Oil Company	Merger for Common Stock	131,000,000
Service Corporation International	Amedco Inc.	Merger for Common Stock	131,000,000
AFC Acquisition Corp.	AmeriCare Health Corporation	Cash Tender Offer	118,000,000
Texas Eastern Corporation	Algonquin Energy Inc.	Acquisition of Remaining 72% Interest	117,000,000
Union Pacific Corporation	Katy Industries, Inc.	Acquisition of Missouri-Kansas-Texas Railroad Company (Pending)	110,000,000
Keystone International Inc.	Anderson, Greenwood & Co.	Merger for Common Stock	105,000,000
Marine Midland Banks, Inc.	Westchester Financial Services Corporation	Merger for Cash	104,000,000
Commerce Union Corporation	Central South Bancorp, Inc.	Merger for Common Stock	103,000,000
Consolidation Coal Co., a subsidiary of E. I. du Pont de Nemours and Company	Inland Steel Company	Divestiture of Inland Steel Coal Company	100,000,000
Johnson & Johnson	Revlon Group Incorporated	Acquisition of Intraocular Lens Business of Frigtronics, Inc.	100,000,000
Bowater Incorporated	Star Forms, Inc.	Merger for Cash	99,000,000
Louisiana-Pacific Corporation	Timber Realization Company	Divestiture of California Properties	95,000,000
Hartford National Corporation	First New England Bankshares Corp.	Merger for Common Stock	88,000,000
Chicago Title and Trust Company, a subsidiary of Allegheny Corporation	SAFECO Corporation	Divestiture of SAFECO Title Insurance Company (Pending)	85,000,000
Undisclosed Buyer	Union Texas Petroleum Holdings, Inc.	Divestiture of Certain Oil & Gas Properties (Pending)	83,000,000
Colson, Inc.	Washington Bancorporation	Acquisition of 80% Interest	78,000,000
KeyCorp	Seattle Trust & Savings Bank	Merger for Cash (Pending)	74,000,000
Kraft, Inc. and Hughes Markets	Winn Enterprises	Divestiture of the Western Division of Knudsen, Inc.	71,000,000
The Citizens and Southern Corporation	Independent Community Banks, Inc.	Merger for Cash	69,000,000
Alaska Air Group, Inc.	Horizon Air Industries, Inc.	Cash Tender Offer	68,000,000
The Great Atlantic & Pacific Tea Company	Shopwell, Inc.	Merger for Cash	68,000,000
NewCity Communications, Inc.	Katz Communications Inc.	Divestiture of 11 Radio Stations	68,000,000
Sovran Financial Corporation	D C National Bancorp, Inc.	Merger for Common Stock	67,000,000
E Z Communications Inc.	Affiliated Publications, Inc.	Divestiture of Affiliated Broadcasting, Inc.	66,000,000
American Exploration Company	Union Texas Petroleum Holdings, Inc.	Divestiture of Certain Oil and Gas Properties	60,000,000
American Continental Corporation	Anderson, Clayton & Co.	Divestiture of American Founders Life Insurance Company	58,000,000
AQ Corp.	Aloha Inc.	Merger for Cash	57,000,000
Hibernia Corporation	Fidelity National Financial Corporation	Merger for Cash and Common Stock	57,000,000
Kaman Corporation	Raymond Engineering Inc.	Cash Tender Offer	54,000,000
CNW Corporation	Douglas Dynamics, Inc.	Merger for Cash	53,000,000
AmBrit Inc.	MacAndrew & Forbes Group Incorporated	Divestiture of Wilbur Chocolate Company	42,000,000
Hercules Incorporated	Unileys Corporation	Divestiture of SP-Microwave Inc.	42,000,000
Piedmont Aviation, Inc.	Empire Airlines, Inc.	Merger for Cash	42,000,000
Security Pacific Corporation	Orbanco Financial Services Corporation	Merger for Cash and Common Stock (Pending)	42,000,000
KSCI Holdings Inc.	KSCI-TV, Los Angeles	Merger for Cash and Notes	40,000,000

Note: First Boston's clients are indicated by bold print.

In 1986, First Boston's leveraged buyout team made more than any other investment bank, with 100 deals worth more than \$10 billion.

Acquiring Company	Acquired, Selling or Target Company	Assignment or Form of Transaction	Approximate Size of Transaction
National Patent Development Corp.	Baxter Travenol Laboratories, Inc.	Divestiture of Abbey Medical	\$40,000,000
Investor Group	Paradise Systems, Inc.	Merger for Common Stock	35,000,000
Western Digital Corporation	Koppers Company, Inc.	Divestiture of Piston Ring & Seal Division	33,000,000
Kaydon Corporation	Home Federal Savings & Loan Association of Atlanta	Merger for Cash	32,000,000
Southeast Financial Corporation Holdings, Inc.	Anderson, Clayton & Co.	Divestiture of Ranger Insurance Company (Pending)	27,000,000
Chase Enterprises	American Express Company	Purchase of 5,000,000 Warrants to purchase shares of Fireman's Fund Corporation	25,000,000
Fireman's Fund Corporation	Kollmorgen Corporation	Divestiture of Photocircuits Division	25,000,000
Management Group	Allied-Signal Inc.	Divestiture of Allied Analytical Systems	25,000,000
Thermo Electron Corporation	Control Data Corporation	Divestiture of Security Interests in Centronics Data Computer Corp.	25,000,000
Various Investors	Society Corporation	Divestiture of The Richland Trust Company (Pending)	23,000,000
The Park National Bank	General Signal Corporation	Divestiture of Cardion Electronics Division	22,000,000
ISC Group, Inc.	Andrews Bank & Trust Company	Merger for Common Stock (Pending)	21,000,000
The Citizens and Southern Corporation	Unified Management Corporation	Merger for Cash	17,000,000
The Mutual Life Insurance Company of New York	Third Century Leasing Group	Merger for Cash	16,000,000
The Chase Manhattan Corporation	Western States Life Insurance Company	Divestiture of Alliance Life Insurance Company	9,000,000
Riverside Corporation	Becton, Dickinson and Company	Divestiture of Endevco Division	Undisclosed
Allied-Signal Inc.	First Boston, Inc. and Management of Amerace Corporation	Repurchase of Shares Funded by Bass Investment Limited Partnership and Thomas H. Lee Company	Undisclosed
Amerace Corporation	Harcourt Brace Jovanovich, Inc.	Divestiture of Legal Times	Undisclosed
Am-Law Newspapers Corporation	Atlantic Richfield Company	Divestiture of 36.5% Interest in Headlee Devonian Unit (Pending)	Undisclosed
Amoco Incorporated	The Standard Oil Company	Acquisition of the Ray Mines Division of the Kennecott Corporation subsidiary	Undisclosed
The Bank of New York Company, Inc.	Security Pacific Corporation	Divestiture of RMI Securities Corp.	Undisclosed
The Bear Stearns Companies Inc. Investor Group	Congoleum Industries, Inc.	Divestiture of Curtis Industries, Inc.	Undisclosed
Carter Hawley Hale Stores, Inc.	Carter Hawley Hale Stores, Inc.	Recapitalization (Pending)/Advised General Cinema Corporation with regard to their 38.5% Interest	Undisclosed
The Chert House	The Pillsbury Company	Acquisition of Certain Assets of Cork'n Cleaver Inc. and Luther's Bar-b-que Inc.	Undisclosed
The Chronicle Publishing Company	The Worcester Telegram & Gazette Company	Acquisition of The Morning Telegram and The Afternoon Gazette	Undisclosed
Chrysler Capital Corporation	Westinghouse Electric Corporation	Divestiture of Inventory Financing Division of Westinghouse Credit Corporation	Undisclosed
Circon Corporation	Baxter Travenol Laboratories, Inc.	Divestiture of American Cystoscope Makers Inc.	Undisclosed
The Coastal Corporation	Teneco Inc.	Divestiture of Northeast Pipe Lines and Terminals	Undisclosed
Combustion Engineering, Inc.	Koppers Company, Inc.	Divestiture of Laser System Division	Undisclosed
Combustion Engineering, Inc.	Koppers Company, Inc.	Divestiture of Sprout-Waldron Division	Undisclosed
Comtech Construction Products Inc.	Ameco Inc.	Divestiture of Construction Products Division	Undisclosed
Crossland and Savings, FSB	First Security Corporation	Divestiture of First Security Realty Services	Undisclosed
Cummins Engine Company, Inc.	Koppers Company, Inc.	Divestiture of Diesel Piston Ring Operations	Undisclosed
The Diamond A Cattle Company and Lohmro PLC	Atlantic Richfield Company	Divestiture of Certain Oil and Gas Properties (Pending)	Undisclosed
E. I. du Pont de Nemours and Company	Shell Oil Company	Divestiture of Agricultural Chemicals Business of Shell Chemical Company	Undisclosed
Eastman Whippstock Inc., a subsidiary of	Norton Christensen Inc., a subsidiary of	Formation of Joint Venture	Undisclosed
Texas Eastern Corporation	Norton Company	Acquisition of Controls Division	Undisclosed
Eaton Corporation	The Singer Company	Divestiture of Engineered Wood Systems Division	Undisclosed
Engineered Unit Structures Company	Koppers Company, Inc.	Recapitalization of New York Seven-Up Bottling Co., Inc. and Washington Seven-Up Bottling Co., Inc. in connection with \$337 Liquidation	Undisclosed
First Boston, Inc. Investor Group	Joyce Beverages Inc.	Leveraged Buyout with The Northern Group, First Boston Mezzanine Investment Partnership and First Boston as Investors	Undisclosed
First Boston, Inc. and The Northern Group	Anthony's Manufacturing Company, Inc.	Divestiture of The Farmers & Savings Bank	Undisclosed
Investor Group	Society Corporation	Divestiture of Fibercast Company	Undisclosed
First-Knox Banc Corp	The LTV Corporation	Divestiture of American Bank Stationery Division	Undisclosed
FOC Corporation	American Standard Inc.	Divestiture of Bath Iron Works Corporation	Undisclosed
Gibbons, Green, van Amerongen Investor Group	Congoleum Industries, Inc.	Divestiture of Automotive Services Division	Undisclosed
Gibbons, Green, van Amerongen Investor Group	Texas Eastern Corporation	Divestiture of Kinder Manufacturing Corporation	Undisclosed
The Goodyear Tire & Rubber Company	Congoleum Industries, Inc.	Divestiture of Law and Business, Inc.	Undisclosed
Grabill Corporation	Harcourt Brace Jovanovich, Inc.	Merger for Cash	Undisclosed
Gulf - Western Inc.	Trim Trends, Inc.	Divestiture of Luden's Inc. and Queen Anne Candy Company	Undisclosed
Harvard Industries, Inc.	Dietrich Corporation	Divestiture of Resilient Flooring Division	Undisclosed
Hershey Foods Corporation	Congoleum Industries, Inc.	Recapitalization (Pending)	Undisclosed
Hillside Capital Incorporated	Holiday Corporation	Divestiture of Home Quarters Warehouse Division	Undisclosed
Holiday Corporation	W. R. Grace & Co.	Divestiture of Certain Operations of The Standard Oil Electro Minerals Company	Undisclosed
Home Quarters Warehouse, Inc.	The Standard Oil Company	Divestiture of the Premold Group	Undisclosed
Investor Group	Freco Corporation	Divestiture of Mosler Safe Company Division	Undisclosed
James River Corporation	American Standard Inc.	Divestiture of Joyce Beverages/Midwest	Undisclosed
Kelso & Company Investor Group	Joyce Beverages Inc.	Divestiture of Seven-Up Bottling Co. of Indiana	Undisclosed
Kemmerer Bottling Group Inc.	Westinghouse Electric Corporation	Divestiture of North American Refractories Company	Undisclosed
Kemmerer Bottling Group Inc.	Allied-Signal Inc.	Divestiture of Central Asphalt Division	Undisclosed
Kirtland Capital Corporation Investor Group	Koppers Company, Inc.	Divestiture of Parr Inc.	Undisclosed
Koch Asphalt Company	Koppers Company, Inc.	Merger for Cash	Undisclosed
Koch Asphalt Company	Koppers Company, Inc.	Divestiture of Container Machinery Division	Undisclosed
Kraft, Inc.	Pollak Dairy Products Corporation	Divestiture of Power Transmission Division	Undisclosed
Landegger Industries, Inc.	Koppers Company, Inc.	Divestiture of Mortgage Servicing Contracts Portfolio	Undisclosed
Lee Capital Corporation	Koppers Company, Inc.	Divestiture of Mesa Pipeline Company and Related Oil and Gas Properties	Undisclosed
Lomas & Nettleton Financial Corporation	First Security Corporation	Divestiture of Natchez Tire Plant and Sears and Armstrong Truck Tire Centers (Pending)	Undisclosed
The Maple Corporation	Atlantic Richfield Company	Merger for Cash	Undisclosed
Marigold Enterprises Inc.	The Armstrong Rubber Company	Merger for Common Stock	Undisclosed
The Mutual Life Insurance Company of New York	Financial Service Corporation	Divestiture of EZ Por Corporation	Undisclosed
The Mutual Life Insurance Company of New York	North American Mortgage Company	Divestiture of Whitaker General Medical Corporation (Pending)	Undisclosed
O.H. Materials Corporation	Environmental Testing & Certification Corporation	Divestiture of Drake Bakeries Division	Undisclosed
Packaging Corporation of America, a subsidiary of Tenneco Inc.	Eckohousewares, Inc., a company controlled by Gibbons, Green, van Amerongen	Divestiture of Webcraft Technologies, Inc.	Undisclosed
R.A.B. Holdings, Inc.	Whittaker Corporation	Acquisition of Assets	Undisclosed
Ralston Purina Company	Borden, Inc.	Merger for Common Stock	Undisclosed
Riordan Freeman & Spogli	BCI Holdings Corp.	Divestiture of First Asset-Based Lending Group, Inc.	Undisclosed
The E. W. Scripps Company	The Evansville Courier Inc. and The Sunday Courier & Press	Merger for Cash	Undisclosed
The E. W. Scripps Company	John P. Scripps Newspapers	Divestiture of Blue Water Division	Undisclosed
Signal Capital Corporation	The First National Bank and Trust Company of Oklahoma City	Joint Venture Acquisition of McCall's, Working Mother and Working Woman Magazines	Undisclosed
Snap-on Tools Corporation	ATI Industries, Inc.	Liquidation and Recapitalization (Pending)	Undisclosed
Teco Transport & Trade Corporation, a subsidiary of Teco Energy, Inc.	St. Philip Towing & Transportation Company	Divestiture of Certain Assets of Superior Farming Company	Undisclosed
Time Incorporated	McCall Publishing Company	Divestiture of Home Centers West and Orchard Supply Hardware	Undisclosed
Transworld Corporation	Transworld Corporation	Merger for Common Stock and Warrants	

Note: First Boston's clients are indicated by bold print.

The First Boston Corporation
Credit Suisse First Boston Limited

NOTICE OF PREPAYMENT

The Long-Term Credit Bank of Japan, Ltd.
(Incorporated in Japan)

Floating Rate Certificate of Deposit

US\$10,000,000 No. 3 BIG 000001-000010

Issued on 29th February 1984 Maturing 29th February 1988
Callable in February 1987

Prepayment date 27th February 1987

In accordance with the provisions of the Certificates, notice is hereby given that The Long-Term Credit Bank of Japan Limited ("The Bank") will prepay the principal amount on the next Interest Payment Date, 27th February 1987, together with the interest accrued to that date.

Payment will be made against presentation and surrender of the Certificates at The Bank's London Office at:

18 King William Street
London EC4N 7BR

January 20 1987

LOST NOTES

Unilever Capital Corporation
A\$50,000,000 12 1/4% Guaranteed Notes due 1989

NOTICE is hereby given that unauthenticated and misused definitive A\$5,000 denomination bearer Notes of the above issue with serial numbers 003501 to 003647 inclusive and 003977 to 004000 inclusive have been lost in transit.

The Notes have been attached to three coupons each for A\$612.50 payable on 20th June 1987, 20th June 1988 and 20th June 1989.

The Notes and coupons are edged in olive green.

All A\$5,000 denomination Notes and coupons of the issue will be repaid with new serial numbers and will be edged in another colour.

Paying agents and other relevant organisations have been instructed NOT TO MAKE PAYMENT on these lost Notes and coupons or any other A\$5,000 Notes or coupons of this issue edged in olive green.

Bankers Trust Company, London

20th January 1987

Matsushita Electric profits drop 25%

By Our Tokyo and Financial Staff

MATSUSHITA ELECTRIC Industrial, the Japanese maker of consumer electronics products under the National, Panasonic, Technics, and other brands, yesterday reported pre-tax profits down by a quarter in the year to November, at ¥187.5bn (\$1.25bn) compared with ¥250.3bn.

This came on a 7 per cent decline in sales to ¥3,424bn from ¥3,694bn. The earnings setback—15 per cent at the net level to ¥95.1bn—was the first for the company in 11 years, and was blamed largely on the appreciation in the yen over the period.

Domestic sales, which account for just over two-thirds of the total, edged up 1 per cent.

The company also announced a plan to change its year-end to March, in order to fall in line with the Japanese fiscal year.

● Akai Electric, a smaller maker of audio and video equipment, managed to reduce its pre-tax losses for the year to November from ¥7.09bn to ¥5.09bn, thanks to streamlining efforts.

A pre-tax loss of ¥1.5bn is expected for the current six months but Akai is confident of breaking even in the second half.

Sharp gains for Japan's brokers

BY YOKO SHIMATA IN TOKYO

JAPAN'S BIG four securities houses—Nomura, Daiwa, Nikko and Yamachika—earned larger increases in consolidated profits than at the parent company level in the year to September, on the strength of expansion in the Euro market and strong Japanese investment in foreign bonds.

The combined total of pre-tax profits by overseas subsidiaries of the big four brokers reached ¥83.3bn (\$583.5m), up 2.3 times from the previous year's level, and 1.8 times as large as those earned by the parent companies. On an unconsolidated basis the big four brokers had reported respective year-to-year pre-tax

JAPANESE SECURITIES HOUSES

	Sales	Pre-tax profits	Net profits
Nomura	924.56 (+57%)	418.72 (+84%)	174.25 (+74%)
Daiwa	594.12 (+59%)	251.56 (+72%)	111.78 (+95%)
Nikko	470.76 (+46%)	209.99 (+77%)	91.78 (+78%)
Yamachika	450.73 (+40%)	180.83 (+68%)	82.79 (+72%)

profit gains of 85.3 per cent, 89.2 per cent, 74.1 per cent and 68.2 per cent.

Nomura's consolidated pre-tax profits surpassed ¥400bn for the first time to reach ¥428.72bn. Its 10 overseas subsidiaries earned 10 per cent of parent company's ¥398bn in pre-tax

profits, with a ¥12bn contribution by its UK subsidiary, up 2.7 times over 1985; ¥0.1bn from Hong Kong, up 1.8 times; and ¥4.5bn at its US unit, up 1.9 times. Nomura's overseas subsidiaries are likely to pay dividends to the parent.

In line with rapidly expand-

ing overseas businesses, the big four increased overseas staff to 3,896 by the end of September 1986, up 1.5 times from the end of the 1985 year. Capital outlay for expanding office floors and computer networks were rewarded.

US subsidiaries of Nomura and Daiwa won licences for prime dealer status in the US Government securities at the end of last year, and Nomura set up a banking subsidiary in UK last autumn, with the other three expecting to follow in the near future. The four hope to gain further access to earnings opportunities overseas in the current year to September 1987.

K Wah flotation subscribed 210 times

By David Dowdell in Hong Kong

K. WAH STONES, a modest Hong Kong quarrying group, made what is likely to be local stock market history yesterday when an issue of 25 per cent of its share capital, intended to raise HK\$115m (US\$14.1m) was over-subscribed by at least 210 times, attracting bids worth more than HK\$325m.

The record was set against a slump in local share prices as news of a weaker US dollar, and of the sinking in Peking of China's Premier Hu Yaobang, brought to a halt a three-month bull run that has seen share prices rise by almost 35 per cent.

To put the magnitude of K. Wah Stones' achievement into perspective, Cathay Pacific Airways—the internationally renowned Hong Kong airline that was floated in May last year and now has a stock market capitalisation of more than HK\$1.8bn—was over-subscribed 56 times.

That issue attracted HK\$315m and dislocated the whole banking system.

K. Wah is one of Hong Kong's four main quarry operators, producing construction materials, concrete, and concrete products—including pipes.

The long-depressed local construction market has seen a strong upturn in the past year. An issue price of HK\$1.15 a share values the group at just under HK\$430m. The company's predicted attributable profits for the year to March of HK\$45m, up from HK\$10m.

Yesterday's steep fall in share prices, which follows a slippage more than 70 points in the last two trading days of last week, was blamed only partly on uncertainty over political developments in China.

Many market operators heeded that prices have always carried an implicit discount for the "China politics factor," while others said that it was far from clear whether the sackings of Hu would disrupt China's open door economic policies.

The fact that HK\$22m of investor money was locked up in the K. Wah Stones flotation also inevitably depressed buying interest.

Indonesian airline in red

BY JOHN MURRAY BROWN IN JAKARTA

GARUDA, Indonesia's national airline, made a loss in 1986 of 22bn rupiah (\$1.5m), in the red for the fifth year running. Mr R. J. Lumenta, president of the state-run company, said the loss resulted in part from increased interest payments on the company's \$750m foreign debt following a 45 per cent devaluation in September.

Without the foreign exchange losses, Garuda may have broken even this year, according to one Western banker in Jakarta. Mr Lumenta said the current year's loss could be as much as 52bn rupiah (\$3.5m), out-

stripping the 24bn rupiah incurred for 1985.

Garuda's debt, most of it incurred with purchases of the European-built Airbus in the early 1980s, has wiped out any increase in operating profits the company had earlier projected, after efforts to improve efficiency and cut down on corruption. Mr Lumenta recently admitted that 12m had been lost over the last seven years as a result of ticket fraud and falsified cargo bookings.

Since taking over in 1984, Mr Lumenta has reduced the company's debts from \$1.2bn

HK bank licence for DnC

BY OUR FINANCIAL STAFF

DEN NORSKE Creditbank (DnC) has become the first Scandinavian bank to be granted a banking licence in Hong Kong, which has had no representation from the region among the more than 140 banks registered in the territory.

DnC, which already had a licensed deposit taking subsidiary in Hong Kong, has been given permission to upgrade to full banking status, although it may not have met in full the standard requirements laid down by the regulatory authorities there.

Foreign banks wishing to set up full-fledged operations in

Hong Kong must usually meet a minimum size requirement of US\$14bn in worldwide assets. DnC, despite being Norway's biggest bank, fell on the borderline when the size was said to have been waived.

The territory's Banking Commission has indicated in recent months that it would be willing to interpret these rules flexibly.

Mr John Simpson, DnC regional director for the Asia-Pacific, said the new branch "will play a vital role in the development of DnC's foreign exchange and capital markets business" in the region.

Shin-etsu Chemical ahead at mid-term

By Our Tokyo Staff

SHIN-ETSU CHEMICAL, Japan's largest maker of semiconductor silicon and PVC, has reported pre-tax profits of ¥3.94bn (\$26.4m) in the half-year to November, up 4.5 per cent from the previous year.

Net profits were 3 per cent higher at ¥4.12bn, on turnover of ¥106.97bn, a dip of 0.8 per cent from a year ago.

The earnings gain was attributed to an improved cost-to-sales ratio, thanks to a fall in prices for basic materials and a rise in its factories' use of capacity.

For the full year, its pre-tax profits are expected to gain 1.4 per cent from the previous year to ¥17bn, on sales of ¥215bn.

NOTICE OF PREPAYMENT

THE TOKAI BANK, LIMITED
(Incorporated with limited liability in Japan)

US\$30,000,000
Callable Negotiable Floating Rate
Dollar Certificate of Deposit

Certificates No AU 003651 to AU 003690 issued on 24th February, 1984, maturity 28th February, 1988, callable in February, 1987.

Notice is hereby given in accordance with the conditions of the above Certificates of Deposit (the "Certificates"), as printed on the reverse of the Certificates, that The Tokai Bank, Limited (the "Bank") will prepay all the outstanding Certificates on 27th February, 1987 (the "Prepayment Date") at their principal amount.

Payment of the principal amount, together with accrued interest to the Prepayment Date, will be made on the Prepayment Date against presentation and surrender of the Certificates at the London Branch of the Bank at P. & O. Building, 122/138 Leadenhall Street, London, EC3V 4RD.

Interest will cease to accrue on the Certificates on the Prepayment Date.

CHEMICAL BANK INTERNATIONAL LIMITED
as Agent Bank

Dated: 20th January, 1987

Notice of Redemption

U.S. \$25,000,000

The Sumitomo Bank, Limited

Floating Rate Certificates of Deposit
Due 29th February 1988

Notice is hereby given that, in accordance with Clause 3 and 5 of the Certificates, the issuer will exercise the Call Option and redeem all the outstanding Certificates at their principal amount on 27th February 1987 when interest on the Certificates will cease to accrue. Repayment of principal together with accrued interest will be made upon presentation of the Certificates at the London offices of the issuer on 27th February 1987.

Credit Suisse First Boston Limited
Agent Bank



Malayan Banking Berhad

US \$60,000,000

Negotiable Floating Rate Dollar
Certificates of Deposit due 1987 Tranche B

In accordance with the provisions of the Certificates, notice is hereby given that the rate of interest for the period from 21st January 1987 to 21st April 1987 has been established at 6 1/8 per cent per annum.

The interest payment date will be 21st April 1987. Payment, which will amount to US \$4,023.44 per Certificate, will be made against the relative Certificate.

Agent Bank
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in financing for non-U.S. banks.



Merrill Lynch

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UK COMPANY NEWS

Nikki Tait on the proposed merger between Oxford and UEI Looking for the magnetic attraction

AN AIR of uncertainty surrounds news of the £450m merger talks between Oxford Instruments and UEI.

The final details of the link-up have yet to be settled — that should be known later this week — though by yesterday evening there seemed little doubt that terms would be struck.

But City has yet to be convinced that the deal has much industrial logic.

"It looks a bit offbeat," was the typical reaction from one company-watcher. "I'd say we're sceptical," adds another.

At face value there seems to be little overlap between the two businesses. Oxford Instruments is the high-flying brainchild of Sir Martin Wood. It was — quite literally — born in his garden shed, as an offshoot from research into magnetic fields carried out at Oxford University's Clarendon Laboratory.

The company, formally founded in 1959, came to the stock market in 1983 at a striking price of 285p. At that stage, its business was heavily concentrated in the production of high-powered magnets used in medical body scanning.

Sir Martin — then plain doctor — handed over the day-to-day running of the business to current chairman, Mr Barrie Marson, though remains on the board.

Three years in the public arena have produced as many reactions from investors. Having first been treated with a degree of wariness, the company's excellent profit figures — £3.79m in the year to March 1984, £9.16m in 1984-85 and £17.2m for the past year — won it a strong band of followers.



Mr Barrie Marson, chairman of Oxford Instruments

There is little overlap between the two businesses and City analysts need to be convinced of the industrial logic behind the proposed £450m get-together

The share price climbed to a high of 575p last year, suggesting a prospective p/e in the mid-twenties.

Then came the interim figures in early November. Although almost £2m higher at £8.5m, they were well short of analysts' expectations, which ran to the £10m level. Worse, the City began to get wind of problems ahead.

Oxford supplies around 85 per cent of the world's imaging magnets and two-thirds of this turnover goes to the US. Demand from the largest teaching hospitals for the highly expensive scanners was largely satisfied and recent changes in US tax legislation — limiting capital allowances in the medical field — depressed orders, and prompted cost-cutting by other institutions.

Oxford has fought back with

the introduction of a new low-cost magnet, and scanners using this went on exhibition at the end of last year.

But the fear is that by the time the orders come through in bulk, some of Oxford's technical lead may be evaporating. The company, says one follower, was "shocked and shattered" by the fall in its share price to a low of 375p — down 82p in one day.

Some profit forecasts still range up to £22m in the current year. But growth in a key business area is under threat, and the company itself has been diversifying — most notably with the £9m purchase of the privately-owned Plasma Technology last September. Plasma develops and manufactures research-oriented plasma etching and equipment used in the processing of semiconductors.

It is here that the key to the link-up with UEI looks likely to rest.

UEI is a mixture of engineering and electronics. While the profits from the engineering side — dominated by Cosworth which designs, develops and manufactures motor racing engines — have tended to remain static at around the £3m mark over the past few years, the electronics division has proved a powerful profit motor — up from £8.3m in the year to January 1984 to £11.3m in 1985-86.

The electronics side breaks up into three main areas — Quantel, which develops digital image processing techniques for television and graphic art industries; Link Analytic, which makes scientific, medical and industrial analysis equipment; and SSL — purchased in August 1986 — which makes audio mixing systems.

The most obvious link between the companies is Link Analytic, which now represents around one-fifth of UEI profits. Oxford's strong US sales presence could help UEI; the financial strength of a combined company could aid both in terms of R&D.

But, longer-term, there is a feeling that combining forces in the semi-conductor tooling business — assuming that market does eventually pick up — could prove another beneficial force.

Yesterday, the two companies were anxious to stress that the merger was something both sides had considered for a while.

Certainly from Oxford's point of view it looks likely. But shareholders of UEI — a large chunk of whose business is well outside the Oxford ambit — may take a little more convincing.

Australian offer for IIS up to £58m

By Richard Tomkins

Panfida Capital, the Sydney-based vehicle bidding for "Investing in Success" Equities, yesterday increased the value of its offer for the trust from £55m to £58m.

The increased offer is the higher of a cash payment equal to 97 per cent of net asset value calculated on a formula basis, or 350p a share. The loan note offer has been correspondingly increased and its coupon raised to 8 per cent.

Panfida says its offer values each "Investing in Success" share at 957p on current estimates, and it will not be interested in a takeover of the trust's assets.

"Investing in Success" said the increased offer was still inadequate and it would be recommending shareholders to reject it.

"The majority of our remaining shareholders have significant capital gains tax liabilities and in our view they should be offered a better alternative," said the trust's Mr Roger Noddings.

"Investing in Success" was looking at alternative possibilities, the most likely of which appeared to be a takeover or a shortening of the trust's life.

Mr Noddings said initialisation would offer shareholders a net asset value on the same formula basis of nearer 99 per cent than 97 per cent. It would also give shareholders a paper alternative to Panfida's cash offer.

ILG stake in Horizon Travel

International Leisure Group yesterday confirmed that it was the owner of the mystery 3 per cent stake in rival operator Horizon Travel.

Horizon had threatened to discontinue the shareholding unless Management Services, the Swiss holding company, revealed the name of the beneficial owners.

Mr Peter Smith, International Leisure's group managing director, described the stake as a "trade investment" but would not comment on whether it would be increased or sold.

Mr Bob Muckleston, Horizon's chief executive, said yesterday that he was "initially amused" at the news of the International Leisure stake.

But speculation has centred on Horizon since news of the 17 per cent stake of Mr Ron Brierley's IEP, and at first it was believed that the mystery 3 per cent holding was linked to IEP. Horizon's shares closed 1p lower at 145p.

St. Regis helps David Smith to over £10m

BY TONY JACKSON

David S. Smith, the fast-growing and acquisitive paper-maker, has quadrupled its pre-tax profits from £2.65m to £10.6m for the six months to November 1986. With the inclusion of five months' contribution from St Regis — acquired last summer for £74m — sales have jumped from £74m to £243.1m. Earnings per share are up 71 per cent at 8.7p.

Mr Richard Brewster, chief executive, said profits were ahead in all activities. St Regis had made operating profits of £7.3m in five months, compared with a pre-tax total of £9.2m in its last full year to December 1985.

The remaining businesses had contributed £3.2m at the interim, compared with £2.3m the year before. Mr Brewster said the increase was due to strong markets in the specialised areas of packaging, in which these companies operated.

In addition, previous significant capital expenditure at another recent acquisition, Abbittin, had started to produce benefits.

Mr Brewster said three of

the four managers who had headed the buy-out of St Regis from its US parent in 1983, had left with executives from Abbittin now in charge of the packaging side.

The less specialised parts of the packaging business remained under pressure, and it was unlikely that forthcoming increases in the price of kraft liner — raw material for packaging board — could be immediately passed on to the customer.

The £15m net debt incurred with the St Regis acquisition had been reduced through operational cash flow, and was ranging between £5m and £10m. "This gives us the opportunity to step up investment in order to provide extra capacity to meet the demands in the market place for our specialist papers and boards," Mr Brewster said.

Capital expenditure in the current year would be around £10m, chiefly on projects already planned by the previous St Regis management.

The interim dividend is increased by 25 per cent to 17.5p. The shares closed at 286p, up 6p.

comment

Mr Brewster is proceeding smoothly with his strategy of turning the old man of the industry out to grass. St Regis is clearly felt to be digested already, and in the turbulent conditions of the UK industry, bigger purchases could easily present themselves. Alternatively and perhaps more worryingly, the group has ambitions in the US — though that might at least mean gearing up the balance sheet, rather than hitting the market with more paper.

Meanwhile, a \$55 per tonne increase in the kraft liner price in late March will add close on £200,000 to costs, and the group is clearly looking to get rid of the commodity parts of St Regis before the need for industry rationalisation becomes even more urgent. Pre-tax profits could reach £22m for the full year, putting the shares at a considerable premium to the sector on a forecast multiple of 15. Some of this is clearly justified for a dynamic performer in a mature industry, but as the acquisitions get bigger, the risks have to be priced as well.

Connells facing hostile bid

BY PAUL CHEESBRIGHT, PROPERTY CORRESPONDENT

Connells, the expanding independent estate agents, yesterday disclosed that it was tending to a bid from an unspecified buyer.

The offer it received is conditional on it being recommended by the Connells board. But "the board does not consider the offer to be one which could be recommended to shareholders," a Connells statement said.

Disclosure of the offer led to an active market in Connells shares which climbed up to 321p before closing yesterday at 315p for a gain on the day of 10p. At this closing price, the market valued Connells at £54.2m taking into account deferred consideration shares due to be issued by 25 per cent of the recent acquisitions.

At a price of this order, reflecting the fact that Connells is likely to have ample resources. The main groups vigorously taking over chains of estate agents have so far been Prudential Assurance, Lloyds Bank, Hambro and the National Building Society.

Mr John Simson, the Connells chairman, refused to divulge the name of the bidder or the nature of the offer but made the point that he had always seen the strength and future prospects of the group as coming from its independence.

Last year Mr Simson poured cold water on the efforts of financial institutions to build up estate agent chains: the principal purpose of an agency is not "to act as a funnel for the force-feeding of financial products," he said.

Legal and General in fact holds 9.1 per cent of Connells, but it has never been assumed that this holding would be the precursor to a bid. The second largest shareholder of Connells is Investors in Industry Group with 8.1 per cent.

Connells came to the market in 1984. Last year it had a rights issue to raise £5.5m and since 1985 it has acquired five other chains of estate agents, most recently Surrey Commercial Holdings. In the half year to last June, pre-tax profits were £2.74m against £760,000 for the same period of the previous year and £2.2m for the whole of 1985.

Brooke Tool margins under pressure

SECOND-HALF profit at Brooke Tool Engineering were little changed at £630,000 leaving the group with overall pre-tax figures up 14 per cent from £1.06m to £1.21m for the year ended September 30, 1986.

The company said the increase was specially creditable in view of the difficult business climate and pressure on margins encountered during the second six months.

As forecast in October at the time of the acquisition of the Moore Manufacturing Company and Edgar Allen Tools, there

is a final dividend of 0.825p. This makes a net total of 1.45p (1.25p) per 5p share on the increased capital.

Turnover for the year rose 15 per cent from £11.02m to £12.71m. After an increased tax charge of £417,900 (£282,700) earnings per share edged ahead from 3.5p to 3.4p.

As a result of the recent acquisitions, costing £2.5m, the group's net tangible assets increased by £2.65m. The company said it would incur costs during the current year in order

to reorganise these companies, realign their capacity and achieve substantial cost savings all of which however, would benefit the group in the future.

These reorganisation and start-up costs and the current pressure on margins would have some limited effect on the profit growth in the short term, the company warned.

It added however, that its continuing policy was to build upon the success achieved in recent years and to lay the foundations for securing the future expansion of the group and its profits.

The new distribution centre in the Ruhr, West Germany, is due to be operational later this year.

comment

Brooke Tool was rescued three years ago after four subsidiaries went to the receivers and it has now reached that difficult point where the benefits of recovery have all been absorbed and profits growth becomes harder to achieve. Turnover increased last year, thanks to increased sales at British Coal (around 25 per cent

of the total) following the end of the miners' strike. But margins were squeezed as steel prices and wages increased and, with the tax charge bouncing up towards 35 per cent, earnings per share were virtually stagnant. The two acquisitions should push up profits this year, although the full impact might be limited by rationalisation costs, but the pressure on margins is likely to continue. Pre-tax profits of £1.8m would put the shares at 37p, on a prospective p/e of around 10, and they are unlikely to prove very exciting for the foreseeable future.

NEVOIR PETROLEUM Corporation said that at the second date of the offer for all the share capital of Sherwood Oil, acceptances had been received in respect of £1,848,490, representing 96.7 per cent, and of the votes attributable to the share capital of Sherwood and in respect of 3,106,488 Sherwood warrants amounting to 85.1 per cent. The offer closes on January 30.

BOARD MEETINGS

The following companies have notified date of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's variables.

TOTAL
Interim — Centrica, Clarke Hooper, Matthews Clark, Hampson Industries, Kewell Systems
Final — Bick, Burdett Investments, Crescent Japan Investment Trust, Energy Resources and Services, Fil

Group, LPA Industries, Lookart, New Tokyo Investment Trust, TSL Group.
FUTURE DATES
Interim — Allia Investment Trust Jan 29
Elbief Investment Trust Feb 12
Eva Construction Jan 28
Home Farm Products Jan 28
Property Security Invest. Trc. Feb 3
Final — Ericsson Feb 18
Telecoms Retail Jan 17
Telecoms Retail Jan 17
Thomas French Jan 22
Throgmorton Trust Jan 27

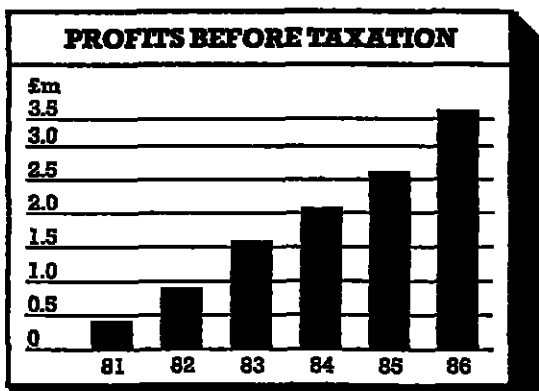
Hardanger Properties PLC

"I expect at the end of the current year to be able to report another increase in pre-tax profits."

Derek Coombs, Chairman speaking at the AGM on 19th January 1987

From the 1986 Annual Report:

- Profits up 35%
- Net assets up 35%
- Dividend up 14%
- EPS up 36%



The group's declared objective is to increase both profitability and balance sheet strength through a policy of acquiring prime retail properties for resale and investment.

For a copy of the 1986 Annual Report & Accounts write to: The Secretary, Hardanger Properties PLC, Minster House, 8 Church Street, Kidderminster, Worcestershire DY10 2AD.

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The Council of The Stock Exchange has admitted the above securities to the Official List.

Particulars of the 6.75 per cent. (net) Convertible Redeemable Preferred Stock are set out in the Supplementary Listing Particulars which will be circulated in the External Statistical Services and copies of which may be obtained during normal business hours on any weekday (excluding Saturdays and public holidays) up to and including 3rd February 1987 from:

The Peninsular and Oriental Steam Navigation Company, 79 Pall Mall, London SW1Y 5EJ.

Hambros Bank Limited, 41 Bishopsgate, London EC2P 2AA.

and for collection only until 22nd January 1987 from the Companies Announcements Office, The Stock Exchange, London EC2P 2BP.

20th January 1987

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Current dividend	Corresponding dividend	Total dividend	Total dividend
Brooke Tool	0.83p	May 25	0.75	1.45	1.25	
City and Foreign	1.35p	May 25	1	1	1	
Colt Int'l.	2.6	Apr 8	2.25	4.3	3.5	
Country Props.	1.17	May 25	1.17	2.34	3.23	
Electronic Rentals Int	3.8	Mar 9	3.26	5.3	4.62	
Gold Greenest Int	1.5	Feb 21	1.1	2.0	1.57	
Jersey Electricity	2.51p	Apr 6	1.4	4	4.2	
KLP Group	1.55	Apr 6	2.1	3.65	6.3	
Park Food	2.35	Mar 17	1.2	1.2	1.2	
Peacocks	0.62	Mar 17	1.4	2.02	4.2	
John Perkins Mgmt	0.75					
David Smith						

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. † For nine months to September 1986. ‡ Irish currency.

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Issue Price 100 per cent.

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 16th January 1987 to 16th April 1987 the Notes will carry a Rate of Interest of 11.375% per annum. The amount of interest payable on 16th April 1987 will be £1,375.20 per £100,000 Note.

NatWest International Bank Limited Agent Bank

UK COMPANY NEWS

ERG declines to £7.3m after losses at Connect

BY ALICE RAWSTHORN

Electronics Rentals Group, the television rental and retail concern, watched its shares fall by 8p to 53p yesterday on the announcement of a fall in interim profits from £7.4m to £7.3m caused chiefly by unexpectedly high losses at Connect, the recently acquired electrical retail chain.

When ERG first acquired Connect, as part of the television business it took over in October 1985, it envisaged sustaining a modest loss. But it since concluded that the investment involved would be, in the words of Mr David Hurley, the managing director, "too long term and too expensive."

Accordingly ERG has decided to integrate Connect with Visionhire. The Connect name will continue to be used in its shops in Northern Ireland.

Despite difficult trading conditions, Visionhire fared relatively well in the first half, according to Mr Hurley. Profits growth was impeded, however, by the cost incurred in intro-

ducing new technology to both Visionhire and to Serviscope, the service company.

The UK consumer electronics division, which encompasses Visionhire, Connect and Serviscope, increased turnover to £98.58m (£74.82m), but profits before interest fell to £6.82m (£11.2m). Rental overseas and business systems fared better, however, increasing turnover to £24.5m (£16.37m) and £16.34m (£10.41m) and profits to £3.15m (£2.32m) and £1.82m (£1.1m) respectively.

As a group ERG's turnover increased to £143.53m (£108.73m) and its trading surplus to £53.04m (£47m). Depreciation rose to £36.65m (£28.3m). Borrowings have been reduced by around £7.5m and should be reduced by £20m to around £65m by the end of the year. Earnings per share fell to 1.5p (1.8p) and the board proposes an unchanged interim dividend of 1.15p.

Mr Hurley says that, on current indications, the second half should muster an improvement on the first half of the year, enabling the group to

increase profits for the year as a whole.

● comment

Gone are the days when ERG ranked regularly among the whitest stocks in its sector. The City had braced itself for a lacklustre set of results, although even ERG's fiercest detractors could scarcely have suspected they would be quite so lustreless. Connect was simply too young and too small to survive in the intensely competitive sphere of electrical retailing and withdrawal was the only sensible option. ERG has succeeded in improving efficiency at Visionhire, both Serviscope and the new retail activities are faring well, and the reduction in borrowings is cheering. But profits should rise to little more than £17.5m (£16.5m) in the current year and the new opportunities which could be created by satellite television are far away in the early 1990s. Until then even the most sympathetic analysis suggests that ERG's share price will only wax and wane with bid rumours. And, in the short term at least, there are no likely bidders in sight.

Peerless leaps 73% to £1.4m

Peerless, the plastic container manufacturer, reported a 73 per cent rise in pre-tax profits from £806,000 to £1.4m for the six months to September 30.

The company moved back into the black with its full-year figures to March 1986 after selling its kitchen furniture interests.

Restructuring has continued during the first half, with the loss-making Peerless Control Systems sold for £0.13m and the Galegate taximeter business for £0.1m.

Directors announced a 12 per cent dividend rise from 2.1p to 2.35p.

Mr William Jordan chairman, said the group's earnings pattern was now equal between the two halves and the company expected second-half results on broadly the same lines.

Turnover rose marginally to £20.5m (£20.15m) and tax took £0.512m (£0.52m). Despite extraordinary items of £0.18m (£22,000) after the disposals, and a higher dividend, retained profit has doubled to £0.38m (£0.18m). Earnings per share rose by 81 per cent to 6.7p (3.7p).

The improvement stemmed both from the elimination of losses in the taximeter and organic growth, said Mr Jordan.

Cookson purchase

Cookson, the manufacturer and supplier of specialist materials for industrial use is increasing its exposure to the high technology metals field via the purchase of Titanium International, the UK's second largest titanium distributor.

The acquisition, which also includes Titanium's subsidiary Nickel Stockholders International, is to be satisfied by a cash consideration of £1.15m.

Last year, West Midlands-based Titanium International had a turnover of £7m with the aerospace industry accounting for around 50 per cent of sales. Customers include British Aerospace, Lucas and Rolls Royce.

Mr Michael Henderson, Cookson's group managing director, states that Titanium International will be integrated into the Cookson Fry division and will "contribute to the division's progress in the field of the development and processing of high technology metals". Cookson announced pre-tax profits of £43m in the six months to June 30 1986.

Rising KLP set for expansion overseas

BY ALICE RAWSTHORN

THE KLP Group, the sales promotion consultancy which is quoted on the USM, yesterday announced a 41 per cent increase in pre-tax profits to £2.09m after a year of growth in every area of activity.

In the course of the year the company staged a series of acquisitions — KPA Marketing, Merchandising Sales Force, Lyvre Loisirs in Canada and EDI Conseil in France — all in the sphere of sales promotion.

All four businesses have, according to the chief executive Mr Colin Lloyd, now been integrated. KLP has also, since its year end, opened new operations in the areas of direct mail and telephone marketing in the UK.

For the future, acquisition activity will be concentrated overseas. KLP eradicated its borrowings after a rights issue in March and is now eager to expand again.

Mr Lloyd says that the company plans to expand in the UK within direct mail and telephone marketing by acquisition, but the chief priority is to move into the US, Far Eastern and Australasian markets. According to Mr Lloyd, KLP is already established as the largest specialist promotions group in Europe and proposes to have set up operations in six international centres by 1990, thereby becoming the largest group in the world.

In the year to September 30, KLP increased turnover to £29.1m (£18.6m). The tax rate was reduced, because of tax losses in recently-acquired Odhams Leisure, producing a tax charge of £371,000 (£505,000). Minority interests subtracted £106,000.

Smith Whitworth in black

Smith Whitworth, Rochdale-based maker of textile machinery, started the 1986-87 year in profit with a pre-tax figure of £12,502, against losses last time of £129,128. Directors said the result was in line with expectations but it was down compared with the £61,000 profit of the second half of the previous year.

They added that the second half would not show a significant change. However, the company had recently received sizeable contracts which they expected would be reflected in the next year.

The comparable figures for the 1985-86 financial year have been restated to include KPA Marketing and Merchandising Sales Force.

Earnings per share rose to 24.31p (18.87p). The board proposes to increase the net dividend to 4p (3p), via a 2.5p final.

Mr Lloyd is confident about the prospects for the current financial year, anticipating continued growth in the core business and an improved performance from the newly acquired companies.

● comment

Sales promotion has emerged as one of the most fertile areas of the marketing services sector and KLP, like almost every other publicly quoted promotion group, has benefited from the boom, yet its share price has been distinctly sluggish. The stream of shares issued for acquisitions offers one explanation; the climate of uncertainty created by the 18 month old Asda legal case offers another. The company intends to tackle the first problem by restricting future acquisition activity to cash transactions, and the second by reaching an out-of-court settlement with Asda. The combination of sustained organic growth and enhanced contributions from acquisitions — EDI, for example, will make its first full contribution this year — should produce profits of £2.75m putting the shares on an undemanding fully diluted prospective p/s of 11 on yesterday's share price which rose by 2p to 292p.

Turnover for the six months to the end of September 1986 was up at £17.7m (£14.6m). There was again no tax charge.

JERSEY ELECTRICITY COMPANY (electricity suppliers): Final dividend 15p (11p for nine months to September 1985) making 20p (15p), for year ended September 1986. Turnover £24.17m (£20.62m) and pre-tax profit £4.61m (£2.47m). Tax £109,655 (£240,483), exceptional credit £249,783 (£716,000) and extraordinary credit £238,824 (nil).

F. COPSON P.L.C.

Interim Results (Unaudited)

6 months to	31.10.86	31.10.85
GROUP TURNOVER	3,537,077	3,457,881
GROUP TRADING PROFIT after all charges, but before taxation	59,225	54,189
TAXATION	21,400	20,200
GROUP PROFIT AFTER TAXATION	37,825	33,989
Minority Interest	2,302	816
PROFITS RETAINED FOR THE PERIOD	35,523	33,173
Earnings per share	0.99p	0.92p

"I am pleased to report that whilst turnover has been maintained profits have been increased reflecting the Company's control of margins mentioned in my statement accompanying the 1986 accounts."

As you are aware Mr Richard Thompson now has a controlling interest in your Company and I am sure that shareholders will show future benefit by his involvement."

January 16, 1987

F. Copson
Chairman and Managing Director

ACTIVITIES: Suppliers of heating equipment and plumbing and sanitaryware goods. Installers of warm air heating equipment.
Registered Office: Birches Green Works, Spring Lane, Erdington, Birmingham B24 9BS

GRANVILLE
SPONSORED SECURITIES

High Low	Company	Price	Change	div.(p)	%	P/E
145 118	Ass. Brit. Ind. Ordinary	145	+1	7.5	6.0	8.9
148 121	Ass. Brit. Ind. CULS	148	+1	10.0	6.7	4.5
40 28	Amalgamated Rhodes	36	—	4.2	12.0	4.8
72 64	BBB Design Group (USM)	72	—	1.4	1.8	17.1
215 185	Bendon Hill Group	215	—	4.8	2.1	24.4
88 85	Bry Technology	88	—	4.3	4.4	11.6
128 76	CCl Group Ordinary	130	—	2.9	2.2	8.2
107 88	CCl Group 11pc Conv. Pl.	89	—	15.7	15.9	—
271 116	Carborundum Ordinary	271	—	8.1	3.4	13.1
83 80	Carborundum 7.5pc Pl.	83	—	10.7	11.8	—
125 76	George Blair	125	—	3.8	4.2	2.3
97 67	Ind. Precision Castings	97	—	8.7	6.8	8.7
176 132	Jala Group	132	—	16.3	13.8	7.8
124 101	Jackson Group	123	—	6.1	6.0	8.4
377 280	James Burrough	321	—	17.0	6.3	9.0
100 89	James Burrough Spc Pl.	80	—	12.9	14.3	—
1028 342	Multihouse NV (AmstSE)	700	+40	—	—	26.7
380 280	Record Ridgway Ordinary	382	—	—	—	6.3
100 83	Record Ridgway 10pc Pl.	83	—	14.1	17.0	—
90 67	Robert Jenkins	80	—	—	—	4.8
46 30	Scrymgeour	46	—	—	—	—
144 67	Torday and Carlisle	144	—	5.7	4.3	8.7
340 323	Travian Holdings	323	—	7.9	2.4	6.7
79 42	Unilever Holdings (SE)	73	—	2.8	3.8	13.4
119 85	Walter Alexander	119	—	5.0	4.2	11.4
200 180	W. S. Yates	185	—	17.4	8.9	19.8
98 67	West Yorks. Ind. Hosp. (USM)	97	—	5.8	5.8	13.8

Granville & Company Limited
8 Lovat Lane, London EC3R 8BP
Telephone 01-621 1212
Member of FIMBRA

Granville Davies Coleman Limited
27 Lovat Lane, London EC3R 8DT
Telephone 01-621 1212
Member of the Stock Exchange

Profit rise expected by Park Food

Park Food Group, the UK's largest packer and supplier of Christmas hampers, looks set for a record year following a successful Christmas trading period.

Mr Peter Sherlock, the chairman, said he was confident that following the record throughput of hampers, profit for the current year to March 31, 1987 will exceed the £2.27m of the previous year.

In keeping with the pattern established since the flotation in 1983, the group, by nature highly susceptible to seasonal influences, incurred a deficit of £2.26m against a previous £1.81m in the six months to September 30, 1986 on turnover up from £3.45m to £9.73m.

The interim dividend is increased from 1.4p to 1.55p.

Publishing Holdings to join the Third Market

BY ALICE RAWSTHORN

Publishing Holdings, which specialises in financial publishing and marketing, intends to join the Third Market, the Stock Exchange's new forum for dealings in the shares of small companies, when it opens next Monday.

The company's shares are currently traded on the over-the-counter market. It proposes to transfer to the third tier in order to "ensure that our shares are more easily marketable according to the managing director, Mr Ivan Elliott. The stockbroker, Greig Middleton, will act as the sponsor to the issue.

Publishing Holdings was formed three years ago and has traded on the OTC market for two years. It runs three financial publications, including What Mortgage, and three leisure

magazines. It also owns the British Investors Database, which provides lists of shareholders, and a direct mail concern. The company is capitalised at £1.8m.

In its last financial year Publishing Holdings produced pre-tax profit of £127,000 on turnover of £2.8m. In the current year to February 28, it expects profits of around £100,000 on turnover of £3m.

The Stock Exchange expects as many as 20 companies to trade their shares on the Third Market's first day of dealings.

The companies which have already indicated their intention of joining the market include the Unit Group, a manufacturer of timber pallets; Corina Beach, a holding company; and Theme Holdings, which operates a chain of London restaurants.

Smallbone buys

Smallbone has acquired Pipe Dreams (London) for £250,000, plus up to a further £200,000 depending on profits for the four years to 1990. The consideration will be met mainly by the issue of shares.

Pipe Dreams retails luxury bathroom fittings and sanitaryware from premises in Priory House Hill, London NW. In 1985 it made a pre-tax profit of £10,376 on a turnover of £838,613; for the ten months to October 1986 unaudited management accounts showed a profit of £40,281 from turnover of £892,417.

Lopex expands

Lopex has agreed to acquire HVR Advertising, a leading Netherlands agency, for £1.55m (about £1.16m). That will be financed from local cash resources and bank facilities, and be payable as to half on completion and the balance in July 1988.

HVR's profits for 1986 have been warranted by the vendors at not less than a maintained £1.5m (£440,000) pre-tax and £1.8m (£500,000) net. BIDDINGS run at some £1.5m (£18.2m).

Hardanger confidence

Hardanger Properties' chairman, Mr Derek Coombs, told the annual meeting the company was confident that the current year would see another increase and another record in the group's trading profits and net assets.

Wells Fargo & Company

U.S. \$200,000,000

Floating Rate Subordinated Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 20th January, 1987 to 20th February 1987 the Notes will carry an Interest Rate of 6 7/8% per annum.

Interest payable on the relevant Interest payment date 20th February 1987 will amount to US\$54.50 per US\$100,000 Note and US\$274.48 per US\$500,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York, London

L.G. INDEX

FT for January 1,389,145 (-2)
Tel: 01-525 5659

INTERNATIONAL FUTURES AND OPTIONS

The Financial Times is proposing to publish a special survey on "International Futures and Options"

on Wednesday March 18 1987

Globalisation
Regulation
United States
Arbitrage
Japan
Securities Houses

Investment Managers
Locals
Swaps
Forward Rate Agreements and
Clearing Systems

will be among the subjects discussed.
For advertising details please contact:

Daniel Russell,
Financial Times,
Bracken House,
10 Cannon Street,
London EC4P 4BY.
Tel: 01-248 8000 extn 4181.
Telex: 885033.

The National Mutual
Life Association OF AUSTRALASIA Ltd

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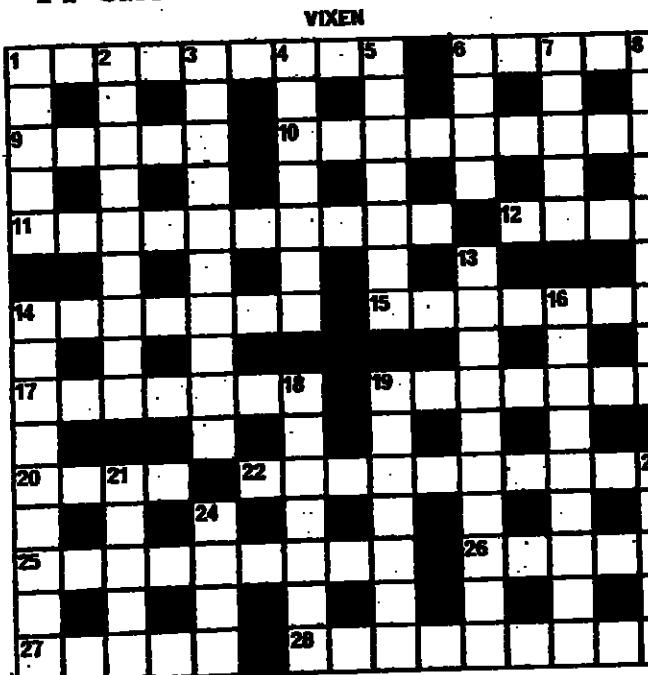
AUTHORISED
UNIT TRUSTS

Abbey Unit Trust Mgrs. (a) 20 Holborn Viaduct, London EC1A 1JH 01-477 7173	Barclays Bank Unit Trust Mgrs. Ltd PO Box 100, Bankers, London EC2A 4DP 01-477 7173	Barclays Bank Unit Trust Mgrs. Ltd PO Box 100, Bankers, London EC2A 4DP 01-477 7173	Barclays Bank Unit Trust Mgrs. Ltd PO Box 100, Bankers, London EC2A 4DP 01-477 7173
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FT CROSSWORD PUZZLE No. 6,231



- ACROSS**
- Being a fool, she'd concocted an untrue statement (9)
 - Change sides, feeling irritated (9)
 - Chance meeting of commanding officer with a black-guard (5)
 - Soldiers shaping up—getting better (9)
 - Setting a seaman free, detectives start the summary (10)
 - Paving is standard (4)
 - A flier having to arrange loan? Rot! (7)
 - Stand by in for example the North-east (7)
 - Blind bearings and save about a pound (7)
 - If tied in knots no-one backed the issue (7)
 - Tots like being occupied by a cleric (4)
 - Give thanks for increase (10)
 - And hold there is no sin but 25 "Marlowe (The Jew of Malta) (9)
 - Speak evil about none (5)
 - Strong spirit never broken (5)
 - Record—it's giving rise to complaint (9)
- DOWN**
- Lily and Violet could be the making of her (5)
 - One in fifty reprehends will result in tears (9)
 - Foreign stock exchange? (10)
 - Some ran badly, running not being their sport (7)
 - Safeguard of French dealer who's on the shady side (7)
 - Coppers will get under a vehicle to find fault (4)
 - Lie or go to the dogs in college (5)
 - Dull colour can be both wise and unwise (4,5)
 - Find out, not for the first time, about underworld protection (10)
 - Manoeuvre relation in public (9)
 - It is a tug used by a music man (9)
 - A stretch of the river accommodating some vessels (7)
 - Firm offering a guarantee (7)
 - Foreign currency in hand—in a reserve fund (5)
 - A woman, having points, gets flat (5)
 - Transport that is designed for cheese (4)

INSURANCES

Abbey Unit Trust Mgrs. (a) 20 Holborn Viaduct, London EC1A 1JH 01-477 7173	Barclays Bank Unit Trust Mgrs. Ltd PO Box 100, Bankers, London EC2A 4DP 01-477 7173	Barclays Bank Unit Trust Mgrs. Ltd PO Box 100, Bankers, London EC2A 4DP 01-477 7173	Barclays Bank Unit Trust Mgrs. Ltd PO Box 100, Bankers, London EC2A 4DP 01-477 7173
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[illegible]

[illegible]

World Capital Growth Fund
Manager: PO Box 190, St Helier, Jersey. (0534 7471)
WorldCapGrowthFunds £11.20
See Ad Mercury Warburg Inv Mgt London
World Fund S.A.
2 Boulevard Royal, Luxembourg

	Net	Gr. Exch.
40F	7.50	10.00
	7.44	10.00
	7.48	10.00
	7.44	11.18
IN S&D	8.25	10.00
	7.44	11.18
	7.44	11.18

Benchmark Trust Ltd		
9 Henrietta Place, W1M 9AG.		01-631 3311
Cap Clq Deposit Acc.....10.25	7.66	11.16 M
Brown Shipley & Co Ltd		
Founders Court, Lothbury, London EC2R 7HE		01-61

7.85	11.38	0
7.74	01-269	4.08
4.05	11-271	4.08
2.94	4.27	4.27
2.63	4.27	4.27
	01-261	1.43
7.65	11.78	0
7.65	08-053	0.05
5.93	7.74	0
7.73	11.38	0
7.94	08-03	0.222
	11.52	0
7.64	01-238	0.04
	1.61	0
8.15	01-389	5.2
	11.78	6.4
	01-426	1.58
7.70	11-271	4.08
7.75	01-409	3.43
	10.91	0
0245	266.26	0
7.54	11.03	0
	0742	528.65
7.45	10.74	0
7.70	11.14	0
7.64	01-589	2.7
	11.78	0
SP 01-256	993	0
7.75	11.38	0
7.75	11.38	0
7.70	01-236	1.62
	11.27	5.4
7.85	11.38	0
	01-238	9.77
	11.38	0

30 Ashley Rd, Aston, Birmingham, Cheshire	01-625 1011	12.00	M
High Inst Chq Acc	11.00	8.25	
Royal Bank of Scotland plc			
42 St Andrew Sq, Edinburgh EH2 2YE	031-557 0200		
Premiers Account	10.97	7.75	
Save & Prosper/Robert Fleming			
PO Box 100, 100/110			

7.50	10-9/16	0272 752024	M	7.50
7.50	11-1/8	0272 752025	M	7.50
7.50	11-1/8	0272 752026	M	7.50
7.50	11-1/8	0272 752027	M	7.50
7.50	11-1/8	0272 752028	M	7.50
7.50	11-1/8	0272 752029	M	7.50
7.50	11-1/8	0272 752030	M	7.50
7.50	11-1/8	0272 752031	M	7.50
7.50	11-1/8	0272 752032	M	7.50
7.50	11-1/8	0272 752033	M	7.50
7.50	11-1/8	0272 752034	M	7.50
7.50	11-1/8	0272 752035	M	7.50
7.50	11-1/8	0272 752036	M	7.50
7.50	11-1/8	0272 752037	M	7.50
7.50	11-1/8	0272 752038	M	7.50
7.50	11-1/8	0272 752039	M	7.50
7.50	11-1/8	0272 752040	M	7.50
7.50	11-1/8	0272 752041	M	7.50
7.50	11-1/8	0272 752042	M	7.50
7.50	11-1/8	0272 752043	M	7.50
7.50	11-1/8	0272 752044	M	7.50
7.50	11-1/8	0272 752045	M	7.50
7.50	11-1/8	0272 752046	M	7.50
7.50	11-1/8	0272 752047	M	7.50
7.50	11-1/8	0272 752048	M	7.50
7.50	11-1/8	0272 752049	M	7.50
7.50	11-1/8	0272 752050	M	7.50
7.50	11-1/8	0272 752051	M	7.50
7.50	11-1/8	0272 752052	M	7.50
7.50	11-1/8	0272 752053	M	7.50
7.50	11-1/8	0272 752054	M	7.50
7.50	11-1/8	0272 752055	M	7.50
7.50	11-1/8	0272 752056	M	7.50
7.50	11-1/8	0272 752057	M	7.50
7.50	11-1/8	0272 752058	M	7.50
7.50	11-1/8	0272 752059	M	7.50
7.50	11-1/8	0272 752060	M	7.50
7.50	11-1/8	0272 752061	M	7.50
7.50	11-1/8	0272 752062	M	7.50
7.50	11-1/8	0272 752063	M	7.50
7.50	11-1/8	0272 752064	M	7.50
7.50	11-1/8	0272 752065	M	7.50
7.50	11-1/8	0272 752066	M	7.50
7.50	11-1/8	0272 752067	M	7.50
7.50	11-1/8	0272 752068	M	7.50
7.50	11-1/8	0272 752069	M	7.50
7.50	11-1/8	0272 752070	M	7.50
7.50	11-1/8	0272 752071	M	7.50
7.50	11-1/8	0272 752072	M	7.50
7.50	11-1/8	0272 752073	M	7.50
7.50	11-1/8	0272 752074	M	7.50
7.50	11-1/8	0272 752075	M	7.50
7.50	11-1/8	0272 752076	M	7.50
7.50	11-1/8	0272 752077	M	7.50
7.50	11-1/8	0272 752078	M	7.50
7.50	11-1/8	0272 752079	M	7.50
7.50	11-1/8	0272 752080	M	7.50
7.50	11-1/8	0272 752081	M	7.50
7.50	11-1/8	0272 752082	M	7.50
7.50	11-1/8	0272 752083	M	7.50
7.50	11-1/8	0272 752084	M	7.50
7.50	11-1/8	0272 752085	M	7.50
7.50	11-1/8	0272 752086	M	7.50
7.50	11-1/8	0272 752087	M	7.50
7.50	11-1/8	0272 752088	M	7.50
7.50	11-1/8	0272 752089	M	7.50

25	Baron Of	28	Trust Houses	15
	Canby	17		
	Charter Corp	24	Turner Newall	18
	Comm Union	28	Unilever	148
	Courtside	25	Vickers	36
25	FNFC	17	Welcome	17

Mercury	36
Lead	30
Securities	30
PC	32
Money	24
Oil	32
Petroleum	50
Math Off	32
Textile	4
Radio	32
Steel	65
Control	8
Motor	17
Gold	62
Silver	22
Zinc	42

ated is given on the Report Page.

Cocoa pact agreement buoys futures market

boost cocoa prices, which had been sagging at six-month lows for most of the day on the London futures market — principally as a result of sterling's weakness — to the dollar. The Cocoa for May delivery closed yesterday at £1,415 per tonne, compared with £1,400.50 on Feb 22.

However, a host of important issues concerning the operations of the buffer stock manager (BSM) have to be sorted out before any buyback can begin, underlining the legacy of mistrust between commodity producing and consuming countries that left the BSM of the International Tin Agreement under a year ago.

The cocoa price remains well below the level at which buying is to begin — 10 per cent, and more than 18 per cent down on its level a year ago — although traders said its move yesterday afternoon indicates growing confidence in the market to some concerning the pact.

Questions for discussion this week are understood to include:

- The extent to which the buffer stock manager should be allowed to trade with the public or keep them confidential;
- The issue of price differentiation with producers arguing that premiums should be paid for good-quality cocoa and consumers resisting;
- Whether the BSM should be allowed to buy from non-members like Malaysia, a rapidly-growing producer which has refused to join the agreement; and
- The extent to which the BSM supplies from that source are likely to weigh heavily on the market.

Even if these issues are resolved in the next few days, it will be March at the earliest before the agreement has taken full effect. And many dealers believe the market is already discounting the BSM's first tranches of purchases, totalling 75,000 tonnes.

barrels a day, Mes said. This compares with the Saudi production quota of 4.1m barrels a day, under the last Opec agreement designed to fix prices at \$18 a barrel.

Saudi Arabia has covered itself for the month of February by allowing customers to nominate their own barrels to be shipped without making them sign five month contracts. However, MEES says that it is putting pressure on them to sign up at least by mid-February.

The majors are believed to be in a dispute with Opec over resistance to the new contracts, and the market does not expect

them to back down over the next few weeks.

"The signs are very worrying," says Mr Humphrey Harrison of County Securities. "The Saudis are going to have to capitulate. The question is whether they can do so in a sufficiently sophisticated way to maintain their credibility."

Oil prices yesterday slipped from last week's highs, with West Texas Intermediate falling back below \$19 a barrel. By mid-afternoon it was trading at \$18.60 a barrel, while in London, Brent for delivery in February lost about 10 cents to close at about \$18.30.

fishings agreements with the British Union and Bulgaria last year, which prompted the UK to announce its own licensed fishery zone around the Falk. The Argentine negotiating team includes Government officials as well as representatives of the Argentine deep sea grounds, that October and which is due to come into force within a fortnight.

The fishing industry. The team's departure has been at the invitation of the Polish fishing ministry, which has been the commercial attaché at the Polish embassy in Buenos Aires. The talks will be over co-operation at the company to company level and no agreement will be signed which does not have the support of the Argentine Government," he said.

The Polish fishing industry has a number of state-owned fishing companies and they are keen to exploit all in Argentina's exclusive economic zone," said the attaché.

The implication is that any bilateral accords might not include the area around the Falkland Islands, leaving that to be dealt with separately in negotiations with the UK.

the gap between the price of wheat on the world market and the much higher price inside the Community as a result of protectionist policies.

But at the most recent meeting of its cereal management committee last week, the EEC Council is believed to have turned down the proposal for so-called "quotations" on almost 2,800 tonnes at a rate of between Ecu 148 and Ecu 168 per tonne. The bulk of this is known to be destined for the Soviet Union.

Grain sales on this scale are obviously attractive to the European Community, which is concerned with a wheat mountain of around 8m tonnes, but officials are equally determined not to give in to what they consider to be the opportunistic greed of some traders.

● EEC Farm Ministers meeting in Brussels yesterday afternoon spent most of their time discussing the implications of the recent rise in the price of wheat in the European Monetary System. The French Minister Mr. François Guillaume was hoping to attract a Commission plan to increase the value of French exports of pigmeat, poultry and eggs due to take effect on Thursday but his West German counterpart, Mr. Ignaz Kiechle was insisting that this was a necessary consequence of the realignment.

These were from into their and use maps, laid down in the land planning Acts some 40 years ago, and it seems to be very difficult to change them now. For instance there was provision for rural housing, but this has not been working either. But now the demand is intense, so much so that the site cost of a small bungalow is at least half its value. It is truly ridiculous state of affairs.

The obvious way to overcome this financial squeeze on building costs would be to relax some land for building. This would mainly be objected to by those already owning land with planning approval, and of course these are the villages. It is interesting in keeping the populations of rural areas at their minimum, and denying them any industry or any chance of development in it. Many of the more recent settlers in the country side have lost little time in banding together to try and prevent any further development after their own.

When the planning laws were put through, most farmers supported them on the grounds that farmland should be kept for farming. But now that about 2m to 3m acres are likely to be surplus to modern needs, many are looking for viable uses for it.

This is unlikely to be found in such things as land set aside, disintensification of farming by cutting down on sprays and fertilisers, and other such suggestions. It will be much better to go to where the most money is, in housing sites for instance. Many farms have odd corners which have never been put to use. I have seen a few have several on my own farm. What better use for them than to sell them to the highest bidder to build ivyile country houses. The insatiable demand for pony paddocks, which when sold in small sizes make several times the value of the land, is another better to allow the purchaser the right to build on it.

There is any amount of scope for small scale development. These small plots round my area

110.85	+10.25	110.85-108.00
104.00	-2.00	104.00-103.75
101.00	-2.00	—

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LEISURE—Continued**PROPERTY—Continued****INVESTMENT TRUSTS—Contd.****FINANCE, LAND—Con****MINES—Continued**[illegible]

Moorgate Group Sp.	116	+3	6
More O'Ferr. 10p	145	-3	9
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Lyons (S.) 20p	121		5

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Do. A 1st Imp.	235	---	
Post Pack 2nd 10p	245	+3	
Do. 3rd Cl. p. 03-08	582	+1	

Loans marked thus have been adjusted

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REGIONAL & IRISH STOCKS									
The following is a selection of Regional and Irish stocks, the latter being quoted in Irish currency.									
Almaly for 25c.	68	Fid. 1296 9702	5285 +14						
Cash & Wm Co.	214	CPH	395						
Fluor Corp.	53	CPH Hdg	517						
Hot. Last 20	855	Carroll Int.	1638 +2						
Joint Sim. 7c	76	Duclac Inc.	38						
		Had. R. & A.	32						
		Hedden Hops	29						
		Irish Dist.	46						
		Irishmen	310						
<table border="0"> <tr> <td>IRISH</td> <td>2877 +14</td> </tr> <tr> <td>First 12 1/2 7500</td> <td>2164 +1</td> </tr> <tr> <td>Int. 95 1/2 9400</td> <td>2164 +1</td> </tr> </table>				IRISH	2877 +14	First 12 1/2 7500	2164 +1	Int. 95 1/2 9400	2164 +1
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First 12 1/2 7500	2164 +1								
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LONDON STOCK EXCHANGE

Currency uncertainties unsettle Government bonds and turn equities lower

Account Dealing Dates
Option
First Declared Last Account
Dealings Dealings Day

Dec 22 Jan 8 Jan 9 Jan 19
Jan 12 Jan 22 Jan 23 Feb 2
Jan 26 Feb 5 Feb 6 Feb 16

* New time dealings may take place
from 9.00 am two business days earlier.

The sharp fall in the US dollar, bringing in its train an initial downturn on Wall Street, unsettled the international stocks on the London securities market yesterday, finally clipping the top off the two-week-long upswing in share prices.

Newspapers in both Gilt and equities were sufficient to outweigh favourable news on Britain's Public Sector Borrowing (PSBR) and industrial output.

There was no great pressure of selling at first, and the stock market was staging a successful rally from early falls when fresh discouragement came in the form of news that Gilt and Treasury, a smallholder and subsidiary of Chartered Bank, had become insolvent.

When Wall Street came in with an early fall of 15 points, equities headed downwards in London. The FT-100 index, nine points off its early start, but steady at mid-session, closed a net 10.8 down at 1778.4, its first downward move since January 1986. The ordinary index shed 5.0 to 1397.0.

Also discouraging equities was a reversal of early gains in Gilt-edged, despite City speculation that the PSBR figures for December, showing net debt repayment. On the news, Gilt had extended early gains to a net 3, challenging the 10 per cent yield again at the long end.

But at this level, traders found themselves alone in the market, and prices slipped back to close with net losses of nearly half a point.

The authorities were active, mopping up some cash by meeting two tenders for the 10 per cent 1994 stock but retaining some stock, also indicating that the price would be higher next time. The index-linked (IL) 2024 was finally taken out, and other ILs eased with the conventional sector.

The dollar's weakness discouraged international buyers of equities, and oil shares spotlighted a general malaise across the multinational issues. British Petroleum was targeted by the profit-takers. With the sterling exchange rate index charting an uncertain path, exporters saw ground, headed by Imperial Chemical Industries.

A fall in December retail sales was no help to the stores and consumer stocks. The firm news was Cadbury-Schweppes, which again attracted speculative buyers from across the Atlantic.

As the gold price was sharply higher in response to the dollar fall, South African mines moved up strongly. Interest spilled over into North American gold producers, such as Echo Bay Mines.

Royal Ins. down
Fears that a potential flood damage claim would be made on the new sets in across the UK used-Composited Insurance, Royal.

were particularly vulnerable and closed 14 down at 863p, while GRE fell 10 at 819p and General Accident 8 at 857p. Sun Alliance relinquished 4 at 894p and Commercial Union softened a couple of pence at 297p. Life issues gave ground with Pearl, speculatively supported late last week on vague rumours of a possible bid from the TSB, down 4 at 381p on profit-taking. Prudential dipped 8 at 948p and Sun Life softened 5 at 942p.

Clearing banks were a lot quieter after last Friday's excitement created by the Government's abortive attempt to make banking takeovers subject to political control. Yesterday, general low-key inter-market activity saw prices drift lower at 804p. Barclays cheapened a few pence at 544p, TSB cheapened 2 1/2 to 794p. The preliminary results are scheduled for January 28. Elsewhere, Morgan Stanley touched 489p at the outset of the week-end comment which highlighted bid possibilities, before reacting on profit-taking to close 10 lower on balance at 415p. Kleinwort Benson, rising near the end of late on far-eastern stabilising rumours, retreated 15 at 805p and Hill Samuel gave up 3 at 515p as speculative support was withdrawn.

Trade in Guinness became more evenly balanced after the recent weakness and although the shares lost further ground the close was only 4 lower at 267p. Movements elsewhere in the drinks sector were few with Merrydown gaining 7 to 183p, Light speculative buying lifted Marland 7 more to 303p.

The recent surge in the Building sector was checked yesterday, with the onset of light profit-taking. Losses of a few pence were seen in the majority of leading issues, although Blue Circle, dull last week on news that Adelaide Steamship had reduced its stake in the company, were a steady market and closed only marginally cheaper at 691p, the price sustained by reports of a broker's recommendation. Redland slipped 5 to 457p and Tarmac softened 4 to 454p, but Marley attracted support ahead of a broker's presentation and added 1 to 130p. Brick concerns remained in vogue, Baginbun rising 15 to 670p and Nottingham Brick firming 4 to 289p, the latter reflecting revived hopes of a bid from Steeltek. Elsewhere, John Laing, a particularly firm stock, made a small recovery, reflecting the efforts of one sizeable buyer, turned easier on profit-taking and closed 12 at 433p. John Mansfield put on 6 to 204p.

As the gold price was sharply higher in response to the dollar fall, South African mines moved up strongly. Interest spilled over into North American gold producers, such as Echo Bay Mines.

Royal Ins. down
Fears that a potential flood damage claim would be made on the new sets in across the UK used-Composited Insurance, Royal.

Disappointing retail sales
Engineers recorded several

FINANCIAL TIMES STOCK INDICES											
	Jan. 19	Jan. 16	Jan. 15	Jan. 14	Jan. 13	Year ago	1986/87	1986/87	Since Completion	1986/87	1986/87
Government Secs	85.31	85.43	84.88	84.82	84.57	80.39	94.51	80.39	127.4	49.18	49.18
Fixed Interest	91.66	91.52	91.35	91.26	91.25	86.88	97.68	86.55	105.4	50.53	50.53
Ordinary	1,397.0	1,403.0	1,406.9	1,399.0	1,393.9	1,393.9	1,429.9	1,393.9	1,429.9	49.4	49.4
Gold Mines	335.2	333.0	338.7	335.5	336.3	339.5	357.8	339.5	357.8	18.3	18.3
Ord. Div. Yield	4.10	4.08	4.06	4.12	4.12	4.48	4.10	4.12	4.48	37.9	37.9
Earnings Yld. (%)	9.61	9.62	9.59	9.72	9.72	10.97	9.61	9.72	10.97	269.7	269.7
P/E Ratio (m)	12.75	12.75	12.80	12.62	12.63	11.31	12.75	12.62	12.63	269.7	269.7
SEAG Quoted (5 p)	43,425	44,842	44,842	43,425	43,425	47.67	43,425	43,425	47.67	117.0	117.0
Equity Turnover (%)	1,757.58	1,394.32	1,394.32	1,394.32	1,394.32	22.96	1,757.58	1,394.32	22.96	326.1	326.1
Equity Gains	54,066	45,705	45,705	54,066	54,066	22.96	54,066	45,705	22.96	326.1	326.1
Shares Traded (m)	625.2	537.3	489.5	545.3	545.3	22.0	625.2	537.3	22.0	326.1	326.1
Opening	1,402.4	1,396.1	1,396.3	1,403.1	1,403.1	1,403.1	1,402.4	1,396.1	1,403.1	1,394.4	1,394.4
Day's High	1,403.5	1,396.1	1,396.3	1,403.1	1,403.1	1,403.1	1,403.5	1,396.1	1,403.1	1,394.4	1,394.4
Day's Low	1,396.1	1,396.1	1,396.3	1,403.1	1,403.1	1,403.1	1,396.1	1,396.1	1,403.1	1,394.4	1,394.4
Day's Range	7.4	0.0	0.2	0.0	0.0	0.0	7.4	0.0	0.2	0.0	0.0
Day's Volume	1,403.5	1,396.1	1,396.3	1,403.1	1,403.1	1,403.1	1,403.5	1,396.1	1,403.1	1,394.4	1,394.4
Day's High	1,403.5	1,396.1	1,396.3	1,403.1	1,403.1	1,403.1	1,403.5	1,396.1	1,403.1	1,394.4	1,394.4
Day's Low	1,396.1	1,396.1	1,396.3	1,403.1	1,403.1	1,403.1	1,396.1	1,396.1	1,403.1	1,394.4	1,394.4
Day's Range	7.4	0.0	0.2	0.0	0.0	0.0	7.4	0.0	0.2	0.0	0.0
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Day's High	1,403.5	1,396.1	1,396.3	1,403.1	1,403.1	1,403.1	1,403.5	1,396.1	1,403.1	1,394.4	1,394.4
Day's Low	1,396.1	1,396.1	1,396.3	1,403.1	1,403.1	1,403.1	1,396.1	1,396.1	1,403.1	1,394.4	1,394.4
Day's Range	7.4	0.0	0.2	0.0	0.0	0.0	7.4	0.0	0.2	0.0	0.0
Day's Volume	1,403.5	1,396.1	1,396.3	1,403.1	1,403.1	1,403.1	1,403.5	1,396.1	1,403.1	1,394.4	1,394.4

London Report and Latest Share Index: TEL 01-246 8026

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noteworthy for a gain of 18 at 261p. Scott Greenham hardened 3 to 159p on news of the sale of Deborah Coatings, but Baradene, a good market last Friday, eased 14 to 100p awaiting today's preliminary statement.

Currency influences took a toll on Jaguar, down 5 at 573p, and Lucas Industries reacted 5 to 512p. Distributor Applera regained part of the previous session's fall to end 8 higher at 183p, while T. Cowie gave up 4 further at 228p; the latter announced the sale of its 10.37 per cent stake in Applera to institutional investors late on Friday. British Car Auctions drifted back 4 to 188p, but Leathers rose 8 to 233p awaiting today's preliminary statement.

Good trading statements and little lasting effect on Paper/Printings with the exception of David S. Smith, 8 firmer at 288p. Awaiting today's first-half figures, Clarke Hooper rose 7 to 188p. Brital Evening Post moved 10 to 200p.

London Profit-takers encountered profit-taking and ran back 10 to 506p.

Pilkington react

Pilkington, up 25 last Friday, following the company's profit forecast in defence against the BTR bid, encountered profit-taking following a decision from the latter on an increased offer and fell 15 to 685p. BTR eased 4 to 280p.

Other leading issues traded on a rather dull note. Conditions were not particularly active, although Glass was brisky to 240p before settling unaltered at 1122p, while a reasonable volume was transacted in Hanson, 3 1/2 lower at 211p.

Elsewhere, in the miscellaneous industrial sector, Baxters partly followed the trend, with a rise of 7 to 315p in British Vint, while Intergraph Technology were

Secondary issues continued to provide the noteworthy movements in the Property sector.

Estate agents Connells posted the outstanding gain, rising 10 to 315p, while 12 1/2 up on Far Eastern buying interest.

A jump of 9 1/2 to 422 in the London bullion prices, reflecting the fall in the US dollar, brought widespread gains in gold-related stocks yesterday. Among the South African producer issues, share

AUSTRIA				GERMANY				NORWAY				AUSTRALIA (continued)				JAPAN (continued)			
Jan. 19	Price	± or		Jan. 19	Price	± or		Jan. 16	Price	± or		Jan. 19	Price	± or		Jan. 19	Price	± or	
Credit Inst. pp.	\$1.00	-80		450	320	-9.5		Bergsma Bank	126.0	-		Gas. Prod. Trust	5.7	-0.2		MNI	455	-5	
Cosener	3.125	+60		Alight Vets	1,995	-5		Christiana Bank	253.5	-1.5		Han. Gen. Bank	1.25	-0.1		Mitsui Bank	1,550	+80	
Bank of Austria	10.000	-80		Sayer	505	-3.0		Nord. Norde. Bank	176.5	-1.5		Harold W. F. Inc.	0.77	-0.18		Mitsui Bussan	7.00	+20	
Landesbank	10.000	-80		Sayer-Hypo	223	-10		Komros	135.0	-0.5		Industrial Equity	5.54	+0.02		Mitsui Bussan	1,150	+20	
Parit. Inst.	1.600	-16		SMP-Sank	510	-5		Kremer	117.5	-0.5		Jimberina F.P.	0.45	-0.03		Nikko Sec.	1,750	+80	
Steyr Dalmier	193	-3		SMP-Sank	510	-5		Norsk Data	237	+7.5		Kistlen G.	0.3	+0.1		Nippon Denrai	1,250	-10	
Steyr Mag.	11,335	+5		SMP-Sank	510	-5		Norsk Data	237	+7.5		Land Limco	0.25	-0.03		Nippon Express	1,250	+80	
				SMP-Sank	510	-5		Norsk Data	237	+7.5		Wagne Wolsk.	2.15	+0.01		Nippon Express	1,250	+80	
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12 Month										12 Month										12 Month															
High	Low	Stack	Dw	Yld	E	100% High	Low	Chm	Pr	Sh	100% High	Low	Chm	Pr	Sh	100% High	Low	Chm	Pr	Sh	100% High	Low	Chm	Pr	Sh	100% High	Low	Chm	Pr	Sh					
12%	54	27%	Widow	1200	4	5%	5%	+	+	11%	77%	17%	17%	44	27%	Widow	55	1.8	21	101	50	51%	25%	+	+	12%	54	27%	Widow	1200	4	5%	5%	+	+
13%	54	27%	Widow	1200	4	5%	5%	+	+	11%	77%	17%	17%	44	27%	Widow	55	1.8	21	101	50	51%	25%	+	+	12%	54	27%	Widow	1200	4	5%	5%	+	+
14%	54	27%	Widow	1200	4	5%	5%	+	+	11%	77%	17%	17%	44	27%	Widow	55	1.8	21	101	50	51%	25%	+	+	12%	54	27%	Widow	1200	4	5%	5%	+	+
15%	54	27%	Widow	1200	4	5%	5%	+	+	11%	77%	17%	17%	44	27%	Widow	55	1.8	21	101	50	51%	25%	+	+	12%	54	27%	Widow	1200	4	5%	5%	+	+
16%	54	27%	Widow	1200	4	5%	5%	+	+	11%	77%	17%	17%	44	27%	Widow	55	1.8	21	101	50	51%	25%	+	+	12%	54	27%	Widow	1200	4	5%	5%	+	+
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19%	54	27%	Widow	1200	4	5%	5%	+	+	11%	77%	17%	17%	44	27%	Widow	55	1.8	21	101	50	51%	25%	+	+	12%	54	27%	Widow	1200	4	5%	5%	+	+
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22%	54	27%	Widow	1200	4	5%	5%	+	+	11%	77%	17%	17%	44	27%	Widow	55	1.8	21	101	50	51%	25%	+	+	12%	54	27%	Widow	1200	4	5%	5%	+	+
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24%	54	27%	Widow	1200	4	5%	5%	+	+	11%	77%	17%	17%	44	27%	Widow	55	1.8	21	101	50	51%	25%	+	+	12%	54	27%	Widow	1200	4	5%	5%	+	+
25%	54	27%	Widow	1200	4	5%	5%																												

RISSES		FALLS	
AMS Inds.	80 + 7	Oxford Inst.	448 +
Appleyard	183 + 8	Ratcliffe (G.R.)	111 +
Argyll Gr.	358 + 10	Readcliff Int.	524 +
Baker Park	356 + 13	R. Time Contr.	73 +
Berham	84 + 13	Smallbone	212 +
Bristol Ev. Post	200 + 19	Woodworth	707 +
Cadn. Schw's	203 + 8		
C. Hooper	158 + 7	Babies (S.&W.)	259 -
Conn. Est. Agents	315 + 10	B Telecom.	2174 -
Dale Electric	59 + 4	Cable & Wires	59 -
Flintech	58 + 8	Edwards, Retals	52 -
"Joy in Success"	245 + 30	Enters. Oil	190 -
Lookers	933 + 8	K. Benson	605 -
Nat. Home Loans	128 + 8	M. Grenfell	415 -
Nor. Elects.	62 + 6	Plingth Bros.	685 -
		Simon Eng.	283 -

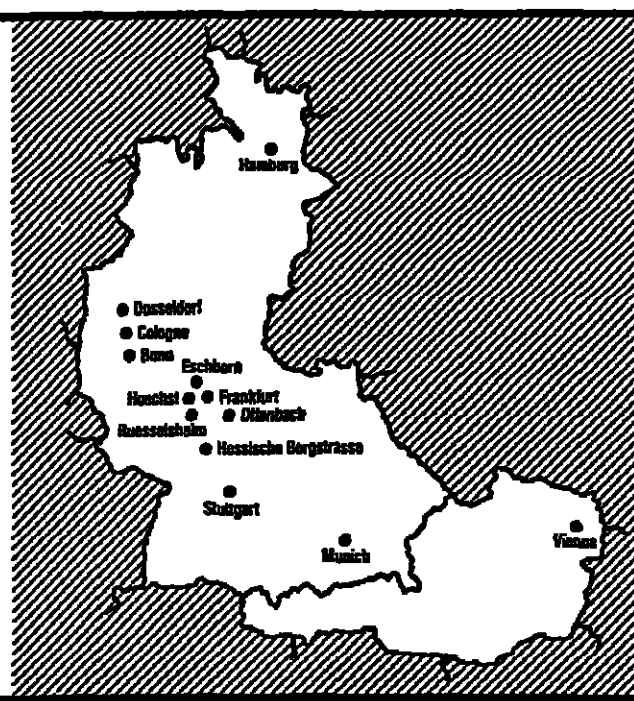
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VI

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New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo

Continued on Page 37

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* Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 2 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

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FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Holiday fails to halt rise to new peak

NOT EVEN a public holiday could repress the spectacular New Year rally on Wall Street which surged on through a twelfth session yesterday even though the day had begun poorly, writes *Roderick Oram* in New York.

Trading volume was heavy considering that large sectors of US business and government were closed for Martin Luther King Day. The bond markets were closed but bond futures were traded on commodity exchanges.

The Dow Jones Industrial average closed up 25.87 at 2,102.50.

The day started badly when bond futures fell because of a further drop in the dollar and profit taking on stocks continued from Friday.

Investors took the near 20 point drop in the Dow as a chance to buy and helped by a recovery of bond futures, stocks made the lost ground by early afternoon and pushed on to another record high.

The Dow industrial also equalled its 1970 record of 12 consecutive advances since it became a 30-stock index in 1928.

The gains were broad based with the New York Stock Exchange composite index rising 1.50 points at 153.71 on vol-

ume of 163.5m shares with advancing issues outpacing those declining by a two-to-one margin although at the lowest part of the day the ratio was reversed.

Among blue chips, American Express gained 1 1/4% to \$66 1/2. Eastman Kodak rose 5/8% to \$75. General Electric added 3/8% to \$84 1/2. McDonald's edged up 1/8% to \$68. Merck was up 1/4% to \$138 1/2 and Sears, Roebuck was ahead 3/4% to \$44 1/2.

Among computer groups reporting earnings yesterday, NCR rose 3 1/2% to \$57 1/2 on fourth quarter profits of \$1.39 a share against \$1.34. Tandem jumped 7 1/2% to \$50 in the over-the-counter market as earnings more than doubled to 58 cents a share in its first quarter and Tandy added 5/8% to \$47 on a small rise in income to \$1.16 a share in the second quarter from 96 cents.

Microsoft, a leading computer software company, advanced 2 1/4% to \$64 in the over-the-counter market after turning in second quarter net profits of 71 cents a share against 46 cents a year earlier.

Digital Equipment's stock price continued its rapid rise since reporting a doubling of profits last week, gaining another 5 1/2% to \$143. IBM bounced back by 5/8% to \$125 1/2 even though analysts are expecting it to report today a further deterioration in its performance.

Unisys, the computer group formed last year by Burrough's takeover of Sperry, added 3 1/2% to \$94 1/2. It announced that write-offs associated with the rationalisation of the two groups would wipe out 1986 profits. Analysts are optimistic, however, about the prospects for the new organisation.

Westinghouse Electric gained 3 1/2% to

\$87 1/2. It turned in 11 per cent higher profits for 1986 on essentially flat sales. Goodyear Tire and Rubber and USX, two companies which have recently fought off raiders, rose yesterday. Goodyear advanced \$1 to \$44 after saying it expects to receive \$3bn from asset disposals. USX rose 5/8% to \$24 1/2 on news that a tentative settlement had been reached to a protracted steel strike.

Corning Glass Works dropped 1 1/2% to \$57 1/2. Fourth quarter net slipped to 60 cents a share from 66 cents.

Burlington Northern rose 5/8% to \$62 1/2. Its fourth quarter profits fell to 95 cents a share from \$1.46.

Bally Manufacturing lost 1/4% to \$19 1/2. It has bought an Atlantic City, New Jersey, casino from Golden Nugget for \$140m in cash and stock and the assumption of a \$300m mortgage. Golden Nugget edged up 1/4% to \$12 on heavy volume.

EUROPE

Unsettled by freefall of dollar

FURTHER UNEASE over the freefall of the dollar against leading currencies resurfaced on the European bourses yesterday and left many export-oriented dollar-sensitive issues sharply lower.

Frankfurt was stopped dead in its tracks as the dollar hit a six-year low against the D-Mark. Virtually all the progress of last week was erased by the sharp 3 1/2 point drop in the Commerzbank index to 1,897.3.

As the dollar continued to slide after the official fixing, selling gathered pace with car makers, electricals and chemicals all hard hit.

Daimler suffered a hefty DM 33 drop to DM 1,095, while BMW sustained a DM 17 plunge to DM 506. VW at DM 383 was DM 8 cheaper.

Sentiment took a further beating on remarks by finance minister Gerhard Stoltenberg that the Government would privatise its 25 per cent stake in utility Veba in March and sell off its 16 per cent holding in car maker VW later in the year. Veba retreated DM 12 to DM 287.

Hoechst, facing problems with its takeover of Celanese in the US, dropped DM 4.40 to DM 254.60.

Harpener resisted the trend with its DM 10 gain to DM 374 on the announcement of its new board chairman.

Bonds finished quietly higher after strong early rises. Longs held advances of up to 45 basis points. The Bundesbank sold DM 69.9m worth of domestic paper after selling a small DM 500,000 on Friday and the average yield on public authority paper declined to 5.75 to 5.78 per cent.

Amsterdam remained hesitant as the dollar slid further against the guilder. Prices dipped with banks and international currencies encountering the most pressure.

ABN dropped Fl 15 to Fl 510, while Amro finished Fl 2 cheaper at Fl 129.50. Akzo lost Fl 2.30 to Fl 141 and KLM retreated Fl 1.70 to Fl 35.80.

Unilever at Fl 512.50 was down Fl 3.50, while Philips managed to resist the trend with a 20-cent gain to Fl 45 in reaction to Friday's steady fourth-quarter figures.

Zurich lost ground in line with the weaker dollar, while the unsettled tone in German markets seeped through to add to the unease.

Sandoz certificates finished the day Sfr 60 lower at Sfr 1,680 while Ciba-Geigy dropped Sfr 125 to Sfr 3,175 ahead of its plans for a joint venture in China and its poor profits figures for the year.

Landis & Gyr gave up Sfr 20 to Sfr 1,770 in advance of an optimistic forecast on stable incoming orders after recent heavy losses.

Stockholm rebounded in moderate trading. Fermenta, de-listed last week, closed at SKr 38 on the unofficial list. On the main bourse Skandia, most active, firmed SKr 4 to SKr 118 and Electrolux, also busy, jumped SKr 6 to SKr 288.

Milva turned steady to lower as Olivetti picked up 1.95 to L13,150 on its joint venture with Canon and a good forecast for last year's profits and sales.

Paris edged lower in subdued trading. Brussels was buoyed by the introduction of new tax deductions for securities purchases while Oslo fell back. Madrid pushed closer to its record high.

Rate hopes resurface in Frankfurt, Page 2; Fermenta resumes trading, Page 17.

SOUTH AFRICA

DESPITE the strong rise in the bullion price, gold shares failed to reach record heights in Johannesburg. The all gold index rose 8 on the previous close to 2,115, but stayed 39 short of its record reached on January 14, according to preliminary figures.

Key gold stock Weal Reefs lost R1 to R407, although advances included Harmony, R1 to R53, Kloof, 25 cents to R39 and Zandpan, 10 cents to R450.

CANADA

ALMOST all sectors gave ground during heavy trading in Toronto. Only gold shares, boosted by the rising bullion price, moved against the trend to post some sharp rises.

Other mining stocks declined, with Noranda shedding C\$4 to C\$22 1/2, while industrials also eased.

Utilities and energy stocks were also generally down.

TOKYO

Rate hopes underpin record run

STRONG HOPES for easier credit sparked buying of financial and large-capital stocks in Tokyo yesterday and the Nikkei average hit a record high for the second consecutive trading day, writes *Shigeo Nishitani* of Jiji Press.

The closely-watched market barometer ended at 19,186.66, up 39.05 from Friday after fluctuating widely. Volume remained brisk at 988.10m shares, although down from last Friday's 1.77bn. Advances outpaced declines by 457 to 381, with 159 issues unchanged.

The market reflected erratic foreign exchange movements all day. Persistent expectations of another discount rate cut prompted widespread buying, with the index surging 69 points minutes after the opening of the morning session.

However, investors grew uneasy about the dollar's brief plunge to below ¥150m on the Tokyo foreign exchange market towards the morning close, as its deflationary effect on the Japanese economy hodes ill for share prices. At one stage, the Nikkei plunged 163 points, slipping below 19,000.

Investors regained confidence when the dollar rebounded to above ¥150, leading to steep gains by financial, steel and chemical issues.

Financial stocks were preponderant among the day's largest advances on the back of firm prospects that city and trust banks and insurance companies will chalk up record profits almost across the board in the year to March 1987. The fact that they are hardly affected by the strong yen and US protectionist moves is another factor influencing their price.

Tokio Marine and Fire Insurance strengthened ¥80 to ¥2,060 on heavy volume of 24.82m shares. Sumitomo Marine and Fire Insurance gained ¥50 to ¥1,250 and Nomura Securities ¥80 to ¥3,280. Among city banks, Sumitomo Bank climbed ¥80 to ¥2,990 and Sanwa Bank ¥100 to ¥2,200.

The day's large turnover was accounted for largely by busy trading in steel and chemical giants. Nippon Steel remained the busiest stock for the third consecutive session, with 242.96m shares traded, and added ¥4 to ¥221.

Kawasaki Steel, with 43.13m shares traded, and Nippon Kokan, with 20.46m shares, firmed ¥1 each to ¥205 and ¥255 respectively. Mitsubishi Heavy Industries, by contrast, shed ¥5 to ¥465.

Bonds were bolstered by the strong yen, which added fuel to expectations of lower key lending rates.

Trust banks and non-life insurers actively hunted bargains among unlisted government-guaranteed and local government bonds, whereas many dealers sought quick profits in trading in the 5.1 per cent government bond due in June 1986. The yield on the benchmark debt declined from last Friday's 5.065 to 5.040 per cent.

The majority view in the market was that the possibility of an imminent 0.5 per cent cut in Japan's official discount rate, charged on Bank of Japan loans to commercial banks, had been largely taken into account in prices. Some dealers therefore fear that the government bond underwriting syndicate may have to accept a historically lower coupon of 5.0-4.9 per cent on 10-year government obligations for issue in February if buying activity continues.

LONDON

INTERNATIONAL shares were unsettled in London yesterday by the sharp fall in the dollar, which brought an early downturn on Wall Street.

Nervousness in both gilts and equities outweighed favourable news on Britain's public sector borrowing requirement and industrial output, and the two-week long upswing in share prices was finally halted.

The FT-SE 100 index closed 10.6 down at 1,778.4, its first downward move since January 5. The FT Ordinary index shed 6.0 to 1,397.0.

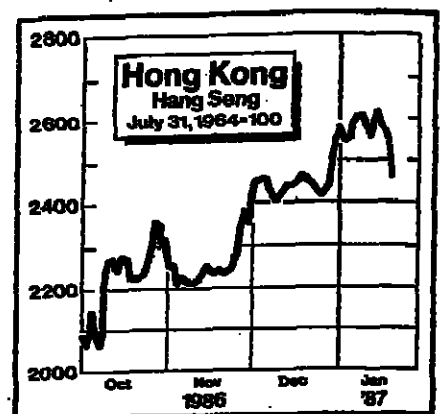
The dollar's weakness discouraged international buyers of equities and oil shares highlighted a general malaise among the multinational issues.

Chief price changes, Page 35; Details, Page 34; Share information service, Pages 32-33.

SINGAPORE

INTERMITTENT profit-taking combined with some buying interest to leave Singapore mixed on fairly active trading. The Straits Times industrial index gave 1.56 to close at 948.35.

Plantations performed well, with Perlis Plantations up 8 cents to S\$4.06, Consolidated Plantations 14 cents higher to S\$3.16, KL Kepong 4 cents ahead at S\$2.58 and Dunlop Estates 3 cents firmer to S\$2.23.



HONG KONG

THE POLITICAL upheaval in China sent share prices plunging in Hong Kong as worries resurfaced over the future of the colony once it reverts to China in 1997.

The forced resignation of Communist Party General Secretary Hu Yaobang, combined with concern over the dollar's fall and its depressing effect on the Hong Kong currency, took the Hang Seng index into its biggest one-day drop in 19 months. It lost 32.11 to 2,460.46, the worst decline since the rescue of the Overseas Trust Bank in June 1985 when the index fell 80.95 to 1,542.55.

It has lost 130 points in the last six sessions following its record run in early January. The Hong Kong fell 53.1 yesterday to 1,568.71.

Small investors were joined by some investment funds in heavy selling, particularly of property stocks.

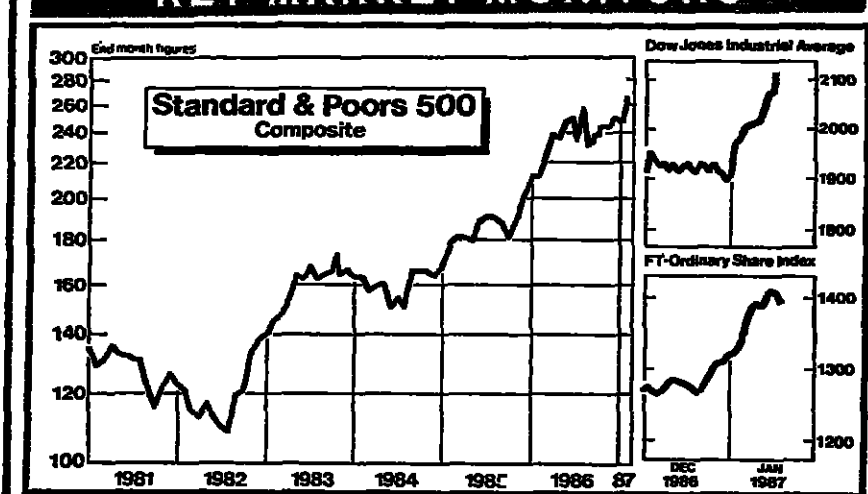
AUSTRALIA

NERVOUSNESS that interest rates might have to rise to support the Australian dollar offset strong buying in Sydney gold and resource stocks, spurred by the jump in the gold price, to ease the market. The All Ordinaries index closed down 2.7 at 1,538.5.

The gold index, by contrast, jumped 48.0 to 2,619.7, with Poisedon climbing 36 cents to a 12-month high of A\$6.36, Gold Mines of Kalgoorlie gaining 20 cents to A\$17.50, Central Norseman ending up 10 cents to A\$17.40 and Western Mining closing 10 cents up at A\$6.38.

Media stocks were mixed. Advertiser Newspapers stood out with a rise of 14 cents to A\$6.14 on speculation of a bid from IEL. Fallers included Queensland Press, down A\$1.00 to A\$21.00 and Herald and Weekly Times, 15 cents to A\$14.70.

KEY MARKET MONITORS



STOCK MARKET INDICES

	Jan 19	Previous	Year ago
DJ Industrials	2,102.50	2,076.63	1,536.70
DJ Transport	882.51	872.21	716.64
DJ Utilities	223.34	222.82	172.75
S&P Composite	269.34	269.28	208.43

LONDON			
	Jan 19	Previous	Year ago
FT-Ord	1,397.0	1,403.0	1,105.1
FT-SE 100	1,778.4	1,789.0	1,386.0
FT-A All-share	885.68	891.38	689.63
FT-A 500	972.71	978.09	731.41
FT Gold mins	335.2	333.0	339.5
FT-A Long gilt	9.96	9.91	10.67

TOKYO			
	Jan 19	Previous	Year ago
Nikkei	19,186.66	19,149.63	13,009.7
Tokyo SE	1,654.37	1,639.53	1,034.25

AUSTRALIA			
	Jan 19	Previous	Year ago
All Ord.	1,538.5	1,531.6	1,086.7
Metals & Mins.	780.5	776.1	553.4

AUSTRIA			
	Jan 19	Previous	Year ago
Credit Aktien	219.31	220.49	252.980

BELGIUM			
	Jan 19	Previous	Year ago
Belgian SE	4,023.09	4,006.96	2,810.4

CANADA			
	Jan 19	Previous	Year ago
Toronto	2,173.4	(N)	2,256.0
Metals & Mins.	3,273.2	3,271.7	2,699.2
Montreal	1,648.92	1,648.54	1,533.46
Portfolio	1,648.92	1,648.54	1,533.46

DENMARK			
	Jan 19	Previous	Year ago
SE	-	212.66	218.89

FRANCE			
	Jan 19	Previous	Year ago
CAC Gen	415.60	417.50	278.5
Ind. Tendance	104.30	105.30	155.9

WEST GERMANY			
	Jan 19	Previous	Year ago
FAZ-Aktien	627.09	636.8	710.85
Commerzbank	1,897.30	1,998.4	2,149.7

HONG KONG			
	Jan 19	Previous	Year ago
Hang Seng	2,460.46	2,542.57	1,506.86

ITALY			
	Jan 19	Previous	Year ago
Banca Com.	728.46	729.46	486.52

NETHERLANDS			
	Jan 19	Previous	Year ago
ANP-CBS Gen	270.90	273.10	104.1
ANP-CBS Ind	262.10	265.70	255.3

NORWAY			
	Jan 19	Previous	Year ago
Oslo SE	-	369.01	401.23

SINGAPORE			
	Jan 19	Previous	Year ago
Straits Times	948.35	949.56	614.35

SOUTH AFRICA			
	Jan 15	Previous	Year ago
JSE Golds	2,107.0	1,268.3	-
JSE Industrials	1,464.0	1,097.8	-

SPAIN			
	Jan 15	Previous	Year ago
Madrid SE	253.91	234.31	112.40

SWEDEN			
	Jan 15	Previous	Year ago
J & P	2,259.20	2,259.92	1,792.45

SWITZERLAND			
	Jan 15	Previous	Year ago
Swiss Bank Ind	576.80	586.9	603.0

WORLD			
	Jan 15	Previous	Year ago
MS Capital Int'l	387.10	382.6	255.8

COMMODITIES

	Jan 19	Previous	Year ago
Silver (spot fixing)	367.45p	369.45p	-
Copper (cash)	£370.25	£391.00	-
Coffee (March)	£1,547.50	£1,425.00	-
Oil (Brent blend)	\$18.65	\$18.775	-

GOLD (per ounce)

	Jan 19	Previous	Year ago
London	\$422.00	\$415.25	-
Zurich	\$422.75	\$416.55	-
Paris (fixing)	\$421.42	\$413.48	-
Luxembourg	\$421.50	\$414.75	-
New York (Feb)	\$423.30	\$417.3	-

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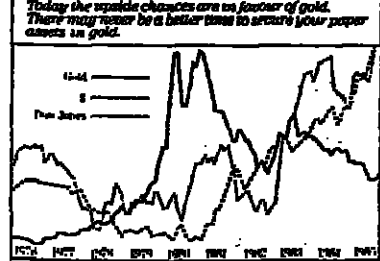
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FINANCIAL TIMES SURVEY

Unlisted Securities Market

The competitive climate after Big Bang and the introduction of the Third Market create problems for the USM. Yet the six-year-old forum for deals in the shares of young companies, which now has more than 500 members, has never been in better shape to face fresh challenges.

Hazards of a new role

By Alice Rawsthorn

IN ITS early years the chief challenge confronting the Unlisted Securities Market was to establish itself as the forum for deals in the shares of young, growing companies. Six years later there can be little doubt that the USM, which has recruited more than 500 companies and is currently capitalised at almost £5bn, has achieved that goal.

Yet a new set of challenges lies ahead. The USM has already survived the near-collapse of two of its largest sectors—oil and electronics—to emerge as a broader-based and better balanced market. Initial indications suggest that it has even emerged unscathed from the first onslaught of the Big Bang.

But from Monday onwards the USM will no longer function as the Stock Exchange's "junior market." That role will be filled by the Third Market.

Third Market succeeds, then it rather than the USM, will become the natural forum for the shares of young, growing companies. And the USM will face the task of redefining its role within the London securities market.

All this may sound rather daunting. But the USM has never been in better shape to tackle a new set of challenges. The USM began 1987 by trading in the shares of 373 companies, collectively capitalised at £4.76bn, compared with £3.5bn at the beginning of 1986. Gone are the days when the market was dominated by speculative oil and electronics stocks. These sectors now account for little more than 10 per cent of the market; partly because the problems of their industries have taken their toll on their market ratings, but chiefly because such an eclectic combination of new companies has surfaced to take their place. The largest single sector on

the USM is now, aptly, "miscellaneous," which embraces an assortment of mini-conglomerates, yuppie engineers, architects and undertakers. Overseas companies, principally from the US, have emerged as the second largest sector. This sector was boosted in 1986 by the arrival of two large US companies: Mrs Fields, the cookie concern, and Borland International, the software house, originally capitalised at £210m and £62m respectively. The recent US taxation reform should make it rather less lucrative, however, for US companies and their shareholders to go public overseas, thereby stemming the flow of new US issues.

The broader balance of the USM did little to detract from its activity. During 1986 USM companies raised £21m from rights issues, representing only a slight decline on the £18m realised in 1985. Corporate activity continued

unabated. Although the very active companies, like the Fairfield Group and Cannon Street Investments, hogged the headlines, smaller USM stocks were acquisitive too. One company in four staged at least one acquisition during 1986, compared with one in five in the previous year. Meanwhile, new companies streamed on to the market. In October the USM welcomed its 500th recruit. In Interlink Express, the overnight parcel-delivery service. With the ragto-riches story of its founder, Mr Richard Gabriel, who had built up a £30m business within five years of wending his way around the streets of London as a motor-cycle messenger, Interlink matched public perceptions of a USM growth stock perfectly, and the issue was healthily over-subscribed.

All in all, 94 new companies joined the market—slightly fewer than the 96 in 1985, but capitalised at just over £1bn. Conversely the most visible

notation, that of Mrs Fields, was also one of the least successful. The issue flopped, leaving the sub-underwriters with 84 per cent of the shares.

Mrs Fields stumbled at the first hurdle, as did Marina Developments, M6 Cash and Carry and Woolons Betterware, all of which began their careers on the USM with under-subscribed notations. But these failures should not be allowed to detract from the successes of companies like Anglia Secure Homes, the Shield Group, TV-am, Hodgson Holdings, Miller and Sanhouse and Northumbrian Fine Foods which all saw their shares rise to an immediate premium and have watched them rising steadily since.

A less encouraging aspect of the new issues field has been the effects of the Stock Exchange's revised rules which came into effect on Big Bang day, October 27. The Stock Exchange intended that its

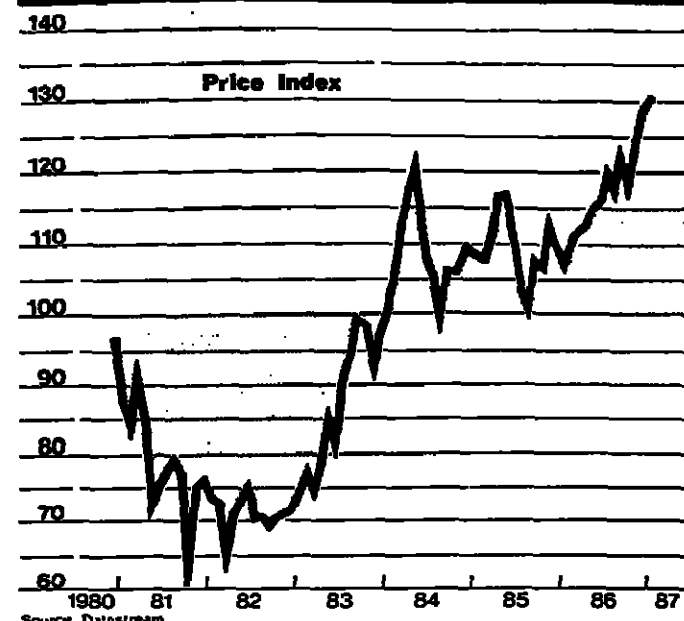
reforms should make it cheaper and easier for companies to raise capital from the securities markets and would clamp down on the "staggering" of USM placings.

The new rules have succeeded on both counts. But they have also had the effect of eroding the price differential between USM offers for sale and main-market placings, to such an extent that a succession of prospective USM stocks—such as S. Daniels and Miss Sam Holdings—have opted for full listings.

A paucity of offers for sale—which attract attention and tend to bring larger, more dynamic companies on to the market—poses one problem for the USM. A more profound problem is presented by the second aspect of the new rules, which may have succeeded in quashing "staggering" but has effectively excluded individual investors from participating in placings. So far it has been the interest



Unlisted Securities Market



of individual investors that has catalysed the USM's growth. An informal group of stockbrokers involved with the USM has lobbied the Stock Exchange, so far unsuccessfully, to review the new rules.

Just as the influx of companies coming on to the market continued, so did the exodus of companies moving off it. Three stocks went into receivership: Castle GB, ICC Oil Services, and Metal Sciences; while one, Air Call, returned to private ownership. Meanwhile, 22 companies were gobbled up in acquisition.

Yet the single largest cause for departure was graduation to a full listing. In the course of the year, 28 companies, capitalised at £220m, left the USM for the main market. Most were the larger, more substantial stocks such as Blue Arrow, Body Shop, Central Television, Polypipe and Valin Pollen, which flourished during their years on the USM.

Others were smaller companies, some valued at less than £15m, which looked rather immature for graduation. Most of these companies cited concern that the USM would become too illiquid a market after the Big Bang as their reason.

So far their concern has been groundless. Since deregulation, the new, more competitive climate in the City seems to have

contents

Big Bang: Both the optimists and the pessimists may be proved correct. New houses: The 1986 total was only a touch short of the previous year's 2

Main-market graduation: The market capitalisation of companies leaving the market exceeds that of those who are staying. The Third Market: New criteria for the young and small 3

Sponsors: There's a striking diversity among those involved in bringing companies to the USM. France's second market: It's growing faster than London's 4

Institutions: They don't seem worried about the marketability of USM stock. USM millionaires: There could be 43 or 525, according to how you define them 5

Broadcasting: The sector is more buoyant than it was a year ago. American companies: There are 14 on the USM, attracted by the flotation costs 6

Private investors: Options in the high-risk game 7

Profiles: Bluebird Toys; Parfield 8

CONTINUED ON PAGE 8

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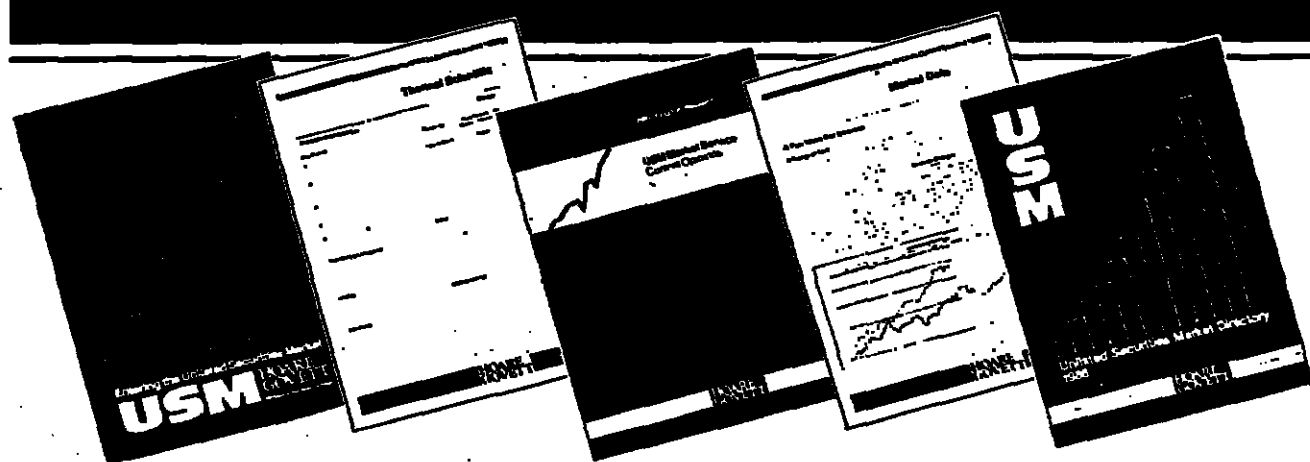
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Unlisted Securities Market 2

Big Bang

Turnover growth picks up

IN THE approach to the Big Bang in the City of London there were two schools of thought as to how it would affect the USM. One was optimistic, the other pessimistic.

The pessimists argued that after deregulation, in the more competitive climate in the City, the securities houses would concentrate on dealing in the shares of large companies, or "alpha" stocks, which would generate bigger, more profitable transactions.

The shares of smaller companies, like those quoted on the USM, would be neglected in the scramble to corner the bigger deals. It would thus become increasingly difficult to trade in the shares of smaller companies. This liquidity problem would apply to all small companies, but would, or so the pessimists argued, be particularly acute on the USM, if only because so many small companies congregate there.

The optimists maintained that not every securities house could find a place in the market for dealing in alpha stocks. As the City of London became more competitive many of the houses would look for "niche" in which to make their name. What better niche than one dealing in the shares of young, growth-hungry companies, any one of which could turn into a Blue Arrow or a Body Shop?

So soon, after Big Bang, it is difficult to tell whether it is the optimists or the pessimists who will be vindicated. But there is evidence to suggest that different aspects of each argument could prove to be correct.

Certainly, in the months before the Big Bang, the pessimists' worst fears appeared to be borne out.

First, several market makers—or jobbers as they were then called—began to rationalise their USM portfolios; then institutional investors started to withdraw from the market; the number of "graduations" from the USM to the main stock market accelerated, as did the flow of new issues that looked like suitable candidates for the USM but which headed for the main market.

When the Big Bang finally struck, the outlook seemed distinctly less gloomy. Many of the large corporate sponsors of USM companies—such as Capel-Cure Myers, Phillips & Drew and Savory Milne—set up market-making operations, chiefly to deal in the shares of their own clients and in a few other selected USM stocks.

In the weeks immediately before the Big Bang these new market makers stimulated activity by building up their stocks of shares in preparation for deregulation. In the week ended October 17, the USM enjoyed the busiest week in its short history with 8,192 individual transactions worth £116.58m.

After deregulation, almost all USM stocks emerged with more than one market maker—within active sectors such as television or insurance, were classified as "beta" stocks. Perhaps perversely, Mrs

Fields, the US cookie producer and the single largest company on the USM, was one of the first stocks to be demoted to "delta" status, because it could claim just one market maker. It has since been reclassified as an "alpha."

Immediately after Big Bang, the pace of business on the USM was rather sluggish. The new market makers conducted some business, but were not unusually active. Perhaps the most pertinent feature was that the large institutional investors tended to concentrate on feeling their way through the new system with the large "alpha" stocks and new international securities houses which had arrived in London, to the detriment of deals in small companies.

But trading picked up rapidly, and in the closing weeks of the year—until the traditionally lacklustre Christmas period—the turnover of shares on the USM rose healthily.

In the first 10 months of the year, until Big Bang on October 27, the average daily value of business conducted on the USM had been £10.5m. Between Big Bang and the Christmas period it increased to £14.2m—a rise of 35 per cent. The average number of daily transactions increased over the same period by 32 per cent, from 1,581 to 2,081.

The growth in turnover on the USM was rather lower than that on the main market. The average daily value of shares transacted on both markets rose by 34 per cent, from £248.6m to around £1bn between Big Bang

and Christmas but this period included the boost of the mammoth £5.6bn British Gas share issue.

Thus the growth in turnover on the USM seems, on the surface at least, to be rather reassuring. Where has all this new business come from?

The answer seems to be: from the larger, more active stocks in which there is lots of interest and which have benefited from the appearance of so many new market makers on the USM.

Feedback from USM market makers suggests that business in the shares of the smaller companies, which have long suffered liquidity problems, is as sluggish as ever, but that the larger stocks look livelier. Perhaps the most important issue will be the fate of the middle-ranking USM stocks, to see whether the market in their shares becomes more or less liquid.

A parallel problem would be posed if one of the older-established USM market makers, such as County Securities, decides to prune its portfolio, thereby eliminating a huge swathe of USM stocks to ranks of the "deltas."

In the meantime, many USM participants are considering the introduction of the Third Market, and of the Stock Exchange's revised rules on new issues which effectively restrict public shareholders' access to share placings, rather than on the longer term implications of the Big Bang.

Alice Rawsthorn

New Issues

Changes but not without anguish

THE LAST year has been an eventful one for new issues. It has brought the biggest yet USM flotation, one or two astronomical premiums, a fair sprinkling of flops, and some far-reaching changes in the rules governing the way USM companies are brought to the market.

At the beginning of 1986 it seemed that the supply of new companies coming to the USM was in danger of drying up. In the first quarter, there were only seven new issues compared with 16 in the same period the year before, and some feared that the imminence of Big Bang was scaring companies away.

Those fears proved unfounded, for the remaining three quarters proved highly buoyant and new issue activity continued apace both before and after Big Bang at the end of October. By the end of the year, the total of 94 new issues was only a touch short of the previous year's 98, and the value of new issue proceeds was an all-time high at £289.9m compared with £257.5m the year before.

Part of the reason for the record new issue created by the large size of several USM flotations during the year. Wickes, Mrs Fields, Borland International and TV-am between them added some £230m in market capitalisation to the USM—indeed, Mrs Fields, valued at £210m at its flotation price, is by far the largest company yet to have come to the market.

Yet size does not necessarily mean success, as Mrs Fields found to its cost. Institutional investors were suspicious of its motives for coming to the UK market instead of the US one and regarded it as overpriced. Offered at 140p in May, its shares ended their first day on the market at 125p and have only recently overtaken their flotation price.

Borland International, the US software house, has fared only slightly better. Offered at 125p in July, it saw a high of 180p in early September but has since fallen back to levels little above its flotation price.

Successes are also hard to find among the other offers for sale. Antler, offered at 130p, sank to a low of 99p in August and is still only half-way back to its issue price; Monotype, offered at 157p, has only recently recovered from its low of 118p in September; and Marina Development, heavily undersubscribed when it came to the market in July, is at a big discount to its 110p offer price.

The notable successes have been limited to Wickes, TV-am, Ryman, Interlink and TSB (Channel Islands). Of these, only TV-am, buoyed by enthusiasm for the television sector generated by the flotations of Times and Yorkshire, and TSB (CI), aided by the success of its bigger brother's flotation, have done particularly well.

Instead, the really astronomical premiums have been reserved for one or two of the more quirky placings, where it is all too easy for lack of availability of stock to combine with a surge in demand to produce some dizzy gains. Prime examples are Shield, the property company, whose share price doubled in its first week on the market after it announced it had won planning permission for a Hampstead development; and Glentree, the estate agent which came to the market on a tidal wave of self-generated publicity and achieved the unusual feat of moving its 18p issue price up by over 200 per cent.

Notwithstanding the false



Debbie Fields, president of Mrs Fields: size of the flotation does not necessarily mean success

impression created by these very large gains, the priority of USM new issues—whatever the method of flotation—do not go to big premiums. Statistics from stockbrokers Hoare Govett show that 60 per cent of this year's new issues have either been at premiums of 10 per cent or less, or actually at discounts, at the end of their first week on the market.

This is in spite of a significant downgrading of the price/earnings multiples attached to new issues over the past year, which suggests either that the downgrading exercise still has further to go, or more probably—and perhaps more disturbingly—that newcomers to the market are perceived as being of dubious quality.

Placings remain by far the dominant form of flotation on the USM, but two changes to the way they are carried out have brought a degree of anguish in some quarters. One change has been to abolish the rule which said that 25 per cent of the shares issue in a placing must be made available to the market. Instead, the shares can either be advertised as though in a mini offer for sale, or handed over to a co-sponsor to distribute.

The trouble is that sponsors tend to choose the latter method because it is less expensive. But when this happens, the chosen co-sponsor invariably distributes the shares among its own clients, giving nobody else an opportunity to buy. This has brought complaints from small investors who have found it difficult to obtain shares in placings, and from institutional investors who have complained of lack of liquidity in the after-

USM NEW ISSUES

Year	Value (£m)
1980	23
1981	63
1982	62
1983	58
1984	101
1985	98
1986	94

market. The Stock Exchange has come under pressure to revert to the old system, but so far shows little inclination to do so. Its view is that the old system may "leave" investors "people" a better chance of obtaining shares in a placing, but the number they received tended to be so small that the allocation was of very little benefit.

"It is a problem which defies solution," the exchange says, but at least under the new system it is possible for some people to get a reasonable holding.

The second change has been to increase the maximum sum that can be raised through a USM placing from £3m to £5m, while at the same time increasing the main market limit to £15m. This has brought criticism from defenders of the USM, because any company wanting to raise a sum between £3m and £15m will almost always choose a main market placing rather than a USM offer for sale, so companies may be diverted from the junior market to the main one.

It is certainly true that the weeks since the change was made have been marked by a flood of small company placings on the main market. However, the lack of any noticeable downturn in the number of USM flotations in the same period suggests that the change has not been to the junior market's disadvantage.

Richard Tomkins

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Unlisted Securities Market 4

Sponsors

Activity spread between many houses

AMID ANOTHER year of hectic new-issue activity on the USM, there has been no shortage of work for the corporate finance departments of the most active merchant banks, stockbrokers and issuing houses.

But if a list were to be drawn up of all the sponsors involved in bringing companies to the USM in 1986, its most striking aspect would be the sheer diversity of the names.

This diversity comes as a surprise for two reasons. First, it would have been only natural to see a gravitational pull exerted by the previous year's most active participants. Second, in the year which brought Big Bang and the accompanying worries about who would be making markets in USM stocks afterwards, it would have been understandable if companies coming to the USM had sought the comfort and safety of the bigger firms with in-house market-making capacity.

In the event, neither happened. Figures produced by Peat Marwick, the accountancy firm, show that, of the previous year's 10 most active sponsors, only two recur in the 1986 list of leading houses; and the most active of all in 1986—Simon and Coates, now part of Chase Manhattan Securities—has disappeared off the map.

Meanwhile, far from becoming concentrated in a smaller number of larger hands, sponsorship of the 86 new issues was spread between no fewer than 55 houses; and only nine houses did more than two flotations each during the year.

So, first of all, what happened to last year's most active participants?

Simon and Coates is said, by its rivals, to have suffered partly from its past association with the poorly-performing high technology sector, and partly from an embarrassing incident last summer when members of its staff were found to have staged one of its own issues (the main market flotation of Windmoor, the fashion house). In fairness to the firm, however, it had been saying from early in the year that it did not expect to be an active sponsor of USM stocks in 1986 because of wide-spread fears about marketability around the time of Big Bang.

"It has been very much a pause year for us," says Chase Manhattan's Mr David Cohen, "not so much because of any particular policy against USM flotations, but rather because of our decision to encourage companies to ask themselves whether they were coming to the right market at the right time."

"In the last part of the year there were worries about the market-making function post-Big Bang, a lot of institutions were actively culling their USM portfolios, and there was a glut of competing USM flotations. We took the view that companies which were prepared to wait another year or two for a full listing might well be rewarded by a higher level of after-market interest and a better rating."

"We are still getting as many flotation propositions as we did before, and we have certainly not lost interest in smaller company flotations since our amalgamation with Chase Manhattan. We are developing our small-to-medium sized company flotations as an adjunct to our main effort."

Phillips & Drew, the stockbroker, has long vied with Simon & Coates for the position of top USM sponsor; but instead of stepping up into the number one slot in Simon & Coates's place, it has sunk well down the charts.

P&D's Mr Alistair Alcock says its rate of involvement in new issues has not declined, but that the proportion of those in which it has been sponsor as well as broker has gone down. The size of the issues has also gone up, so they are now more likely to be on the main market than on the USM.

Robert Fleming, the merchant bank, is another USM sponsor that has dropped out of sight recently—but not because of any new-found aversion to the junior market.

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"It's just that we have been pretty active this year on a number of much bigger transactions," says Mr Strone Macpherson.

"We have also been going through a period of refocusing in which we have been setting up teams to specialise in technology, telecommunications and pharmaceuticals, and I think you will now be seeing a lot more activity from us in these sectors."

By far the busiest USM sponsor in 1986—indeed, the only firm to have sponsored more than four issues—was Capel-Cure Myers.

Well-known for its specialisation in small companies, Capel-Cure has long been an active player on the USM; but a more aggressive approach to the new issues market last year enabled it to capitalise on the downturn in new-issue activity, among other big sponsors, and come out firmly at the top of the league table.

"We have always said that small is beautiful and we have been dealing with small companies a lot longer than most other brokers," says Capel-Cure's Mr Mervyn Greenway. "Our position at the top of the table is a case of success breeding success."

One reason why new-issue sponsors have continued to proliferate on the USM lies in the effects of Big Bang. Sponsors who now find themselves in groupings with market-making capacity are naturally obliged to make a market in stocks which they bring to the Stock Exchange. If they envisage difficulties in doing so—for example, because the issue is particularly small—they are more likely than ever to turn their noses up at it, thus leaving it to a smaller house without

that market-making capacity.

Yet the proliferation has not all been in the direction of the smaller houses. Merchant banks, too, have been active sponsors of USM flotations. The small companies of today after all, are the big companies of tomorrow, and merchant banks like to catch them young.

Mr Tom Brockbank, a director of the small companies unit at Hill Samuel, says his bank never subscribed to the doom-and-gloom view of the USM's future and remain as keen as ever to sponsor USM flotations. At the same time, however, he does not particularly distinguish between a USM quotation and a full listing. "We are an equal-opportunities sponsor: what we seek to do is to help a company choose the best market to suit its needs."

But why have merchant banks proved so popular as USM sponsors when they can often cost perhaps £20,000 to £30,000 more than a broker? "The extra costs of using a merchant bank pale into insignificance when you consider the risk of giving away part of the value of your company irretrievably,"

Richard Tomkins

The second marché

Faster growth than London's

FRANCE'S SECOND Market may have started after London's, but it has come from behind and quickly outstripped its rival across the channel.

The second marché, by the end of November, numbered over 170 companies, with a total market capitalisation of FFy 112bn—more than 12 times that of the London Unlisted Securities Market on which it was openly modelled. And there is room for more growth. The capitalisation of the French equity market as a whole amounts to no more than 15 per cent of the country's gross domestic product—little more than half as much as in West Germany, and barely a fifth of the level in the UK.

With an ambitious privatisation programme bringing large companies to the full market, and a continuous flow of small and often family-owned companies coming to the Second Market, the weight of equity capital in France's economy seems destined to grow.

"The market can continue," the Commission des Opérations de Bourse, the stock exchange watchdog body, feels Cap Gemini has grown too large for the Second Market, Mr Serge Kampé, Cap Gemini's chairman, acknowledged last year that the company might have to transfer to a full listing in 1987.

Although Cap Gemini may be unusually large, there are a number of other companies on the Second Market whose size is somewhat larger than the market's designers originally intended, such as Dumenil Leblanc or Carifin—the financial sector—both capitalised at around FFy 3.5bn—or Electronique Serge Dassault, a subsidiary of the aviation company, capitalised at around FFy 3bn.

Dumenil Leblanc, like Cap Gemini and like a host of other companies joining the Second Market, was heavily over-subscribed when it was floated in December 1984.

A first attempt at an introduction saw demand for 116 times the shares available. A second attempt, this time with a full offer for sale, saw even heavier demand, with the issue sold down to 0.8 per cent of the order.

An inquiry carried out by the Commission des Opérations de Bourse showed that the foreign subsidiary of a major French bank had on its own, sent in orders totalling 14 times the number of shares offered.

One financial establishment applied on behalf of each of the 13 institutional investors whose funds it managed for 82,500 shares, more than the 60,000 offered. Two individuals, including the fund manager, applied personally for more than FFy 30m of Dumenil Leblanc shares.

"There is a permanent problem in the weakness of the supply of shares in relation to demand; only a small proportion of orders are filled, many small orders are eliminated, and some price fixings in the market have an apparently arbitrary character," the commission concluded.

The scandals surrounding some flotations in the past have been greatly reduced, partly by the technique of freezing applications during a full offer for sale. These measures can only ease the problems caused by too much money and too few shares, however.

With an average issue of FFy 20m or 30m, it is no problem to find FFy 2bn or 3bn chasing that amount of stock," says Mr le Menestrel, of Brokers Ferri.

The same problem affects the liquidity of shares in the second market—always a weak point of the Paris marketplaces. "It is essential to assure the liquidity of the aftermarket. If the market is not liquid the price does not rise," said Mr Thierry Desmays, of Credit Commercial de France, one of the leading sponsors of second market introductions.

share, the offer was over-subscribed 123 times. A second attempt a week later, at a price of FFy 675, still brought a 30 times over-subscription.

The shares are now trading at over 2100, one of the more stellar earnings multiples, at least on a historical basis, of a market that is not shy of spectacular ratings.

If the company itself sees no need to move to the full market, the Commission des Opérations de Bourse, the stock exchange watchdog body, feels Cap Gemini has grown too large for the Second Market, Mr Serge Kampé, Cap Gemini's chairman, acknowledged last year that the company might have to transfer to a full listing in 1987.

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George Graham

If you are considering entry to the USM, why not talk to someone with first-hand experience?

Eric Morley
at Miss World Group PLC
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David Gee
at Gee/Rosen Organisation PLC
Telephone: 01-575 7575

Arun Shah
at Pepe Group PLC
Telephone: 01-459 1277

Michael Summers
at The Sterling Publishing Group PLC
Telephone: 01-258 0066

Bill Spence
at Technical Component Industries PLC
Telephone: 0246 451818

Mrs. Ann Bruh
at Frank Usher Holdings PLC
Telephone: 01-580 4262

Trevor Abrahamsohn
at Gintree PLC
Telephone: 01-458 7311

All of these were advised on their entry to the USM by Industrial Finance and Investment Corporation PLC, which gained its first-hand experience when it brought itself to the USM in November 1982.

Contact Christopher Norland or Michael Whiddett at:



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Why was 1986 a very good year for these companies?

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Unlisted Securities Market 5

Institutions

Volumes hold up despite some culling

ONE OF THE most widely-voiced fears about the future of the USM in the run-up to Big Bang was that the big institutional investors, whose participation is so vital to a thriving market, might be frightened off by worries about the marketability of USM stocks.

On the evidence available to date, these fears have proved to be exaggerated. Many institutions have undertaken a critical re-examination of their USM portfolios and a certain amount of culling has taken place, but there appears to have been a ready market for the glut of new issues post-Big Bang, and trading volumes have held up strongly.

Anecdotal evidence from institutional investors supports the view that Big Bang has done little to change attitudes towards the USM for better or for worse.

Legal & General Assurance, for example, says that although it has not been very active in taking up new issues lately, this is more because of its perception of the quality of the companies being floated than because of any aversion to the junior market.

We are not worried about marketability because it has always been effectively on a matched bargain basis, and Big Bang has done nothing to change that.

We find that there has been a reasonable amount of turnover

and that you can normally find buyers and sellers fairly easily. One or two market makers are now specialising in the smaller stocks and know exactly where to go to match the bargains.

We always felt that the good stocks would come through Big Bang without any problems, and that has turned out to be the case.

The Scottish Amicable Life Assurance Society says that far from contracting its USM portfolio, it has been taking advantage of the relative under-performance of smaller companies' shares to expand its investment in this sector of the market. Smaller companies now account for some 25 per cent of the value of its funds under management.

"Marketability is one of our prime concerns," says Mr Jim Fisher, deputy investment manager. "If we invest in a company with good management and good prospects, we have to be sure that when its share price reaches our expectations, we are going to be able to sell. It is a bit early yet to say how marketability of USM stocks is going to settle down after Big Bang. But one of the best aspects of the market now is that some of the smaller brokers have started to specialise in researching beta and gamma stocks."

"Previously we have had to rely almost entirely on our own analysis, and with a portfolio as

wide as ours, this was always in danger of taking up a disproportionate amount of our analysts' time."

Mr Brian Kirkland of Prudential Portfolio Managers says he is aware that some institutions were culling their portfolios before Big Bang and in some ways the Pru had become a bit more selective.

"I don't like to generalise, but

Big Bang seems to have done little to change attitudes towards the USM. But a test more severe than Big Bang will be the onset of the next bear market.

we have been looking for companies with positive plans for future growth and staying away from those where the family wants to retain control.

"On the whole, I don't think Big Bang has made any significant difference. But one thing we have noticed is that some market makers have been showing signs of initial nervousness about how many shares they will make a quote in, and setting wide spreads."

"It has been easier to deal in

stocks where you have the active involvement of the sponsoring brokers because they are more ready to make a market in the company's shares."

Postel Investment Management says its main concern has long been the quality of research into USM stocks and it is not yet convinced that Big Bang has done anything to improve this.

"We are always looking for growth situations but we have limited resources to research all these companies ourselves and we are therefore reliant to a large extent on external resources to research the stocks for us."

"The trouble is that for that amount of money to be made out of marketing USM stocks does not justify the cost of over-extended research, and that inevitably affects the quality of what is available. The jury's still out on whether Big Bang is going to make any difference on that score."

Mr Alexander Hammond-Chambers, chairman of Ivory & Sims, feels that Big Bang and the accompanying changes in dealing systems have been another step towards breaking down the barriers between the main market and the USM, so that the only difference which now remains is the less demanding nature of the USM's listing particulars.

"I am not bearish about the

USM companies or the market itself, but I think it has lost whatever individual identity it ever had and become merely a subdivision of the main market," Mr Hammond-Chambers says. Indeed, he speculates that the new third market which makes its debut in a few days time may eventually take over the USM's function as a nursery for small companies.

Mr Hammond-Chambers draws a comparison between the London markets and the US ones, where the New York Stock Exchange is the predominant market, the American Stock Exchange is its poor cousin, and Nasdaq is the lively and thriving over-the-counter market. In Mr Hammond-Chambers' opinion, the new third market may well become the UK equivalent of Nasdaq, leaving the USM to become the poor relation of the main market.

In one sense this may be no bad thing, for if there is one test more severe than Big Bang yet to be faced by the USM, it is the onset of the next bear market. When the bears hit Nasdaq in 1979/80, says Mr Hammond-Chambers, stocks which had enjoyed 10 to 20 market makers suddenly found themselves with only two. The more akin to the main market the USM becomes, the more it should be able to stand up to these and other vicissitudes.

Richard Tomkins

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USM millionaires

More apparent than real

IN 1980, Mr Albert Hargreaves, Mr Arthur Medley and Mr Edward Smith were staring redundancy in the face. The trio were managers of the engineering division of British Industrial Plastics, itself a subsidiary of Turner & Newall, and adverse trading results meant the division was due to be closed or sold.

Today each man is a millionaire, through his shareholdings in Bipel Group, floated on the Unlisted Securities Market in June.

After buyers had been sought and none found, the three men launched a management buyout in 1981 with the help of National Westminster Bank. After quickly disposing of the parts-manufacturing business, the company grew by concentrating on compression presses and on the re-building and maintenance of old Bipel machinery.

By the time of the USM float, the company was recording pre-tax profits of just under £1m. Each of the founders sold shares to the value of £430,000; each retained stakes valued at over £1.3m at the placing price of 37½p.

The three men are among the newest members of what Touche Ross calculates to be a 585-strong USM millionaires club. However, in some ways, such fortunes are more apparent than real, since it would be impossible for most companies' major shareholders to sell their holdings without severely denting the share price.

Touche Ross makes its calculations by taking the share price at the end of the first day of dealings and multiplying it by the number of shares held by individuals. The history of the Moorgate Group, the marketing and public relations company, illustrates the transient nature of paper USM fortunes. After the group was floated in April 1985, co-founders Mr Jeremy Bond and Mr Jon Sayers each retained 35.5 per cent. At the placing price of 120p, each holding was worth around £2m.

By the time that Mr Sayers decided to leave the company in October last year, acquisitions had diluted his stake to around 25 per cent. Before the announcement of his departure, the shares had been consistently over the issue price. At the time they touched 180p, valuing Mr Sayers' holding at £3.4m; by the time his stake was placed, he received only 87½p per share, a gross value of around £2.1m, less than half what it had once been worth.

Cash-in-hand is the only precise definition of a millionaire, and Touche Ross calculates that only 43 individuals have realised a million in cash through a USM flotation.

Two of the new members of the "cash millionaires" club last year were Debbie and Randy Fields, founders of Mrs Fields Cookies. Although the flotation flopped, with 84 per cent of the issue landing in the hands of the underwriters, Mr Mrs Fields sold just under 18m shares at each, implying gross receipts of around £25m. They also retain, with a charitable trust, 80 per cent of the equity.

Of course, it is wrong to assume that a USM float creates a fortune where previously there was nothing. Companies are still worth roughly the same after a USM float as they were before it. What does change is that the shares are in a slightly more liquid form. As Mr Hargreaves, of Bipel, put it: "Someone asked me after the float whether I felt like a millionaire. I told him that I had been a millionaire for some time, the

difference was that now everyone knew it."

From the viewpoint of maximising personal wealth, a USM float might not be the best option available. Many companies chose to be bought out by publicly-quoted groups, either for cash or for the acquiring company's shares. Not only are the proceeds likely to be more liquid, the costs involved in organising a float can be avoided. Of course, the key factor is control. Company founders can realise a percentage of their wealth by floating off a minority of the equity, whilst keeping tight control of the group's destiny.

One founder who aimed for the best of both worlds this year was Mr John Hughes, of the Hughes Food Group, which joined the USM in July. He sold shares worth nearly £2m but retained control of the Humber-side-based cold storage group via a 51 per cent stake.

Even if the founders retain control of the company, the reporting requirements of a public quote can still come as a nasty shock. Take Ford & Weston, the engineering and shop-fitting group which joined the market in June. Mr Edward Stanger, the chairman and chief executive, retained a 44 per cent stake and grossed just under half a million in cash from the flotation at 85p per share.

The problems came in December, when troubles at a building subsidiary forced Ford & Weston to announce that pre-tax profits would be well below the flotation forecast. A blip in profits at a private company would have merited little attention; but the sponsors to the issue and the investing institutions were less than happy at the news and the company was forced to suspend the shares at 80p.

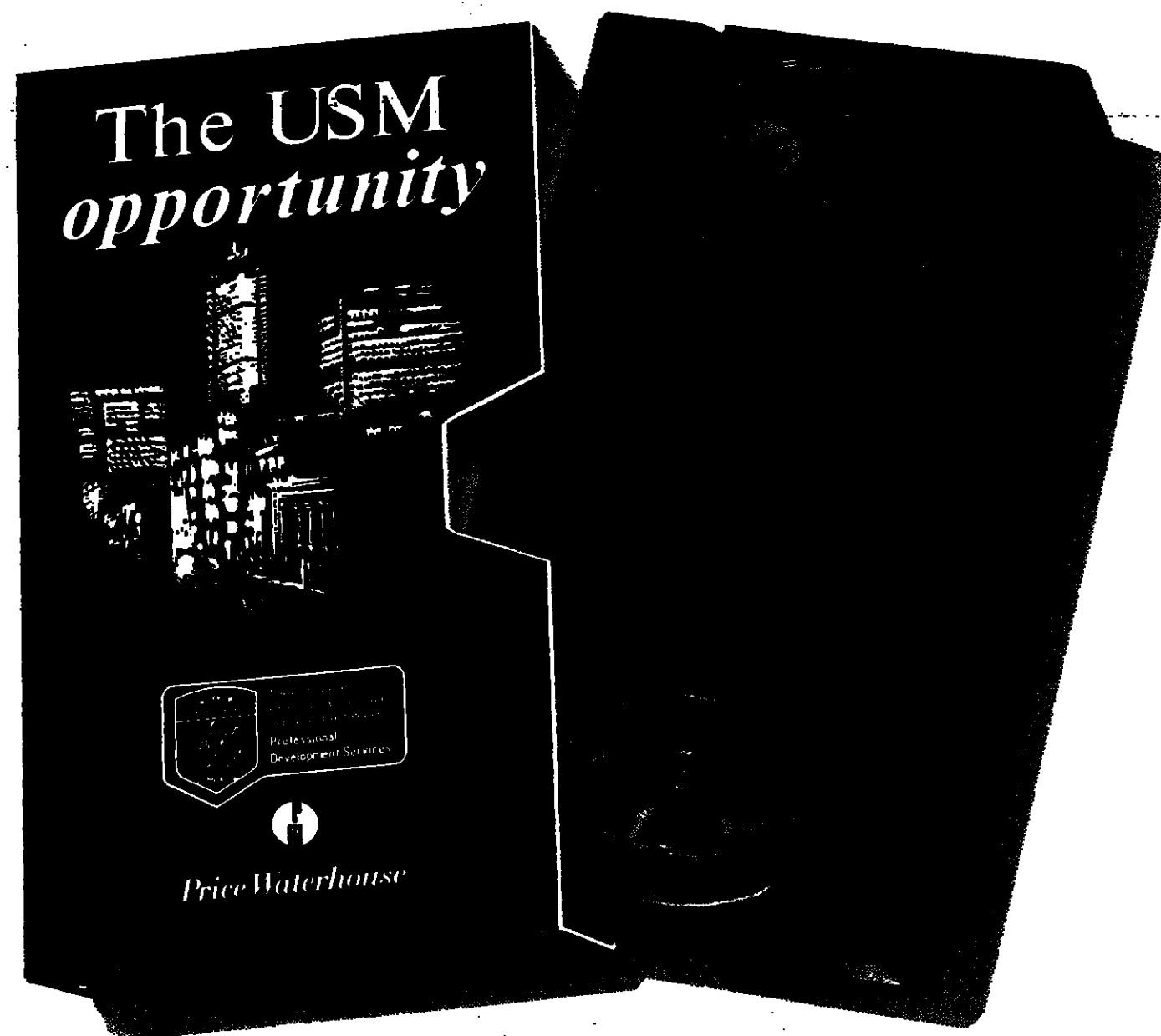
In theory, Mr Stanger's paper holding is still worth over £3m but in practice, 44 per cent of a suspended company is probably worth a lot less. He also faces the prospect of buying back the shareholders' stakes at the placing price or a possible takeover by a third party.

Not only do the putative millionaires face the hassle of post-flotation investors relations, but the period leading up to the float absorbs a lot of management time. "I worked three months solid on our USM quote," recalls Mr Jeremy Bond, of Moorgate, "that was a lot more than I expected. If issues flop after so much work, company founders could be forgiven for believing that there might have been easier ways of realising their money."

One barrier to issue success can be the perception that the USM is being used as a means to "get rich quick." Investors watch closely to see how much of the placing proceeds is going in the form of new money for future expansion, and how much is lining the coffers of existing shareholders. Too high a proportion in the latter category is likely to dent enthusiasm for the issue. Hoare Govett's annual USM survey found that the proportion of new money has fallen recently from 54 to 50.2 per cent, indicating that the "get rich quick" element is increasing.

The temptations of paper millionaires will certainly attract more companies to the USM this year. But if investors are to be kept interested in the market, in the light of the challenge from the new third tier, the USM must avoid being type-cast as a rich man's bonanza.

Philip Coggan

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Price Waterhouse



Unlisted Securities Market 6

6 questions to ask your broker before seeking a USM quote

- Q1** Will you give our company regular service, keeping us fully informed of all relevant developments?
- Q2** Will your advice be sound and backed by good ideas?
- Q3** Will your fees be reasonable?
- Q4** Will our shares be properly researched?
- Q5** Will you offer us a firm commitment to market making and deliver the goods?
- Q6** Will you continue to be fully responsive to our requirements after our USM quote?

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Broadcasting

Year of sweet sounds

IN 1986 broadcasting, and television in particular, emerged as one of the most fertile sectors of the stock market, fuelled by a more benign political climate, buoyant advertising revenue and a succession of very visible flotations.

For the flotation of TV-am, the breakfast television station, in the summer was probably the most important event in the broadcasting year. But TV-am's appearance was accompanied by the introduction of Border Television; the re-rating of Central; which graduated to the main market in the autumn—and Tyne Tees; and a recovery in the fortunes of the independent radio stations City, Clyde and Piccadilly.

The broadcasting sector's buoyancy has been all the more marked in comparison with its lacklustre fortunes in 1985. Traditionally, the City has, at best, been ambivalent towards independent television and radio companies which are perceived as being over-reliant on a volatile source of income (advertising); vulnerable to legislative intervention from the Government and Independent Broadcasting Authority; and dependent on short-termers on the fringes which can be whisked away as easily as they were awarded.

In 1985, developments within the broadcasting sector seemed to confirm the City's worst suspicions. Advertising revenue unexpectedly declined in the closing months of 1984 and remained lacklustre until the autumn of 1985. Meanwhile, the Government posed a dual threat to the ITV network's equilibrium with its review of the Exchequer Levy on television profits and the formation of the Peacock Committee, which considered the future funding of the BBC.

Unsurprisingly, these events took their toll on the market ratings of the television companies. The radio stations, which faced a revenue recession of their own and the threat

of future commercial competition from the BBC's radio network, also suffered.

Yet, in 1986, the broadcasting sector's fortunes reversed. Television advertising revenue recovered, rising by around 20 per cent to £1.2bn in the year as a whole and increasing far faster in the closing months of the year. The review of the Exchequer Levy on profits was concluded by the beginning of the year, and the Peacock Committee decided against advocating the introduction of advertising to the BBC.

The television industry's problems are by no means over. Advertising should settle down to more modest growth—by ITV standards, at least—of around 2 per cent this year. Meanwhile, a Cabinet committee is considering various proposals, including the possible privatisation of Channel 4 and a reform of the franchise allocation system, which could revolutionise the structure of the industry.

As for radio, advertising revenue mustered modest growth in 1986 although the future of the industry is still shrouded in uncertainty, and will continue to be so until the Government green papers on the future of commercial radio is published.

None the less there was enough good news around to prompt the City into boosting the fortunes of the broadcasting sector. A flurry of "buy" notices went out for the television companies from leisure sector analysts and the USM stocks have benefited as much as their main market counterparts.

TV-am is generally cited as the most promising of the junior market's broadcasting stocks. It went public in July and—buoyed by Thames Television's successful flotation a few weeks before, and armed with an entertaining rag-to-riches tale about its recovery from near-bankruptcy—emerged with a heavily over-subscribed flotation.

The breakfast station has since unveiled a surge in interim profits—which more than doubled to just under £4m—and is expected to produce around £2.25m for the full financial year. Its shares rose by 65 per cent to 215p, thereby valuing the company at £70m.

The future looks equally bright. TV-am has lots of scope for growth within the advertising market; it should benefit from the recent reform of the Exchequer Levy on ITV profits; and it could develop a lucrative new market with its plans to market the airline for Channel 4's proposed early morning service next year.

Border Television, the USM's second new broadcasting issue of 1986, had a rather less spectacular debut when it slipped on to the market through an introduction in December.

The company, which broadcasts throughout Cumbria and the Border counties, is the smallest of the mainland ITV stations and was the last to go public. Its shares were previously traded through the Stock Exchange's Rule 335(2), but fared well in their early days on the USM, rising from 100p to 125p by the end of the year.

The USM lost its largest broadcasting stock in the autumn when Central Television graduated to the main market. Central, which is the second largest ITV company broadcasting to the Midlands, joined the USM in 1983 when capitalised at £25m and is now valued at more than £90m.

Meanwhile, Tyne Tees, the contractor for the North East, has benefited from the general upward trend in the broadcasting shares. Its share price slumped in the summer of 1985 when the problems posed by the ITV revenue recession were compounded by an industrial dispute, but has since recovered reflecting a series of healthier results. The shares rose by almost 80 per cent to end 1986 at 251p.



Flashback to first anniversary: TV-am presenters (from left) Nick Owen, Anne Diamond, John Stapleton and Winney Willis when they celebrated the anniversary of the network.

Tyne Tees should benefit from the Exchequer Levy reform. With programmes such as The Tube and Supergrass, it also has a healthy catalogue of material to market overseas and to the new media. The City expects an increase in profits to £3.25m in 1986, with another surge to just under £4m in 1987. The USM's radio stations also fared well in 1986. The smallest of the three, Radio City, which broadcasts on Merseyside, returned to profit in the second half of the year after cost-cutting and the sale of the loss-making Beattie City exhibition. Its shares ended the year 72 per cent higher at 43p.

Radio Clyde, the Glasgow station, has had a rather erratic financial record since its emergence on the USM in 1984. After a buoyant year for advertising, profits rose by 58 per cent to £532,000 in its last financial year, however; and the share price followed suit, rising by 66 per cent to 58p.

Piccadilly Radio, which broadcasts throughout Greater Manchester, has had a rather less erratic record than its counterparts—profits rose by just nine per cent to £326,000 in the last financial year—and the recent movement of its share price has similarly been less dramatic, with growth of 19 per cent to 34p last year.

The independent radio network expects another year of modest revenue growth in 1987, and the publicly-quoted stations should benefit from the imminent main market flotation of Capital Radio, the London station. But none of the stations can afford to be sanguine about the industry's prospects until the Government green paper on radio emerges early next month.

Alice Rawsthorn

Who'll really be running your company once you're on the USM?



Some anonymous pension fund? An obstructive outside shareholder? Your sponsors? The Council of the Stock Exchange? Dare we say it, your accountants?

Hopefully, none of them.

And yet we know from our research that loss of control can be a major worry about going public.

By providing informed and objective advice at an early stage, however, we can alleviate some of these anxieties and help you avoid some of the hazards of going onto the USM.

It may simply be a matter of asking some pertinent questions.

Is it the right step for your company? At the right time?

Have you planned for the long term as well as the short term?

Do you have a suitable company structure and management team?

You may want help in reorganising the financial side of the company in order to cope with the new pressures that a flotation will bring.

Or you may even wish to consider some of the alternatives to the USM.

(The OTC market, for example, may be a more suitable route for some companies.)

You'll find some of our thoughts on the USM and how to prepare for it in our booklet 'Preparing for a USM Quotation'.

You may also be interested in the latest survey of companies already on the USM or OTC, commissioned by Spicer and Pegler.

We asked them why they had decided to obtain a quotation, whether their expectations had been fulfilled and, if not, why not.

Its just been published as a document entitled 'Going Public: The USM and OTC Experience'.

If you'd like either publication, or if you'd like to discuss the USM more fully, just tick the appropriate box in the coupon below and we'll forward it to your nearest Spicer and Pegler office. Or give Adam Mills a ring on 01-283 1553.

I would like a free copy of:
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American companies

Low costs attract

DURING THE second world war, GIs stationed in Britain were popularly known as "overpaid, oversexed and over here."

Now there is a new group of US invaders, companies seeking listings on the USM, and their rather patchy record prompts the question: how have they been "overpriced, overvalued and under-subscribed?"

Despite the poor performance of some of the early issues and the dismal response to some recent flotations, it seems certain that the invasion will continue. There are 14 US companies currently on the market, and with other foreign groups they form the second biggest USM sector.

What are the attractions of the USM for American groups?

First of all, the flotation costs are substantially smaller than on the US markets. Underwriting costs, for example, absorb around 5 per cent of the capital raised in a US public offering, compared with an average of 2 per cent in London. Total entry costs on NASDAQ, the US's nearest equivalent to the second market, have been estimated at around 20 per cent of issue capital, compared with 9 per cent on the USM.

It is hard to criticise management for minimising issue costs. As Borland International's president, Mr Philippe Kahn, said when his company was floated: "I'm proud to be spending the company's money wisely. I would much rather be moving money into developing the company's products than paying attorney's fees."

Second, the percentage of the company's equity which a company has to release in a USM float, at 10 per cent, is much lower not only than the main market's 25 per cent but also than the average in the US. That was particularly useful for Mrs Fields, where the founders needed to release less than 20 per cent of the capital to keep their tax advantages.

Third, Rule 144 under the Securities Act 1933 in the US imposes considerable restrictions on the sale of shares by founders of companies. In the UK, it is more usual for founders to realise some of their wealth in cash at the time of the flotation.

Fourth, US security laws forbid profit forecasts to be included in the prospectus. That can prove a handicap to fast-growing companies since independent estimates of the prospective earnings might understate their potential. Accordingly, some US companies are attracted by the prospect of higher issue multiples on the USM than they could achieve at home.

Finally, some companies feel that a London listing will improve their visibility in Europe and make a base for their expansion there. The growing internationalisation of the market means that this is an argument which should increase in frequency.

All the above reasons are more important than an oft-cited motive for US listings—lower disclosure requirements. It is true that technically speaking, companies which come to the USM via a placing do not have to issue a full accounts

report. It is doubtful, however, whether investors would look very favourably on such a flotation.

The honour of being the first US company to join the USM is generally credited to Nimble International, the 3-D camera maker, which was floated in November 1981. Technically, however, Nimble was Bermuda-based. Whatever its provenance, its cameras failed to sell and it was not until the second half of 1984 that the group was able to record its first profit. Nimble was forced to sell off its US portrait photography operations the following year and the shares remain stuck at around 10p.

But it was the much-derided Mrs Fields who drew attention to the rising flood of US groups on the USM. There was much about the company, from the glamour of the eponymous founder to the cookies it sold, that attracted flights of fancy from the headline writers. Few could resist the tag, "How the cookie crumbled," when 84 per cent of the issue got left with the underwriters.

Investors' suspicions were roused by the complexity of the holding company structure, the fancy rating, the prospect of a rising tax charge and by the motives of a USM entrant with 97 per cent of its turnover in the US. Talk about the importance of London as an international equity centre failed to convince.

But Mrs Fields may yet have sweet revenge. The group's first results since joining the market revealed treble pre-tax profits at the interim stage, well on target for the full year forecast of \$18.5m.

The tribulations of the cookie company failed to discourage another large American issuer last year. Borland International, the Californian software house joined the market in June, with a market capitalisation of around \$60m. In the event, Borland's courage was rewarded: its offer for sale was oversubscribed and the shares leapt to an immediate premium.

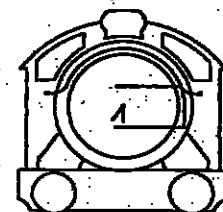
There is a danger, after the reception accorded Mrs Fields, that US companies might in future think twice about coming to the market. One of those which has already joined remains enthusiastic. In late 1984 Pacer Systems, the US defence supplier, started to investigate the possibility of an initial public offering (IPO) in the US. The responses were quite negative, said Mr John Rennie, Pacer's chairman, "for a company of our size in our industry."

A contact alerted Mr Rennie to the possibilities of the USM and after what Pacer described as "astounding" speed, the company joined the market in June. In a speech last October, Mr Rennie extolled the virtues of the market, citing the "sensitivity to small, growing companies," the "realistic entry thresholds," the ease of transfer to the main market and of raising additional funds and the reasonable cost of capital.

While those kind of attractions remain, Mr Rennie will probably not be the only American enthusiast about the market.

Philip Coggan

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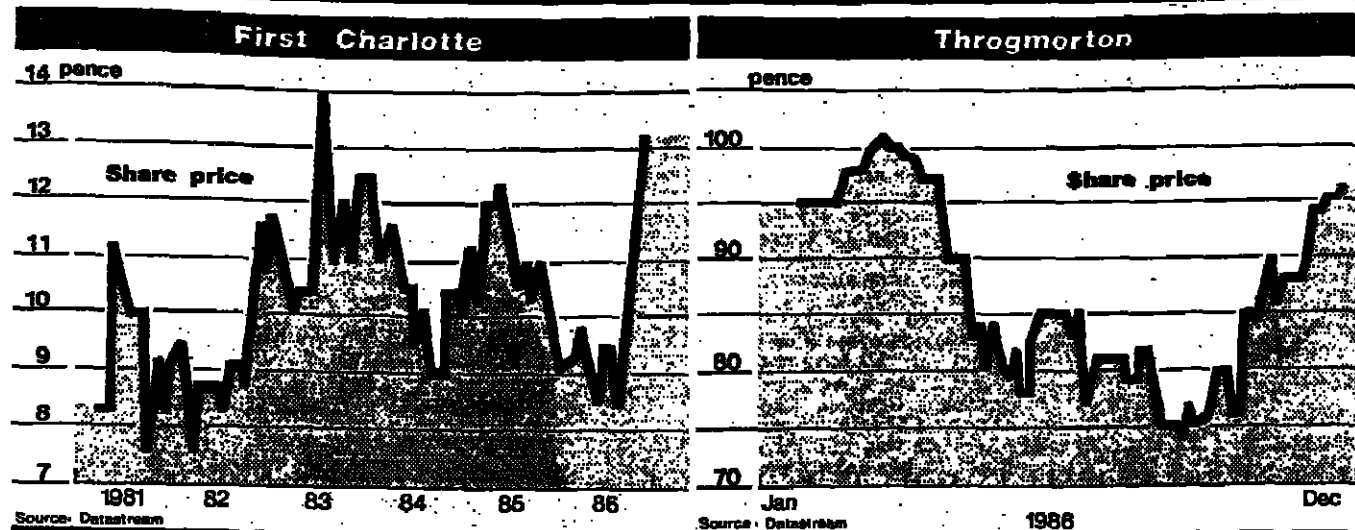


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Unlisted Securities Market 7



Private investors

Four options in the high-risk zone

PICKING WINNING shares is never easy. On the Unlisted Securities Market, where new issues abound and performance records can be short, there is an added problem—avoiding the ultimate losers. So small investors, keen for a slice of the action but loath to risk hard-earned savings on their own judgment, may prefer to lean on professional management.

They will find that the options are limited—though at least expanding.

In the past, Department of Trade rules barred authorised unit trusts from investing more than 25 per cent of any fund's monies in USM stocks (or more than 20 per cent if the managers also opted for the maximum 5 per cent in unquoted).

As a result, USM funds either operated offshore—like Britannia—were unauthorised and restricted to institutional clients (Temple Bar's).

At the beginning of 1986, that changed. The DTI ruled that funds could hold up to 100 per cent of assets in USM companies, provided that fact was advertised to potential investors. Managers would need to make clear the objectives of a USM fund, explain the higher risk involved, and set out the different requirements of a USM and full market listing.

The result has scarcely been a deluge of new funds. However, Guinness Mahon, which took over the Temple Bar trusts in 1985—immediately converted Temple Bar USM into an authorised fund, and Britannia, whose managers were optimistic that we were at the launch," says Ivory & Sime. "It's not been particularly rewarding over the past five years but we've lived with the ups and downs of the USM. The fund has done a lot better in the last nine months."

Similar freedoms have been available to investment trusts for a long time. In early 1986, the Stock Exchange relaxed its listing requirements for investment trusts, allowing them to lift the level of unquoted investments which a trust can carry from 15 to 25 per cent of gross assets, and permitting American OTC issues to count as quoted shares—and within a week Ivory & Sime launched First Charlotte Assets, the first USM vehicle.

Even so, worries about the USM's liquidity and the availability of quality stocks meant that it was not until May last year that First Charlotte acquired a rival—the Throgmorton USM Trust—in this case with a limited, seven-year life.

In short, private investors seeking easy USM exposure now have four reasonably accessible options. So how do their attractions rank?

Not very favourably. Anyone who put £1,000 into First Charlotte at the initial 10p placing price would find that his money was worth just £1,300 over six and a half years later. The maximum his investment ever reached was £1,400 and the minimum £746.

The offshore Britannia fund has fared little better. Founded in October 1981, it had turned £1,000 into £1,697 by its fifth anniversary. Records for the Throgmorton and, post authorisation, Temple Bar funds are too short to be of



In Jersey, Britannia, now merged with MIM, is reviewing its position. DTI rules no longer oblige USM funds to consider offshore operation.

much value. But for what they are worth, Throgmorton is trading at a small discount to the 100p ordinary share issue price and the past months to November, Money Management figures show that anyone investing in the Temple Bar trust would also have suffered a small loss. Guinness Mahon, however, adds that over the entire four-year life of the fund, any investment would have quadrupled.

Fund managers, however, refuse to be downhearted. "We're probably more optimistic than we were at the launch," says Ivory & Sime. "It's not been particularly rewarding over the past five years but we've lived with the ups and downs of the USM. The fund has done a lot better in the last nine months."

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technology companies, adding the likes of Colne and SAC International.

The two unit trusts are slightly different in character. Both, like First Charlotte, aim to spot USM winners and hold the shares long-term, and both point to Blue Arrow as the ideal portfolio stock. However, the 22m Temple Bar fund is more widely-fung, taking in some 65 holdings, the largest of which include Colne, Hawtel Whiting, NMW, Moss Advertising, Robert Horne, Thermal Scientific and Zygol Dynamics. According to fund manager Peter Knapton, the trust grew some 15 per cent as a result of authorisation.

MIM-Britannia's fund, by contrast, has seen a number of unitholders, each in a separate holding, with the result that the fund halved in size to around £2.2m in year to November. Those redemptions, which managers claim were caused partly by institutional disengagement with the USM, have not made life easy—in particular, it has left the fund with some 15 per cent of its assets in unquoted stocks.

Total holdings of the fund now number some 35, and the largest include Aspen Communications, Leisure Investments, Monks & Crane and Blue Arrow. Throgmorton USM is the biggest of the quartet—starting life as a £20m fund, 50m of which came from an existing portfolio of USM stocks transferred from Throgmorton Trust and £14m of cash raised via an offer for sale of ordinary and preference shares.

Despite the poor initial reception when one-third of the ordinary shares were left with the underwriters, early progress has been encouraging. The money is now invested in 60 to 70 stocks, and between June and November net assets backing increased from 107.6p to 116p.

What cheers fund managers all round is the prospect of increased investment opportunities, and—post Big Bang—an improvement rather than the feared deterioration in the

liquidity of better USM stocks. "The number of management buyouts means that companies are going to need listings," says Ivory & Sime. "There will also be the venture capital and BES stocks coming through—which is very positive for the USM."

Managers are less certain what possibilities the "third market" may hold. Ivory & Sime took up some shares in the Catalyst Communications placing last month—its first OTC stake to date—and the unit trusts have been equally cautious. The Throgmorton Trust picked up a 9.9 per cent holding in restaurant group Oodles in June, which is traded under Rule 636, but says that, despite the ability to hold up to 25 per cent of assets in unquoted and OTC shares, around 50 per cent of assets have actually been directed into the USM. Of the third tier, it sums up managers' feelings by saying "these are early days."

But even if prospects for USM funds are brighter, private investors should still ponder the merits of general small companies fund, rather than one restricted to a specific market. Performance records have been a lot more creditable.

In the five years to November, none of those with a sufficiently long track record failed to at least double investors' money. The best performers—like the Schroder, Comity, Barrington and Arbuthnot funds—more than trebled it.

True, these funds are generally restricted to the 25 per cent limit on USM plus unquoted stocks but most find that offers plenty of leeway. Mr Richard Hughes who manages the M & G fund, says: "The USM proportion tends to stay around 10 per cent—the better stocks often either graduate or are taken over." Private investors should take note.

Nikki Tait

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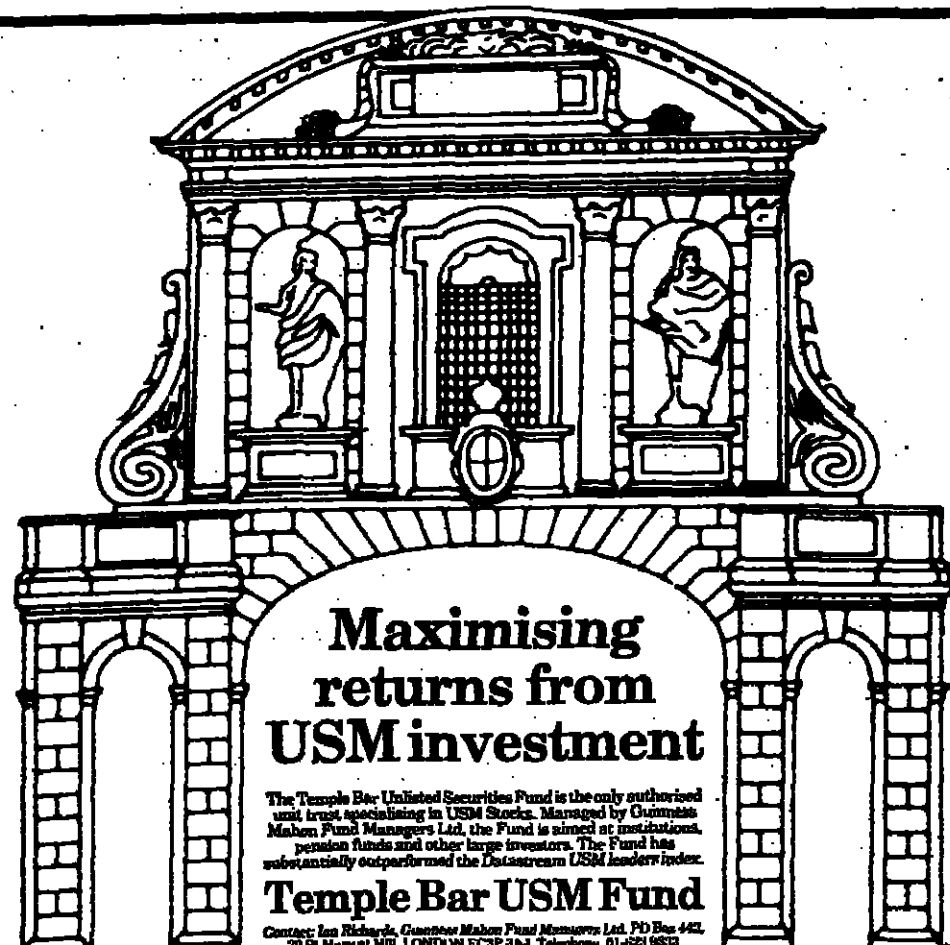
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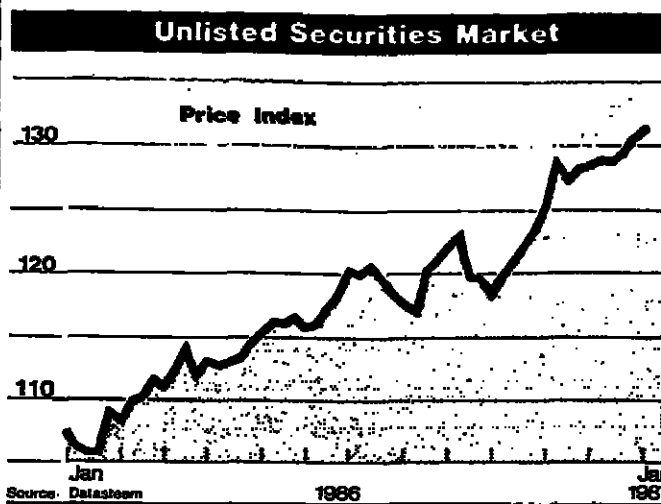
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Unlisted Securities Market 8



The hazards of a changing role

CONTINUED FROM PAGE 1

made little difference to the pattern of trading on the USM. The market in the shares of the smaller, less active companies is as sluggish as ever, while the larger, more active stocks are a little more liquid.

The Datastream USM Index has risen gradually since the Big Bang, but the turnover of shares has increased by an encouraging 35 per cent, albeit rather more slowly than that of the main market.

It is, however, too soon to make general judgments on how deregulation will affect the market in small companies' shares. The climate of uncertainty created by the Big Bang, combined with the longer-term consequences of the revised rules for new issues, leaves little scope for complacency.

These problems and potential problems notwithstanding, the introduction of the Third Market offers yet another source of uncertainty for the USM.

In theory, the Third Market should function as a junior tier to the USM, acting as a breeding ground from which companies can graduate to the USM and thence to the main market. But this theory is based on the assumption that each market will adopt a clearly defined role, thereby acting as the natural niche for companies of a certain age or size. In practice it may not be so simple.

There is a very real risk that the smaller, younger ventures that would otherwise have contemplated flotation on the USM will opt for the less rigorously regulated environment of the Third Market, at the same time as larger USM candidates are planning for the main market.

Thus the USM could be left to fill an ill-defined role hovering between the maturity of the main market and the verge of the third tier. Yet in its early years it has proved to be more robust a market than its critics predicted, and it may confound them again.

WALK INTO any toy shop and the chances are that the goods grabbing most attention will be those involving sophisticated gadgetry. One USM company, however, is proving that it is not necessary to be high-tech to be a hit with children.

Bluebird Toys makes products which operate on simple principles: "We have just about invented the wheel," jokes Mr Torquill Norman, company chairman. Less than seven years after starting up, however, Bluebird has annual profits of about £1.5m, a workforce above 350 and a share of the UK toy market of more than 1.5 per cent.

The company also has a small but growing fan club in the City. In the two years since it joined the USM its share price has more than tripled from 90p to above 290p, making it one of the market's more impressive performers.

Bluebird owes its existence to the components of the company's greatest advantage, however, has been its production methods. Bluebird designs, assembles and sells its products but other companies manufacture the components. Direct labour as a percentage of sales is only about 5 per cent and investment in heavy, and costly, machinery is unnecessary. Overheads are therefore kept to a minimum.

Bluebird now makes products in more than 60 categories, all aimed at children under 10. The advantage of this market is that it is less vulnerable to changes in fashion than toys for older children. Thus Big Yellow Teapot enjoyed sales growth for five years, a long time in the toy industry, and when demand did start to fall last year it was

partly because Bluebird had introduced a similar product, Mr Chimney Pot.

Bluebird's growth has also been helped in the last few years by the weakness of sterling. In the late 1970s and early 1980s the strength of the pound was one of the main factors in the UK toy industry's decline.

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PROFILE: BLUEBIRD TOYS

Playing against the odds



Mr Torquill Norman: success began with a yellow teapot

BLUEBIRD TOYS: TURNOVER AND PROFITS					
	18 mths ended Dec 31	1981	1982	1983	1984
Turnover	1,222	2,339	3,566	5,570	8,682
Cost of sales	(680)	(1,466)	(2,136)	(3,280)	(5,040)
Gross profit	542	873	1,430	2,290	3,642
Profit (loss) before taxation	(12)	44	245	739	1,265
Taxation	—	—	—	(317)	(58)
Profit (loss) after taxation	(12)	44	245	422	757
Earnings (loss) per share	(0.2p)	0.7p	4.1p	7.1p	12.7p
(Based on 5,550,000 shares in issue December 31 1985)					

ably be the smallest ones we can easily absorb," he says.

Even without acquisitions, analysts believe the company should be able to achieve its target of two per cent of the toy market by the end of the year. The troubles of the toy industry will be sold for the first time this year and the company says orders are encouraging.

Bluebird will also benefit from the increased commitment to toys by major retailers like Boots and Woolworth.

For the year just ended the City expects Bluebird to show pre-tax profits of about £1.5m on sales of £10.5m. This year it should sell about 215,000 goods: make profits of about £2m.

With the shares at around 290p, the prospective price earnings ratio for 1987 is about 13.5. The troubles of the toy industry in the last decade will put some investors off but most analysts believe there is scope for the multiple to grow and have Bluebird's shares a buy.

No wonder Mr Norman describes the company's time on the USM as a brilliant experience.

Michael Smith

PROFILE: PARKFIELD

Classic mini-conglomerate

LIGHTNING RARELY strikes. Shares that top yearly performance tables often find it difficult to maintain their impetus. But Parkfield, the engineering and distribution group which was the USM's top performer in 1985, more than doubled its share price last year.

When the group joined the market as Parkfield Foundries in January 1981, it did not look much like an investor's favourite. At the then placing price of 15p, its market capitalisation was only £290,000, and the recession had dented demand for its heavy duty iron castings.

By the year ending April 1983, the group had slipped to a £206,000 pre-tax loss. The group's market capitalisation is around £60m and, despite a much extended equity base, the share price has topped 200p.

The group began to change after Mr Roger Felber, a former Air Florida executive, joined the board in September 1982. In the process, he acquired a 23 per cent stake in the company by underwriting a two-for-three rights issue. He became chairman in January 1984 and executive director in May 1985.

Since joining the group, Mr Felber has built a mini-conglomerate on classic lines, by buying private companies with higher-rated publicly-quoted shares. The acquired companies' management have then been encouraged, via profit bonuses and share options, to expand their operations, subject to financial controls from the centre.

"Two kinds of companies interest us," explains finance director Mr Anthony Capper, "non-core businesses of large companies which have reached a size where they face a choice between a stock market flotation and a buy-out by a large group." Once bought, Parkfield looks for immediate cost-cuts to help reduce the effective price of the acquisition by around a half.

Polaroid, a press work and fabrication company, had previously been a subsidiary of Comet. It had long been targeted as a disposal by Woolworth, which did not see it as a logical



Mr Roger Felber: things changed after his arrival

part of its activities. But Polaroid had made pre-tax profits of £250,000 in the previous year while working at less than half capacity, and Parkfield was able to bring in work from its existing customer base.

Polaroid was only one of nine acquisitions that Parkfield made last year. Apart from building up the group's engineering activities, Mr Felber has added a group of distribution companies, beginning with Foster Electrical Supplies, bought from Thorn EMI in May 1985.

Foster is an electrical goods distributor, and Parkfield has since added records, heating products and pharmaceuticals to its distribution arm.

By far the largest of the distribution companies is Lightning, which has an annual turnover of around £40m and supplies retailers with records, cassettes and compact discs. It was bought in July as part of a £15m three-company package which more than doubled Parkfield's turnover.

All the purchases have been paid for with Parkfield's paper. That allows the group to apply merger accounting, avoiding goodwill write-offs. It also gives it the scope for capital expenditure. For example, Parkfield plans to invest £2.5m in Thompson Industries, the pressing company bought from Rockwell for £2.8m in October.

None of these acquisitions would have been possible had there not been a turnaround at

Parkfield's original business, foundries. Soon after he joined the company, Mr Felber merged the adjacent heavy and lighting foundries, cutting costs immediately by around £30,000 per month. When Parkfield then sought to increase its market share and introduced a new electric melting furnace, its lower cost base and high technical merit allowed it to turn the foundries from loss to around a £200,000 profit in the last financial year.

What are Parkfield's future plans? A transfer to the main market has been mooted for some time, and Mr Capper concedes that it is likely before the end of this year. "We're getting to a size," he says, "where everybody would prefer us to be a fully-listed company." Although Parkfield shares are rated as a beta stock by the Stock Exchange—a full listing would be a boon should Parkfield's appetite for acquisitions extend to larger targets.

The group seemed to gear up for an accelerated acquisition programme in July, when three new board appointments were made. Mr Capper became finance director after many years at Tate & Lyle, and Mr Brian Kemp and Mr Frank Tilton joined from British Alcan and United Technologies respectively. However, the group is likely to continue to operate with its decentralised organisation without any formal divisional structure.

All last year's acquisitions are currently profitable, and the enlarged group is expected to make pre-tax profits of around £8.5m for the year to April, compared with £2.8m last year.

The next burst of growth may be harder to achieve. According to Mr Felber, "The recent acquisitions will take more time to be fully integrated. They were bought on higher price earnings ratios." That might restrict the market's appetite for more prospective p/e currently sitting at around 10, the scope for further earnings-enhancing acquisitions may be limited.

Philip Coggan